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Solana















HIGH-IMAGE INDUSTRIAL OWNER-USER OPPORTUNITY IN CORPORATE LOCATION



Attractive freestanding Corporate HQ/Office/R&D/Flex.



Business park environment with abundant nearby amenities.



Adjacency to workforce housing and easy access to executive housing.



Walking distance to public transit.



Excellent access to Sr-163, SR-52, I-15, I-805, I-8 Freeways.



New "Cool" roof installed December 2020 with a 15 year warranty.

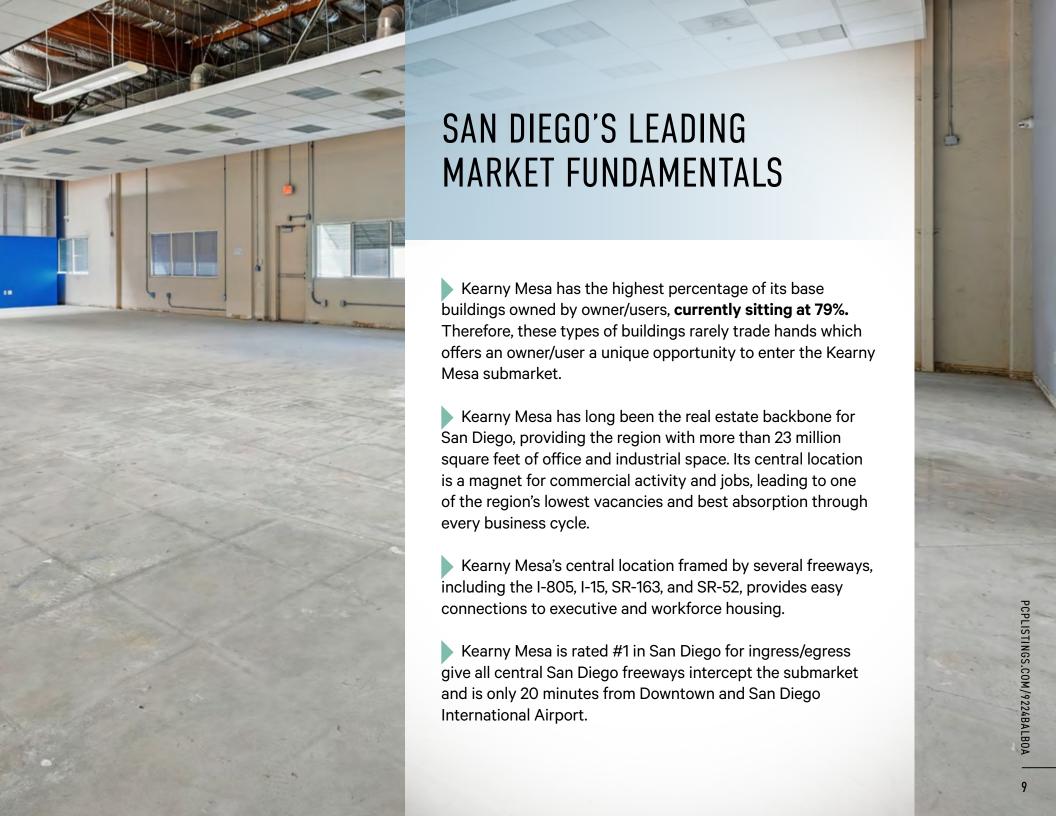
OWNER-USER ADVANTAGE

This is an ideal corporate headquarter investment that provides an attractive lease-saving trade-off. As opposed to leasing space, a purchase provides protection against future rental market uncertainty and rate hikes. It further offers occupancy control, certain tax benefits and after-tax equity accumulation.

BONUS DEPRECIATION ADVANTAGE

Given the new tax legislation passed July 2025, a buyer would not have any occupancy cost in the first year given the estimated depreciation benefits providing an approximate \$77,011 monthly tax savings or loss carry forwards. (See Lease vs. Own Analysis on page 29.)









