## Offering Memorandum

November, 2025

## For Sale - Two Boutique Palm Springs Hotels





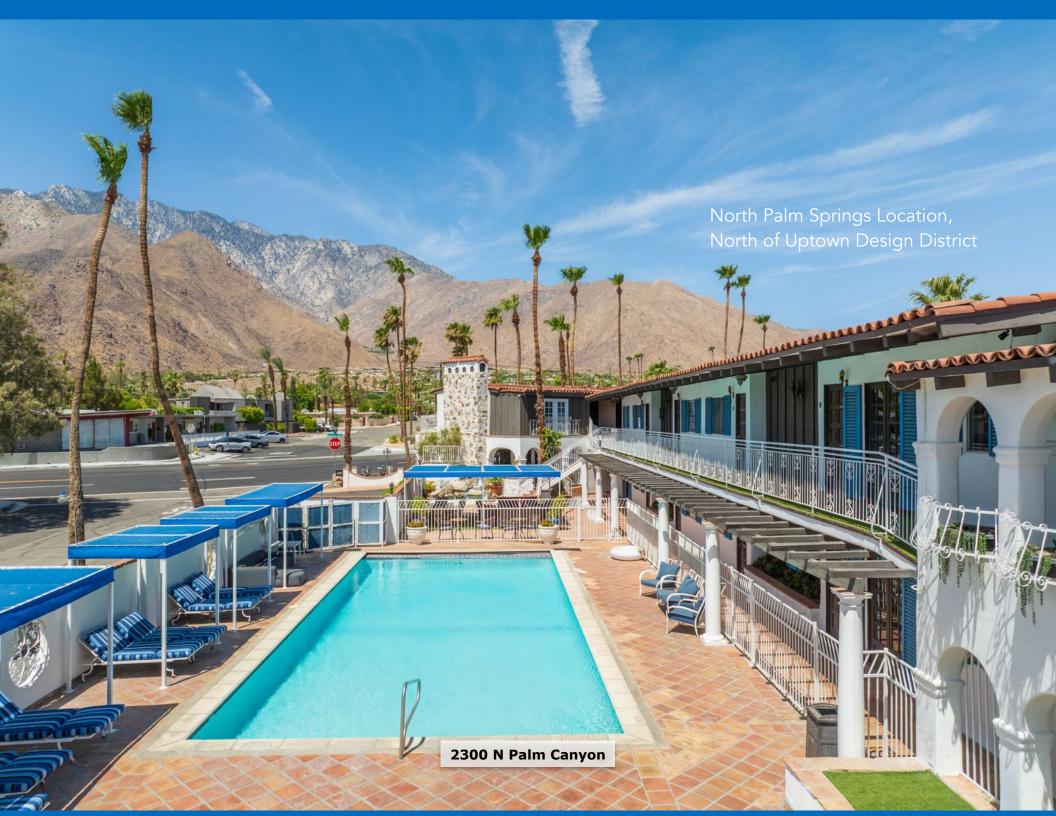
### 2300 N Palm Canyon Dr Palm Springs, CA 92262

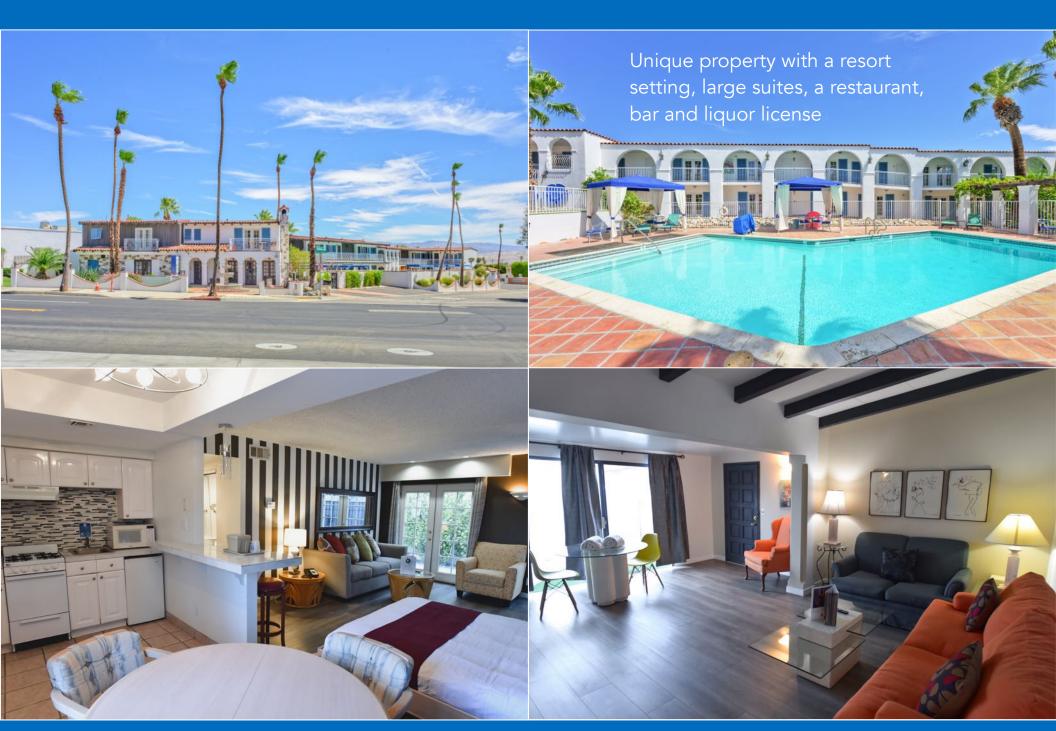
- 20 All-Suite Rooms
- Attractive \$187,500 per-room pricing
- Corner Location, Convenient Parking
- ► Fee Simple, 0.41± acre Site
- Unencumbered by Management
- No Food and Beverage
- Priced at \$3,750,000 (\$187k/room)

