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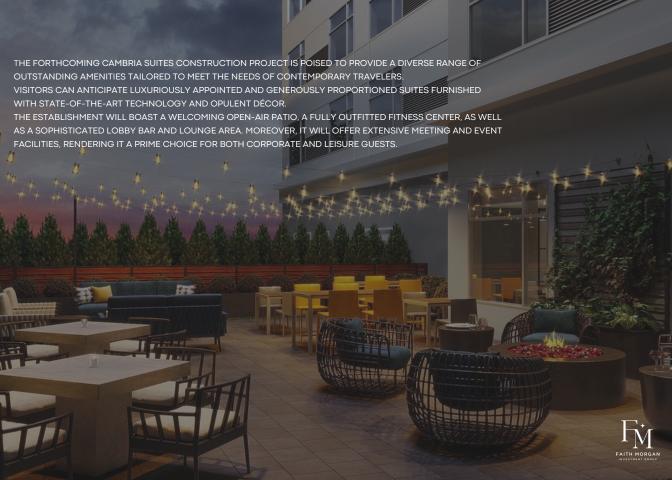
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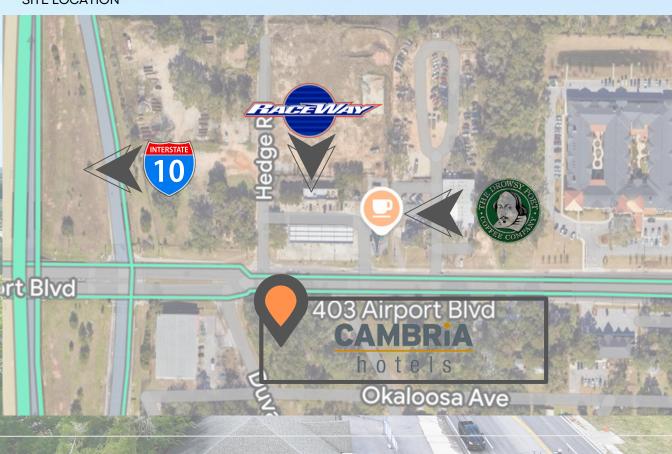




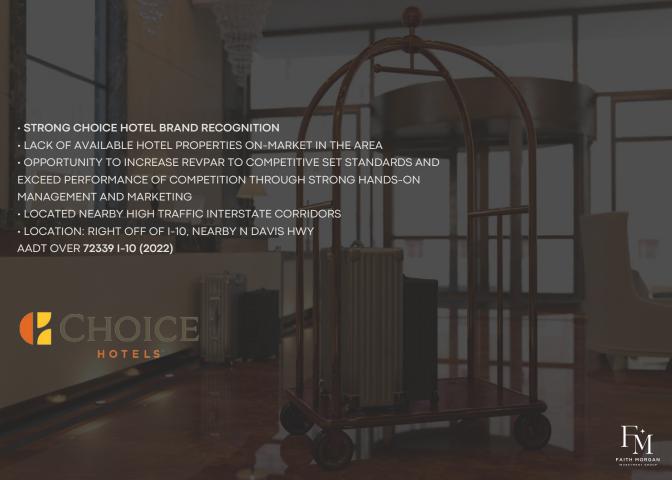
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LOCAL MAP
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# PROJECT TIMELINE







# 03 FINANCIAL ANALYSIS

	2023	2024	2025	2026	2027		2028	2029
Commercial/Government								
Total Demand	92,257	87,644	92,026	106,750	113,155	1	14,287	114,287
Growth Rate		(5.0) %	5.0 %	6 16.0	% 6.0	%	1.0 %	0.0 %
Leisure								
Total Demand	49,646	47,164	49,522	55,960	58,198		58,489	58,489
Growth Rate		(5.0) %	5.0 %	13.0	% 4.0	%	0.5 %	0.0 %
Group								
Total Demand	29,172	28,588	29,160	30,618	31,078		31,233	31,233
Growth Rate		(2.0) %	2.0 %	5.0	% 1.5	%	0.5 %	0.0 %
Totals								
Total Demand	171,075	163,396	170,708	193,328	202,431	1 :	204,009	204,009
Overall Demand Growth	(3.8) %	(4.5) %	4.5 %			%	0.7 %	0.0 %