THRIVING LOCATION WITH SUBSTANTIAL GROWTH IN THE NEAR FUTURE

▶ SURROUNDED BY SAN DIEGO'S LARGEST COMMERCIAL DEVELOPMENTS—

San Diego State University West Campus

[under construction]—New 1.6M SF campus, 80 acres of parks, new 35k seat stadium (opened in 2022), 95k SF of retail, 4,800 housing units, 2.4M SF of office, 400 hotel rooms and 740,000 SF of retail. This campus is expected to bring a \$3.1 billion dollar impact by offering 17,000 jobs. **missionvalley.sdsu.edu**

Hines Riverwalk Project

[fully entitled]—4,300 residential units, 100 acres of parks and 1.1M SF commercial space.

riverwalksd.com

3 Civita

[near completion]—230-acre master planned community | 70 acres of parks, 4,800 residences, 480,000 SF retail center and 420.000 SF of office. **civitalife.com**

4 3Roots and Stone Creek Development

[Largest Development in Central San Diego] 5,500 new residential units, 1M SF of commercial space, 150 room hotel, parks and open space. 3Roots is intended to be a welcoming and inclusive community, complete with parks, trails, a restored natural creek, neighborhood serving retail, multi-modal transit options, and hundreds of acres of open space. It will increase the population by 17% to 110,000 by 2030. This project has already broken ground and is forecasted to have the first homes completed by 2021 with build-out by 2025.

Large tenants in the I-15 corridor, including Teradata, Northrop Grumman and General Atomics are adding jobs to further expand their footprint in the I-15 Corridor. The building is close proximity to San Diego's fastest growing companies and most recognizable employers such as Google, Intel, Qualcomm, General Atomics, Northrup Grumman, AT&T, Sony, Broadcom, Solar Turbine and National University.