### 2330 N Palm Canyon Dr Palm Springs, CA 92262

- 21 All-Suite Rooms, plus 4 Apartments
- Includes Restaurant/Lounge and Apartments
- Potential for Full-Service Restaurant and Lounge
- Liquor License
- ► Fee Simple, 1.24± acre Site
- Unencumbered by Management
- Priced at \$5,500,000 (\$220k/room)







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EXCLUSIVE AGENT

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## **INVESTMENT HIGHLIGHTS**



Maxim Hotel Brokerage, Inc. is pleased to present an exclusive listing on Mykonos Suites Hotel. Well located within a cluster of boutique hotels in the northern portion of Palm Springs, both hotels comprising Mykonos Suites are among the first hotels encountered along Highway 111 by travelers from Los Angeles and Orange County. The location at the north end of the Uptown Design District is proximate to numerous spectacular restaurants and retail stores. Palm Springs is within two hours drive of Southern California's 22-million-person population base. The hotels have been minimally operated since converting from timeshare to hotel and clearing any timeshare related clouds from title. A new entrepreneurial owner can operate and position each hotel among Palm Springs' extraordinary boutique hotel market.

#### **OVERVIEW**

Mykonos Desert Suites is comprised of a full-service and a limited-service boutique hotel, each poised to compete within the boutique segment in the Palm Springs market. Please consider the following highlights:

- Large Units Formerly timeshare units sold in the 1980s and 1990s, units are large and feature living areas, kitchenettes and bedrooms. Average size is 456 square feet.
- Available Individually Two separate sites with unique APNs.
- Reasonable Basis; Upside Value Potential Many Palm Springs boutique hotels have sold in the \$300k per room range to more than \$1 million per room. These hotels are being offered with attractive basis, particularly considering the apartments and restaurant/lounge.
- Restaurant and Lounge / Liquor License 2330 N Palm Canyon features a restaurant and lounge space fronting N Palm Canyon that is currently non-operational. A liquor license remains active and kitchen equipment is in place.

- Four Apartment Units 2330 N Palm Canyon includes four apartment units towards the back of the lot. Those units are suitable for staff housing or serviced short term rental units.
- Well Maintained Property The hotel has operated at a minimal level under stewardship of a family trust for the past several years since the passing of the family patriarch in 2020. Despite its limited current operation, ownership has maintained the physical plant and mechanical systems.
- Fee Simple Site Unlike many other hotels in the Palm Springs market, Mykonos Desert Suites offers fee simple ownership. Many of the other hotels in Palm Springs are subject to land leases that are overseen by Bureau of Indian Affairs.





#### **VALUE ENHANCEMENT OPPORTUNITIES**

- Position into Boutique Hotel Market Annual Revenue per Available Room (RevPAR) for hotels in Palm Springs that are similar to Mykonos Desert Suites was ±\$150 for trailing 12 months ending May, 2025. Applying this RevPAR to the hotels' combined 45 rooms results in Room Revenue of \$2.5 million annually.
- Renovate to Higher Standard Leverage the large suite size, renovate to a consistent theme and standard and tie in food and beverage. The large suite size can be a significant competitive advantage of other boutique hotels, which often have smaller midcentury designed living spaces and bathrooms.
- Establish Food and Beverage Most top boutique Palm Springs hotels offer a food and beverage venue, often a destination for locals or tourists as well as for capture of in-house guests and group or catering functions.
- Flexible Sellout Configuration The adjacent configuration of the two properties offers flexibility for selling out one side for private functions while the other side remains open for transient business. Each side has its distinct amenities, including a pool.