### 10 YEAR PROJECTIONS

	2025/	2025/26 2026/27 2027/28 2028/29		/29	2029/30 2030/31		/31	1 2031/32		2032/33		2033/34		2034/35						
Number of Rooms:	107		107		107		107		107		107		107		107		107		107	
Occupied Rooms:	26,557		28,901		29,291		29,291		29,291		29,291		29,291		29,291		29,291		29,291	
Occupancy:	68%		74%		75%		75%		75%		75%		75%		75%		75%		75%	
Average Rate:	\$155.52	% of	\$163.49	% of	\$170.09	% of	\$175.20	% of	\$180.45	% of	\$185.86	% of	\$191.44	% of	\$197.18	% of	\$203.10	% of	\$209.19	% of
RevPAR:	\$105.75	Gross	\$120.98	Gross	\$127.57	Gross	\$131.40	Gross	\$135.34	Gross	\$139.40	Gross	\$143.58	Gross	\$147.89	Gross	\$152.32	Gross	\$156.89	Gross
OPERATING REVENUE																				
Rooms	\$4,130	90.4 %	\$4,725	90.9 %	\$4,982	91.0 %	\$5,132	91.0 %	\$5,286	91.0 %	\$5,444	91.0 %	\$5,608	91.0 %	\$5,776	91.0 %	\$5,949	91.0 %	\$6,128	91.0 %
Food & Beverage	298	6.5	327	6.3	340	6.2	351	6.2	361	6.2	372	6.2	383	6.2	395	6.2	406	6.2	419	6.2
Other Operated Departments	109	2.4	115	2.2	119	2.2	123	2.2	126	2.2	130	2.2	134	2.2	138	2.2	142	2.2	147	2.2
Miscellaneous Income	31	0.7	33	0.6	34	0.6	35	0.6	36	0.6	37	0.6	38	0.6	39	0.6	41	0.6	42	0.6
Total Operating Revenues	4,569	100.0	5,200	100.0	5,476	100.0	5,640	100.0	5,810	100.0	5,983	100.0	6,163	100.0	6,348	100.0	6,538	100.0	6,735	100.0
DEPARTMENTAL EXPENSES *																				
Rooms	904	21.9	962	20.4	996	20.0	1,026	20.0	1,057	20.0	1,089	20.0	1,122	20.0	1,155	20.0	1,190	20.0	1,226	20.0
Food & Beverage	283	94.8	299	91.5	310	91.0	319	91.0	329	91.0	338	91.0	349	91.0	359	91.0	370	91.0	381	91.0
Other Operated Departments	67	61.2	69	60.2	71	60.0	74	60.0	76	60.0	78	60.0	80	60.0	83	60.0	85	60.0	88	60.0
Total Expenses	1,254	27.4	1,331	25.6	1,378	25.2	1,419	25.2	1,462	25.2	1,505	25.2	1,551	25.2	1,597	25.2	1,645	25.2	1,694	25.2
DEPARTMENTAL INCOME	3,315	72.6	3,869	74.4	4,098	74.8	4,221	74.8	4,348	74.8	4,478	74.8	4,613	74.8	4,751	74.8	4,893	74.8	5,041	74.8
UNDISTRIBUTED OPERATING EXPENSES																				
Administrative & General	376	8.2	396	7.6	410	7.5	423	7.5	435	7.5	448	7.5	462	7.5	476	7.5	490	7.5	505	7.5
Info & Telecom Systems	68	1.5	72	1.4	75	1.4	77	1.4	79	1.4	82	1.4	84	1.4	86	1.4	89	1.4	92	1.4
Marketing	285	6.2	300	5.8	311	5.7	320	5.7	330	5.7	340	5.7	350	5.7	360	5.7	371	5.7	382	5.7
Franchise Fee	372	8.1	425	8.2	448	8.2	462	8.2	476	8.2	490	8.2	505	8.2	520	8.2	535	8.2	552	8.2
Prop. Operations & Maint.	152	3.3	169	3.2	184	3.4	190	3.4	195	3.4	201	3.4	207	3.4	213	3.4	220	3.4	226	3.4
Utilities	159	3.5	168	3.2	174	3.2	179	3.2	185	3.2	190	3.2	196	3.2	202	3.2	208	3.2	214	3.2
Total Expenses	1,411	30.8	1,531	29.4	1,602	29.4	1,650	29.4	1,700	29.4	1,751	29.4	1,803	29.4	1,857	29.4	1,913	29.4	1,971	29.4
GROSS OPERATING PROFIT	1,904	41.7	2,339	45.0	2,496	45.6	2,571	45.6	2,648	45.6	2,727	45.6	2,809	45.6	2,894	45.6	2,980	45.6	3,070	45.6
Management Fee	137	3.0	156	3.0	164	3.0	169	3.0	174	3.0	179	3.0	185	3.0	190	3.0	196	3.0	202	3.0
INCOME BEFORE NON-OPR. INC. & EXP.	1,767	38.7	2,183	42.0	2,331	42.6	2,402	42.6	2,474	42.6	2,548	42.6	2,625	42.6	2,703	42.6	2,784	42.6	2,868	42.6
NON-OPERATING INCOME & EXPENSE																				
Property Taxes	63	1.4	155	3.0	160	2.9	165	2.9	170	2.9	175	2.9	180	2.9	185	2.9	191	2.9	197	2.9
Insurance	117	2.6	121	2.3	124	2.3	128	2.3	132	2.3	136	2.3	140	2.3	144	2.3	148	2.3	153	2.3
Total Expenses	181	4.0	276	5.3	284	5.2	293	5.2	302	5.2	311	5.2	320	5.2	330	5.2	340	5.2	350	5.2
EBITDA					2.047	37.4	2,109	37.4	2.172	37.4	2,237	37.4	2,305	37.4	2.374	37.4	2,444	37.4	2,518	37.4
	1,586	34.7	1,907	36.7									-,				-,			
Reserve for Replacement  EBITDA LESS RESERVE	91 \$1,495	34.7 2.0 32.7 %	1,907 156 \$1,751	3.0	219	4.0	226	4.0	232	4.0	239	4.0	247 \$2.058	4.0 33.4 %	254 \$2,120	4.0 33.4 %	262 \$2,183	4.0 33.4 %	269 \$2,249	4.0 33.4 %