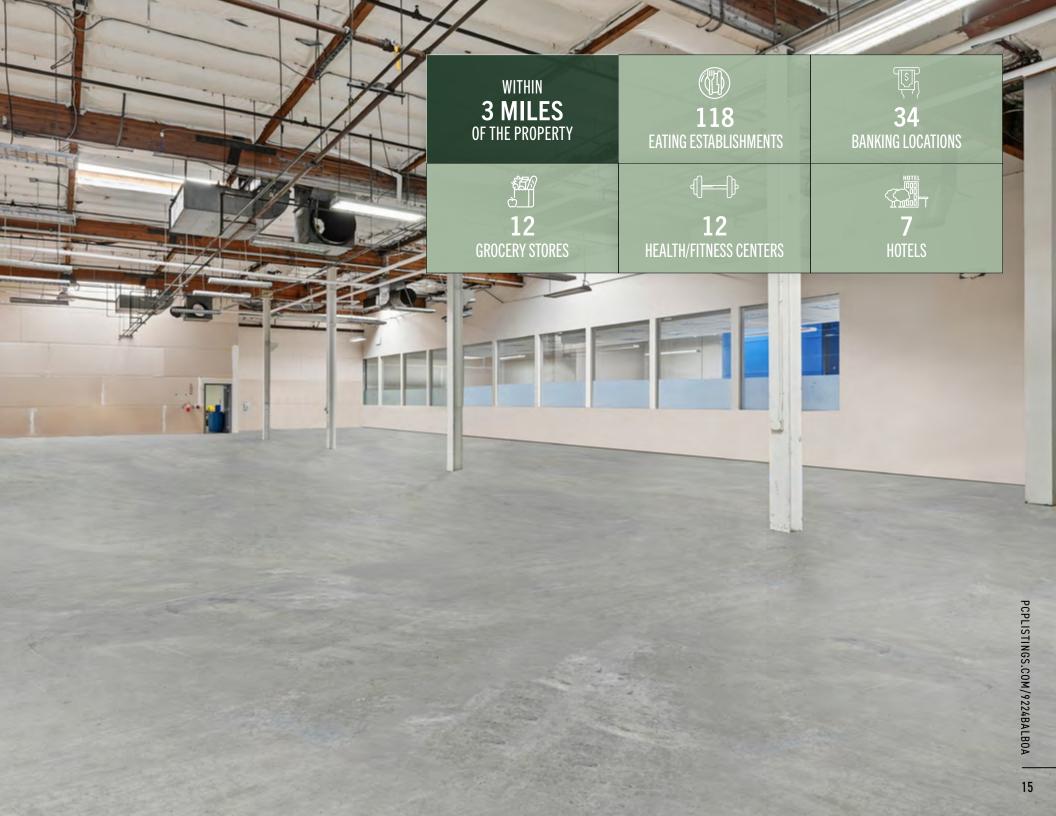


STRATEGIC LOCATION IN THE HEART OF SAN DIEGO'S CORPORATE HQ HUB

- According to the City of San Diego Kearny Mesa General Plan, the submarket is anticipated to add over 60,000 residents and over 130,000 jobs. This is evident by the recently completely \$1 billion 321-bed Kaiser Permanent Regional Hospital that serves as Kaiser's main hospital campus in San Diego. The Campus provides employment for 1,000 employees and is located a few minutes away from this property.
- ▶ Kearny Mesa is one of San Diego's premier submarkets, benefitting from its central location in San Diego and proximity to the region's executive and workforce housing, as well as business hubs in Downtown, Mission Valley, La Jolla, and UTC submarkets. It is the only submarket in Central San Diego that enjoys the confluence of the area's major freeways (I-805, I-15, SR-163).

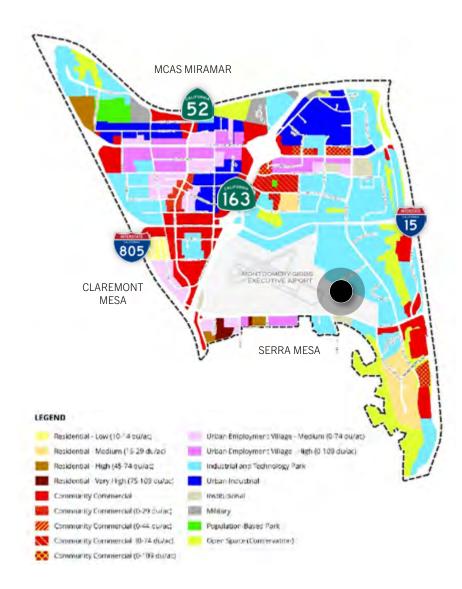
- Historically a regional employment center for industrial and commercial enterprises ranging from small incubators to established global corporations, Kearny Mesa is gaining fame as a vibrant and multicultural "live-work-play" destination.
- by nine 9 retail power-centers totaling more than 800,000 SF in amenities, all within a short driving distance. Within 3 miles, there are 118 eating establishments, 34 banking locations, 12 grocery stores, 12 health and fitness centers, and 7 hotels.
- Kearny Mesa offers impressive demographics: Within a 5-mile radius, the average annual household income is over \$131,000.
- Excellent demographics: Within a 5-mile radius, the average annual household income is over \$129,000.





NEW COMMUNITY PLAN IS CREATING A DEVELOPMENT BOOM IN KEARNY MESA

- The submarket's office supply and demand dynamics are being impacted by Kearny Mesa Community Plan shrinking office supply to make way for residential density, robust rent growth in the industrial space with tenants being priced out of expensive flex spaces, and medical office developers converting traditional office buildings.
 - > The adoption of the new approved Kearny Mesa Community Plan will greatly enhance the framework for future development. The city will promote urban design as the "Placemaking Tool", and through thoughtful site planning, encouraging developers to build high-density housing (up to 26,000 additional homes), design unique shopping and dining options, and further enhance the mobility network through public transit and walkability. Additionally, the urban design is expected to add 25,000 jobs, transforming the submarket into the second largest employment center in San Diego. According to the San Diego Union tribune, the passage of the Community plan could transform Kearny Mesa into the next Little Italy.







PROPERTY SUMMARY



ADDRESS 9244 Balboa Ave, San Diego, CA 92123



APN 369-161-11-00



ZONING CODEIL-2-1 – City of San Diego



LAND USE Light industrial



BUILDING SIZE Total ± 45,600 SF



LAND SIZE ± 2.94 ACRES



YEAR BUILT / RENOVATED 1980 / 2000



NO. OF BUILDINGS One (1)



STORIES One (1)



PARKING 131 Current Spaces Expandable to 166 Spaces (3.64/1000 RSF Ratio)





SITE ACCESS

The property is accessible via two (2) egress/ingress points off Balboa Ave.



GROUNDS

Manicured shrubbery, green plants and small trees surround the building and parking areas.



FOUNDATION

Poured concrete slab on grade.



STRUCTURE

Steel and concrete masonry.



ROOFING SYSTEM

New "Cool" roof installed Dec 2020 with a 15 year warranty.