Mykonos Desert Suites is comprised of two, all-suite boutique hotels along Highway 111 (northeast corner of N. Palm Canyon Drive and W Via Olivera) in the northern section of Palm Springs, California. Originally built in 1955/1956 as mid-century modern properties, the two properties located at 2300 N Palm Canyon and 2330 N Palm Canyon were later refashioned under a Greek theme, assembled by current ownership in the 1980s and sold as timeshare under a timeshare regime. Any title issues related to prior timeshare sales have been cleared and the hotel now has clean, marketable title. The hotels offer 45 large units within two two-story, wood-frame C-shaped structures and a four-unit free standing single-story apartment structure on the back side of the site. Amenities include two swimming pools, hot tub (2300 N Palm Canyon), restaurant and bar (2330 N Palm Canyon) landscaped courtyards, mini-golf putting green with complimentary clubs, multiple cabanas, and views of the San Jacinto Mountains. Guestrooms are in eight types and are relatively large, averaging 456 square feet across both properties (detailed dimensions can be found on the following pages.

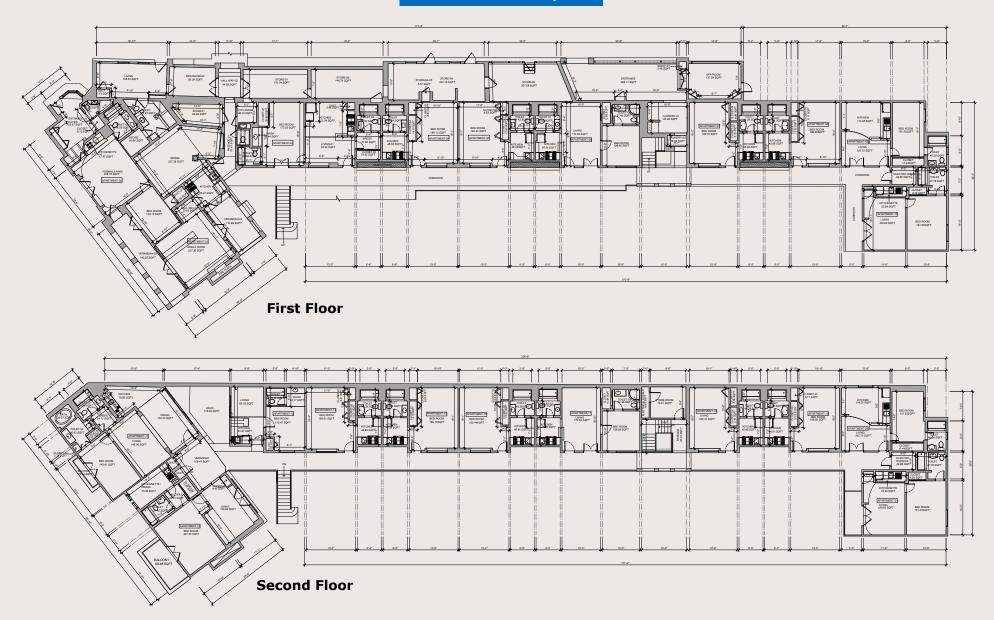
Current ownership has maintained the property, spending money on mechanical, electrical and plumbing needs and minor cosmetic upgrades. The last renovation was in the late 1990s / early 2000 at an estimated cost of \$1.5 million. A fire at the 2330 building in 2009 resulted in new electrical with centralized control.

A summary of the facility is shown on the following table.