\*Departmental expenses are expressed as a percentage of departmental revenues.

## **ADR FORECAST**

Calendar Year	Historical 2023	2024	2025	2026	2027	2028	2029
Market ADR	\$149.00	\$150.49	\$155.00	\$159.65	\$164.44	\$169.38	\$174.46
Projected Market ADR Growth Rate		1.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Proposed Subject Property ADR (As-If Stabilized)	\$150.00	\$151.50	\$156.05	\$160.73	\$165.55	\$170.51	\$175.63
ADR Growth Rate		1.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Proposed Subject Stabilized ADR Penetration	101%	101%	101%	101%	101%	101%	101%
Fiscal Year			2025/26	2026/27	2027/28	2028/29	2029/30
Proposed Subject Property Average Rate			\$160.33	\$165.14	\$170.09	\$175.20	\$180.45
Opening Discount	<u> </u>		3.0%	1.0%	0.0%	0.0%	0.0%
Average Rate After Discount			\$155.52	\$163.49	\$170.09	\$175.20	\$180.45
Real Average Rate Growth			_	5.1%	4.0%	3.0%	3.0%
Market ADR		\$154.62	\$159.26	\$164.04	\$168.96	\$174.03	\$179.25
Proposed Subject ADR Penetration (After Discount		98%	100%	101%	101%	101%	
ADR Expressed in Base-Year Dollars Deflated @ I	nflation Rate		\$141.98	\$144.91	\$146.37	\$146.37	\$146.37





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