CLEAR HEIGHT

18



DOORS

Three (3) grade level doors consisting of one (1) 18'w x 14'h and two (2) 9'w x 12'h.



EXTERIOR IMPROVEMENTS

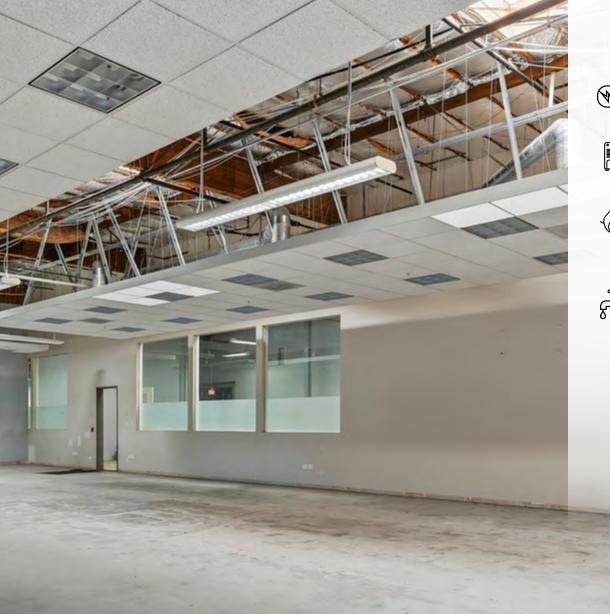
Painted concrete walls with metal-framed glass windows and doors. Entrances feature an awning and good exterior lighting. Monument signage is available along with a potential for secure/fenced yard area in the rear.



INTERIOR IMPROVEMENTS

Standard improvements for R&D/office/manufacturing/light industrial uses.







ELECTRICAL/POWER SYSTEM

3,600A/277 - 480V 3P 3W Heavy.



HVAC SYSTEM

Packaged rooftop units.



LIFE SAFETY/FIRE PROTECTION

Standard, up-to-code life safety and protection, including sprinkler system and video surveillance cameras.



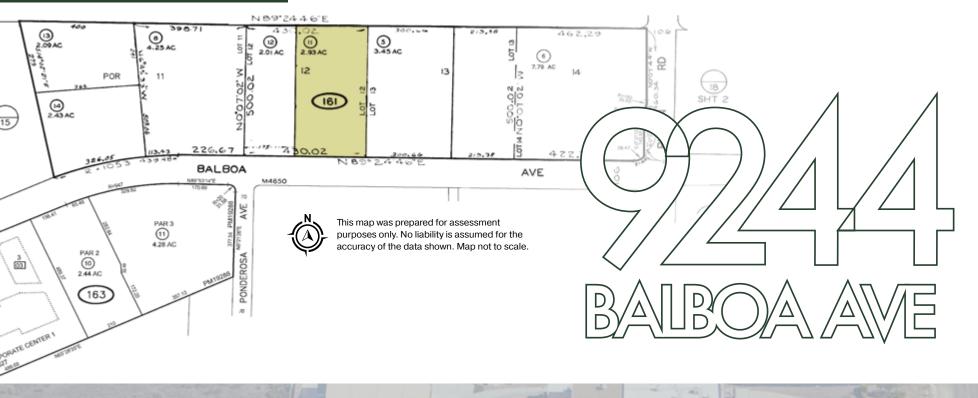
POTENTIAL UTILITIES PROVIDERS

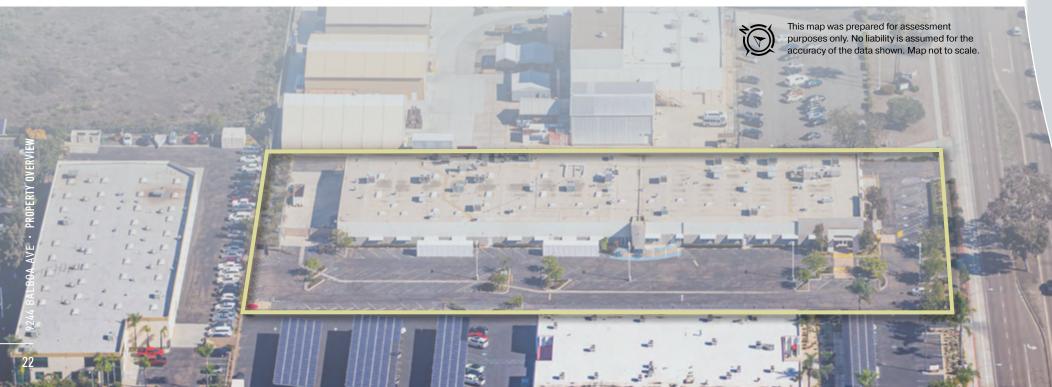
GAS: San Diego Gas & Electric

ELECTRIC: San Diego Gas & Electric **WATER:** San Diego Water Department **WASTE SERVICES:** City of San Diego