| Food & Beverage  - None  - Vacant restaurant, lounge and full service kitchen, liquor license  Event Facilities  - Pool deck, outdoor grassy area  - Pool deck, restaurant  - Swimming pool - Hot tub - Pool deck - Hot tub - Pool deck - Mini-golf putting green  - Number of Stories  - Two-story building, single-loaded - Apt building is one-story  - Sourage Footage  - 10,972 GSF - 18,979 GSF hotel building - 2,482 GSF apartment building - 2,000 And R-2 on eastern portion  Flood Zone - Zone X Shaded (Inside 500Y) is a Non-Special Flood Hazard Area (NSFHA) of moderate flood hazard - Zone X Shaded (Inside 500Y) is a Non-Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Author Special Flood Hazard Area (NSFHA) of moderate flood hazard - Auth | SUMMARY                  | 2300 N Palm Canyon                  | 2330 N Palm Canyon   |
|--|--------------------------|-------------------------------------|--|
| Second floor rooms   Second floor and 4 apartment units  | Address                  | ,                                   | ,  |
| Event Facilities - Pool deck, outdoor grassy area - Pool deck, restaurant  Other Amenities - Swimming pool / pool deck - Hot tub - Pool deck - Hot tub - Pool deck - Mini-golf putting green  Number of Stories - Two-story building, single-loaded - Apt building is one-story  Gross Square Footage - 10,972 GSF - 18,979 GSF hotel building - 2,482 GSF apartment building - 2,000 - 200  | Guestrooms               |                                     | - 25 total rooms, 11 first floor, 10 second floor and 4 apartment units      |
| Other Amenities  - Swimming pool / pool deck - Hot tub - Sauna  Number of Stories  - Two-story building, single-loaded - Apt building is one-story  Gross Square Footage - 10,972 GSF - 18,979 GSF hotel building - 2,482 GSF apartment building - 504-250-027  Zoning - C-1 Retail Business Zone - C1 and R-2 on eastern portion  Flood Zone - Zone X Shaded (Inside 500Y) is a Non-Special Flood Hazard Area (NSFHA) of moderate flood hazard  Parking - 20 parking spaces - 40 parking spaces  Hotel Site - 0.41± total acres (17,859 SF) - 1.24± total acres (54,014 SF)  Ownership Interest - Fee simple  Year Built - 1956 original construction - 1985 last major renovation - 1985 last major renovation  HVAC - Conventional split system with natural gas and some heat pumps  Fire & Life Safety - No sprinklers - Smoke detectors, battery operated  Construction - Wood frame structure on slab with stucco - Wood frame structure on slab with stucco   | Food & Beverage          | - None                              |  |
| - Hot tub - Sauna - Pool deck - Sauna - Mini-golf putting green  Number of Stories - Two-story building, single-loaded - Apt building is one-story  Gross Square Footage - 10,972 GSF - 18,979 GSF hotel building - 2,482 GSF apartment building - 20ning - C-1 Retail Business Zone - C1 and R-2 on eastern portion  Flood Zone - Zone X Shaded (Inside 500Y) is a Non-Special Flood Hazard Area (NSFHA) of moderate flood hazard - Zone X Shaded (Inside 500Y) is a Non-Special Flood Hazard Area (NSFHA) of moderate flood hazard - 40 parking spaces  Hotel Site - 0.41± total acres (17,859 SF) - 1.24± total acres (54,014 SF)  Ownership Interest - Fee simple - Fee simple  Year Built - 1956 original construction - 1985 last major renovation - 1985 last major renovation  HVAC - Conventional split system with natural gas and some heat pumps  Fire & Life Safety - No sprinklers - Smoke detectors, battery operated  Construction - Wood frame structure on slab with stucco - Vood frame structure on slab with stucco   | Event Facilities         | - Pool deck, outdoor grassy area    | - Pool deck, restaurant  |
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| Assessor's Parcel Number - 504-250-007 - 504-250-024  Zoning - C-1 Retail Business Zone - C1 and R-2 on eastern portion  Flood Zone - Zone X Shaded (Inside 500Y) is a Non-Special Flood Hazard Area (NSFHA) of moderate flood hazard Area (NSFHA) of moderate flood hazard flood haz | Number of Stories        | - Two-story building, single-loaded | , 5. 5   |
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| Ownership Interest - Fee simple - Fee simple  Year Built - 1956 original construction - 1955 original construction - 1985 last major renovation - 1997 last major renovation  HVAC - Conventional split system with natural gas and some heat pumps  Fire & Life Safety - No sprinklers - Smoke detectors, battery operated - Smoke detectors, centralized controls  Construction - Wood frame structure on slab with stucco - Stucco  | Parking                  | - 20 parking spaces                 | - 40 parking spaces  |
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| natural gas and some heat pumps  Fire & Life Safety  - No sprinklers - Smoke detectors, battery operated  - Smoke detectors, centralized contraction  - Wood frame structure on slab with stucco  stucco   | Year Built               |                                     |  |
| - Smoke detectors, battery operated - Smoke detectors, centralized contraction - Wood frame structure on slab with stucco - Stucco   | HVAC                     | ' '                                 | - Mini-split AC units w heat pumps   |
| stucco stucco  | Fire & Life Safety       | ·                                   | <ul><li>No sprinklers</li><li>Smoke detectors, centralized control</li></ul> |
| Foundation - Poured concrete slab - Poured concrete slab   | Construction             |                                     | - Wood frame structure on slab with stucco                                   |
|  | Foundation               | - Poured concrete slab              | - Poured concrete slab   |

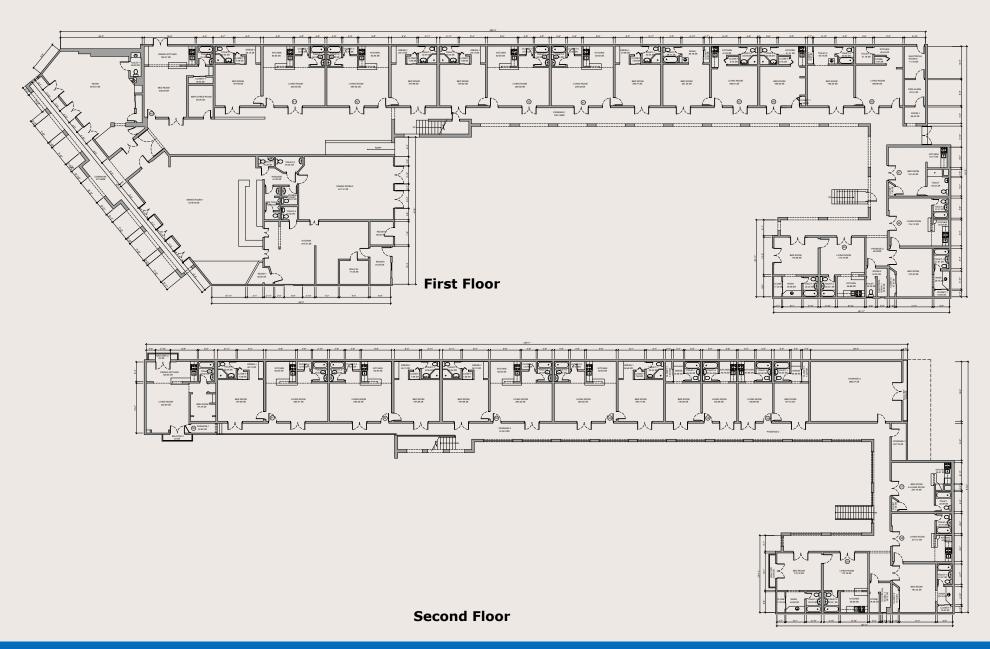


### 2300 N Palm Canyon





## 2330 N Palm Canyon





#### **GUESTROOMS**

Two two-story, single-loaded, wood-frame guestroom buildings contain 41 guestrooms with numerous configurations identified in the below table. An additional single story, free standing apartment building contains four units, for a total of 45 units included within both properties.

2300 N Palm Canyon

|   | APT   | Room# | Room Configuration   | SF       | Rooms Only SF |
|---|---|-------|--|----------|---------------|
| First Floor   | 1   | Lobby |  | 1,056.45 |               |
|   | 2   | 31    | Superior Suite Tier 7B   | 766.88   |               |
|   | 3   | 11    | Queen Suite  | 523.41   |               |
|   | 4   | 12    | Studio Suite   | 298.18   |               |
|   | 5   | 19    | Studio Suite   | 298.05   |               |
|   | 6   | 14    | Queen Suite  | 414.54   |               |
|   | 7   | 15    | Studio Suite   | 290.98   |               |
|   | 8   | 16    | Studio Suite   | 295.41   |               |
|   | 9   | 17    | Queen Suite  | 395.73   |               |
|   | 10  | 18    | King Suite   | 392.98   |               |
| Common  |   |       |  | 1,525.64 |               |
| Total First Floor   |   | 9     |  | 6,258.25 | 3,676.16      |
| Total First Floor   | 11  | 30    | Jacuzzi Suite  | 671.89   |               |
| Total First Floor  Second Floor                                   | 12  | 29    | KingSuite  | 608.26   |               |
|   | 3 4 5 6 7 8 9 10 nmon al First Floor  11 12 13 14 15 16 17 18 19 20 21 nmon al Second Floor | 20    | Queen Suite  | 296.87   |               |
|   | 14  | 21    | Studio Suite   | 300.92   |               |
|   | 15  | 22    | Studio Suite   | 298.13   |               |
|   | 16  | 23    | Studio Suite   | 300.49   |               |
|   | 17  | 24    | Queen Suite  | 415.46   |               |
|   | 18  | 25    | Studio Suite   | 290.98   |               |
|   | 19  | 26    | Studio Suite   | 296.24   |               |
|   | 20  | 27    | Queen Suite  | 395.73   |               |
| 12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20<br>21<br>0mmon |   | 28    | King Suite   | 393.01   |               |
| Common  |   |       | Studio Suite         298.05           Queen Suite         414.54           Studio Suite         290.98           Studio Suite         295.41           Queen Suite         395.73           King Suite         392.98           1,525.64         6,258.25           Jacuzzi Suite         671.89           King Suite         608.26           Queen Suite         296.87           Studio Suite         300.92           Studio Suite         298.13           Studio Suite         300.49           Queen Suite         415.46           Studio Suite         290.98           Studio Suite         296.24           Queen Suite         395.73           King Suite         393.01           446.14 | 446.14   |               |
| Total Second Flo  | oor   | 11    |  | 4,714.12 | 4,267.98      |
| rotat occorra i te  | Combined (building/rooms)   |       |  |          |               |