TELECOMMUNICATIONS: AT&T, Cox and Time Warner

PARCEL MAP + SITE PLAN





SITE ACCESS

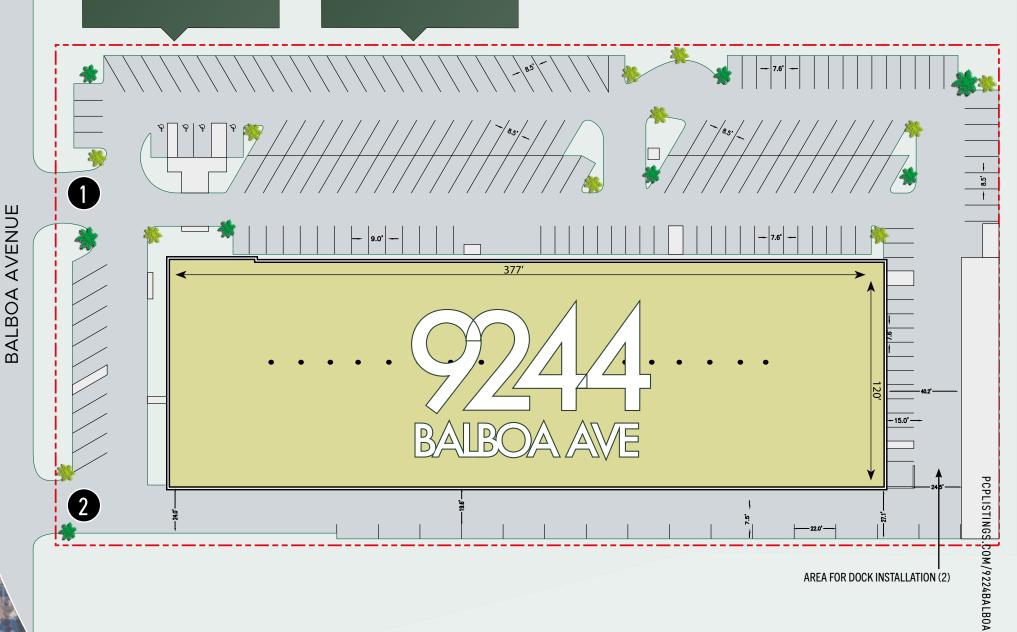
THE PROPERTY IS ACCESSIBLE VIA TWO (2) 12 EGRESS/INGRESS POINTS OFF BALBOA AVE

PARKING

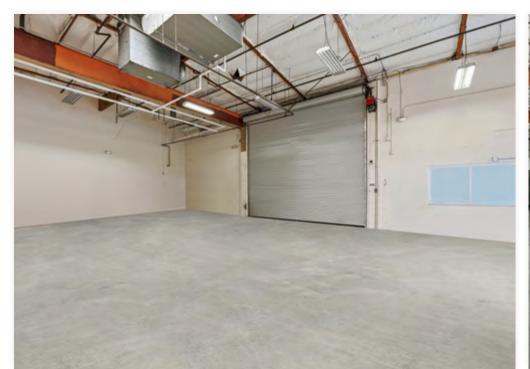
131 CURRENT SPACES EXPANDABLE TO 166 SPACES (3.64/1000 RSF RATIO)



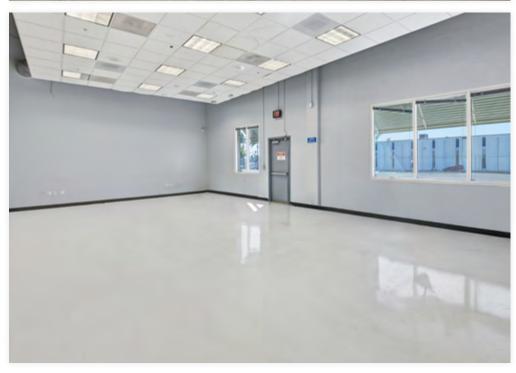
This map was prepared for assessment purposes only. No liability is assumed for the accuracy of the data shown. Map not to scale.