All guestrooms are accessed from either first or second floor exterior corridors. Both floors have exterior entrances that are inward facing, towards the courtyard. Formerly sold as timeshare, units are large with kitchens, separate living and sleeping areas.

2330 N Palm Canyon

|                   | APT         | Room#  | Room Configuration   | SF        | Rooms Only SF |
|-------------------|-------------|--------|--|-----------|---------------|
| First Floor       | 40          | 40     | Deluxe Studio Suite  | 398.16    |               |
|                   | 41          | 41     | Luxury Queen Suite   | 642.79    |               |
|                   | 42          | 42     | Delux King Suite   | 642.79    |               |
|                   | 43          | 43     | Delux King Suite   | 639.72    |               |
|                   | 44          | 44     | Delux King Suite   | 641.22    |               |
|                   | 45          | 45     | Delux Queen Suite  | 548.56    |               |
|                   | 46          | 46     | Studio Suite   | 266.84    |               |
|                   | 47          | 47     | ADA Studio Suite   | 285.84    |               |
|                   | 48          | 48     | 40 Deluxe Studio Suite 41 Luxury Queen Suite 42 Delux King Suite 43 Delux King Suite 44 Delux King Suite 45 Delux Queen Suite 46 Studio Suite 47 ADA Studio Suite 48 Delux King Suite 49 Delux King Suite 60 Delux King Suite 51 Delux Queen Suite 52 Delux Queen Suite 53 Delux King Suite 54 Delux Queen Suite 55 Delux King Suite 56 Queen Suite 57 Studio Suite 58 Delux King Suite 59 Delux King Suite 50 Delux King Suite 51 Delux King Suite 52 Delux King Suite 53 Delux King Suite 54 Delux King Suite 55 Delux King Suite 56 Queen Suite 57 Studio Suite 58 Delux King Suite 59 Delux King Suite 59 Delux King Suite 50 Delux King Suite 50 Delux King Suite 51 Delux King Suite 52 Delux King Suite 53 Delux King Suite 54 Delux King Suite 55 Delux King Suite |           |               |
| 408.462222        | 49          | 49     | Delux King Suite   | 494.93    |               |
|                   | 60          | 60     | Delux King Suite   | 335.55    |               |
| Common            |             |        |  | 5,802.22  |               |
| Total First Floor |             | 11     |  | 11,269.92 | 5,467.70      |
| Second Floor      | 50          | 50     | Delux Studio Suite   | 502.10    |               |
|                   | 51          | 51     | Delux Queen Suite  | 642.15    |               |
|                   | 52          | 52     | Delux King Suite   | 642.79    |               |
|                   | 53          | 53     | _  | 642.79    |               |
|                   | 54          | 54     | Delux Queen Suite  | 641.23    |               |
|                   | 55          | 55     | Delux King Suite   | 410.79    |               |
|                   | 56          | 56     | Queen Suite  | 407.65    |               |
|                   | 57          | 57     | Studio Suite   | 286.73    |               |
|                   | 58          | 58     | Delux King Suite   | 571.30    |               |
| 387.998182        | 59          | 59     | Delux King Suite   | 551.31    |               |
| Common            |             |        | _  | 2,344.43  |               |
| Total Second Flo  | or          | 10     |  | 7,643.27  | 5,298.84      |
|                   | P           |        |  |           | 40 700 54     |
| Combined (build   | ling/rooms) | 21     |  | 18,913.19 | 10,766.54     |
| Apartment Build   | ding        |        |  |           |               |
|                   |             |        |  | 586.50    |               |
|                   |             |        |  | 830.25    |               |
|                   |             |        |  | 468.50    |               |
|                   |             | 4      |  | 386.00    |               |
|                   |             | Common |  | 210.00    |               |
| Combined (build   | ding/units) |        |  | 2,481.25  | 2,271.25      |

















#### **APARTMENT UNITS**

Four one-bedroom apartment units totaling 2,481 square feet, including a 210 storage and laundry area, are located at the eastern end of the 2330 N Palm Canyon site. The units have been held vacant in preparation for a sale.