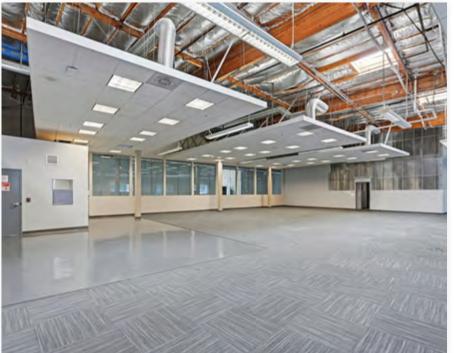








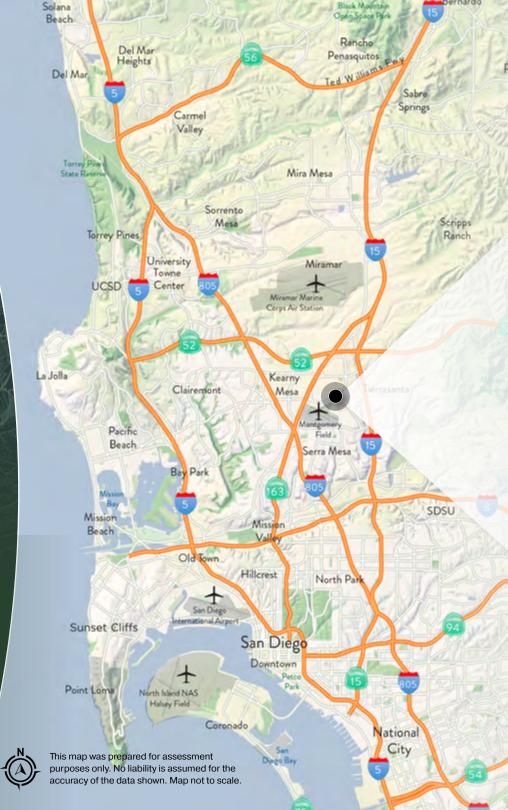






SAN DIEGO AREA

AREA OVERVIEW



This map was prepared for assessment purposes only. No liability is assumed for the accuracy of the data shown. Map not to scale.

Encantada SPECTRUM CENTER BLVD ENGINEER RD TECH WAY 163 ARMOUR ST DELLWOOD ST CALEDONIA DR BALBOA AVE CONVOY ST MURPHY CANYON RD Montgomery-Gibbs Executive Airport **BUDDST** GIBBS DR AERO DR FTON RD AERO CT STALMER ST **DUBONNET ST** SANDROCK RD HAVETEUR WAY EAMES ST HERALDRY ST ALTRIDGE ST WCANYONAVE FENSMUIR ST Cabrillo Heights Park MONTGOMERY-GIBBS SAN DIEGO DOWNTOWN SAN DIEGO MIRAMAR MARINE CORPS **CAMP PENDLETON EXECUTIVE AIRPORT** INTERNATIONAL AIRPORT LITTLE ITALY AIR STATION € ±33 MILES 2.7 MILES 2 ±11 MILES € ±6.5 MILES ±9.2 MILES



YEAR 1 MONTHLY TAX SAVINGS WITH LOSS CARRY FORWARDS OF \$77,011/MONTH.

BENEFITS OF OWNERSHIP

FAVORABLE TAX DEDUCTIONS TO IMPROVE THE BOTTOM LINE

- Mortgage loan interest
- Annual depreciation
- · Cost of building improvements

ACQUIRING AN ASSET THAT CREATES VALUE (WEALTH BUILDER)

- · Potential source of rental income
- Equity Build-up/Appreciation in asset value over time
- Diversification of business profits

POTENTIAL SOURCE OF PASSIVE INCOME

Income stream from leasing a portion of the property

BENEFITS OF OWNING PROPERTY

 Space can be modified to accommodate changes in the business

NOTES:

- [1] Tax Rate calculated using 37.00% Federal and 13.30% State Ordinary Income Tax Rate.
- [2] Rate includes cost segregated depreciation. Assumes 67.00% of asset treated as real property, capital gains on appreciation at 20.00%, depreciation recapture at 25.00%, and a blended ordinary income tax rate based on the federal and respective state tax rates.
- [3] Depreciation assumes Cost Segregation Study with break down of Improvements into 4 different asset classes with mid-year convention: 18.00% for a 5 Yr asset, 2.00% for a 7 Yr asset, 13.00% for a 15 Yr asset, 67.00% for a 39 Yr asset resulting in roughly 22 years of depreciation during hold period.