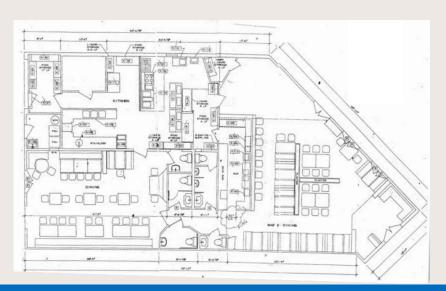
Three units have window air conditioning units, while Unit 2 has a minisplit system providing HVAC.

The apartment units are suitable for staff/management housing, separate or themed villas, or serviced apartments.

#### **FOOD & BEVERAGE**

A 3,450 square foot kitchen and restaurant space, part of 2330 N Palm Canyon site, is not currently in operation and has not operated for several years. A liquor license is included in the sale. The diagram shows the general layout of the space, and how it was configured in the past.

A new owner and operator could renovate the space and position it to attract hotel guests and locals. The space opens to the pool deck courtyard space on the east side, and the west side features frontage, excellent visibility and patio dining along North Palm Canyon.











#### **OTHER AMENITIES**

Other amenities include two swimming pools, a hot tub, sauna, a large room adjacent to the restaurant's dining room that was recently used as a game room, and a putting green. A water feature runs through the courtyard of the 2330 N Palm Canyon property, creating a calming ambient sound.

Sweeping views of San Jacinto Mountains can be seen from both swimming pools and courtyards.









#### **HOTEL SITE**

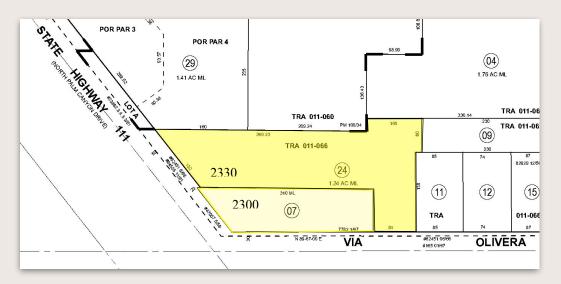
The hotel site is generally flat and irregularly shaped, and encompasses  $1.65\pm$  fee simple acres (71,873 square feet).

- 2300 N Palm Canyon 0.41± acres
- 2330 N Palm Canyon 1.24± acres

The combined site has approximately 227 feet of frontage along N Palm Canyon Drive and approximately 330 feet of frontage along W Via Olivera, with curb cuts along both roads. Zoning is "C-1" Retail Business Zone and hotels represent a legal conforming use. The eastern portion of the 2330 N Palm Canyon Site under the apartment building is zoned "R-2."