Base Purchase Price	\$15,504,000
Dana Dulas Day Causaya Fast	
Base Price Per Square Foot	\$340.00
Tenant Improvement Costs	\$1,140,000
Tenant Improvement Costs Per Square Foot	\$25.00
Total Investment	\$16,644,000
Total Investment Per Square Foot	\$365.00
	Tenant Improvement Costs Tenant Improvement Costs Per Square Foot Total Investment

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GLOBAL ASSUMPTIONS				
Analysis Period	10 Years	Combined Federal and State Tax	Rate [1]	45.38%
Operating Expense Growth Rate	3.00%	Effective Blended Capital Gains F	Rate [2]	41.60%
LEASE ALTERNATIVE		OWN ALTERNATIVE		
Lease Assumptions Size of Leased Premises Monthly NNN Rent Annual Rent Increases Monthly NNN Charges	45,600 SF \$1.85 PSF 3.00% \$0.50 PSF	Loan Assumptions Loan Amount Interest Rate Amortization Period Loan Fees/Costs	60.00% LTV 1.00%	\$9,986,400 6.00% 30 Years \$99,864
Equity Available for Investment	\$6,757,464	Total Equity Investment (Down Pymt & Fees)		\$6,757,464
After-Tax Equity Investment Rate	3.00%	Monthly Operating Expenses		\$0.50 PSF
		Annual Growth / Appreciation of	Property	0.00%

Monthly Year 1	Per SF	Monthly
1st Year Monthly Rent	(\$1.85)	(\$84,360)
1st Year Monthly NNN Charges	(\$0.50)	(\$22,800)
Tax Savings on Rent Expense	\$0.84	\$38,282
Tax Savings on NNN Charges	\$0.23	\$10,346
After-Tax Investment Income	\$0.37	\$16,894
Monthly Year 1 After-Tax Costs	(\$0.91)	(\$41,638)

LEASE

Monthly Year 1	Per SF	Monthl
1st Year Loan Payments	(\$1.31)	(\$59,874
1st Year Operating Expenses	(\$0.50)	(\$22,800
Tax Savings on Operating Expenses	\$0.23	\$10,346
Tax Savings on Interest Expense	\$0.49	\$22,532
Tax Savings on Depreciation	\$2.78	\$126,805
Building Appreciation	\$0.00	\$0
Monthly Year 1 After-Tax Savings	\$1.69	\$77,011

Depreciable Basis (Non Land Portion)

Savings as Owner in Monthly After-Tax Costs Year 1	\$118,649

10-Year Total	Tota
Total Rent (Effective \$2.12 Over 10 Yrs)	(\$11,605,114
Total NNN Charges (Effective \$0.57 Over 10 Yrs)	(\$3,136,517
Tax Savings on Rent Expenses	\$5,266,285
Tax Savings on NNN Charges	\$1,423,320
After-Tax Investment Income	\$2,324,003
ALC: TAX IIVOSIIICII IIICOIIC	Ψ2,024,000
otal After-Tax Cash Flow	(\$5,728,024

10-Year Total	Total
Total Loan Payments	(\$7,284,686)
Total Operating Expenses	(\$3,136,517)
Tax Savings on Operating Expenses	\$1,423,320
Tax Savings on Interest Expense	\$2,566,398.85
Tax Savings on Depreciation	\$2,317,225
Building Appreciation	\$0
Principal Paydown	\$1,629,209
Capital Gains Tax	(\$2,189,465)
Total After-Tax Cash Flow	(\$4,674,515)

Savings as Owner in Total After-Tax Cash Flows	\$1.053.509

\$11,650,800



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CBRE

INVESTMENT PROPERTIES — PRIVATE CAPITAL PARTNERS

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924BALBOA AVE

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