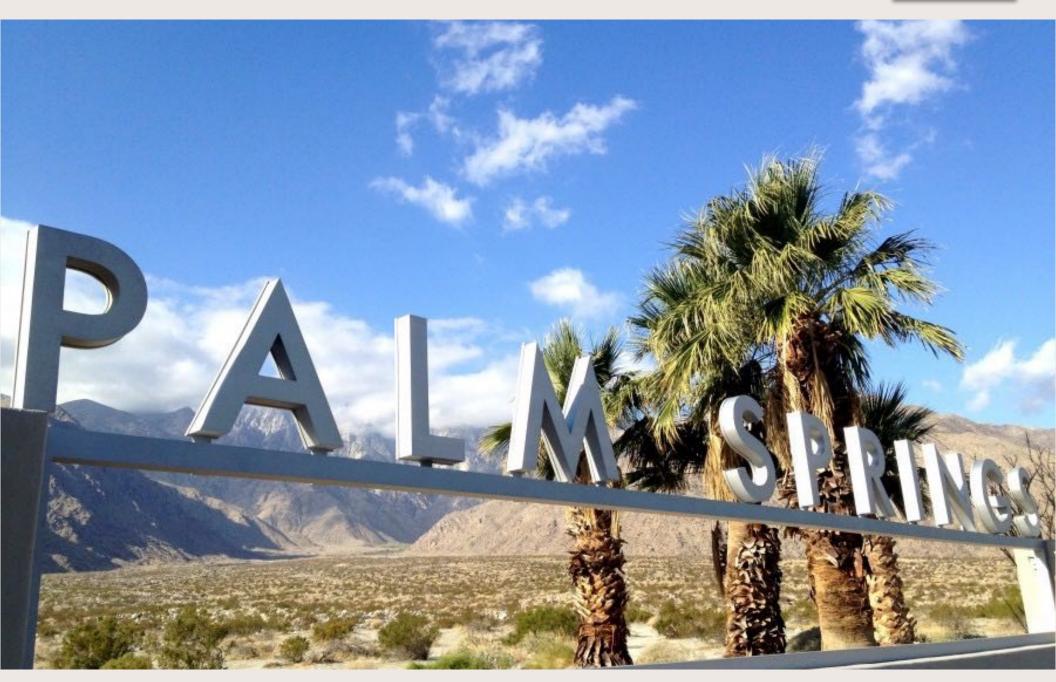
#### **UTILITIES**

| SERVICE     | PROVIDER                       |
|-------------|--------------------------------|
| Water       | Desert Water Agency            |
| Electricity | SCE, Solar Edge                |
| Gas         | So Cal Gas                     |
| Trash       | Palm Springs Disposal Services |
| Internet    | Spectrum Fiberoptics           |











#### **KEY AREA HIGHLIGHTS**

Mykonos Desert Suites is located on the north end of the Uptown Design District of the City of Palm Springs, which experienced a major resurgence of tourism since reopening from the COVID lockdown. The surrounding residential neighborhoods are known as Chino Canyon and Little Tuscany. Los Angeles, Orange County and San Diego are within a two hour drive from Palm Springs.

- The <u>Uptown Design District</u> is the approximate two-mile stretch of vintage stores, delicious dining options and assorted attractions that begins just North of E. Alejo Road in the Downtown Village and extends north to to E. Vista Chino. The district is one of the city's vintage hot spots known for retro items house inside interesting vintage buildings. Dozens of consignment, resale and antique boutiques line the avenue.
- The Greater Palm Springs Area has been enjoying record breaking tourism since reopening from the COVID lockdowns. RevPAR for boutique hotels is significantly above 2019's record breaking performance level.
- There has been a return of major sellout events like Mega Music Festivals (Coachella, Stagecoach), BNP Paribas Tennis Tournament, Modernism Week, International Film Festival, etc. Major events have returned with greater popularity than ever, reflecting the resurgence of demand following COVID lockdowns.
- Palm Springs has become less seasonal, with record breaking summer airline passenger counts and occupancy levels for hotels during summer months.
- The 261,000 sf Palm Springs Convention Center typically hosts around 100 events annually with more than 125,000 attendees. Business has returned to pre-COVID levels for the Convention Center.
- The Palm Springs Airport is enjoying record breaking levels of activity, with more than 3.2 million passengers in 2024 for the first time ever. The City is exploring major expansion plans for the airport, which should approximately double in size.





#### **SOUTHERN CALIFORNIA OVERVIEW**

Southern California, with its 22-million person population, includes the large urban areas of Greater Los Angeles, Orange County and Greater San Diego and comprises roughly 60% of California's population. The region generally comprises California's southernmost 10 counties, stretching along the coast from about San Luis Obispo County to the United States and Mexico border, and from the Pacific Ocean inland to the Nevada and Arizona borders.

Southern California is a major economic center for the state of California and the United States. Southern California is famous for tourism and Hollywood (film, television, and music). Other industries include petroleum, software, automotive, ports, finance, tourism, biomedical, and regional logistics. Although military spending cutbacks have had an impact, aerospace continues to be a major factor.



#### **COACHELLA VALLEY OVERVIEW**

Coachella Valley is a valley in Southern California which extends for approximately 45 mi (72 km) in Riverside County southeast from the San Bernardino Mountains to the northern shore of the Salton Sea. It is bounded by the San Jacinto Mountains, the Santa Rosa Mountains and the Little San Bernardino Mountains. The San Andreas Fault crosses the valley and is easily visible along its northern length as a strip of greenery against an otherwise bare mountain.

Populated by nearly 346,000 people, the Coachella Valley is part of the 13th-largest metropolitan area in the United States, the Inland Empire, with its population of 4.2 million. The famous desert resort cities of Palm Springs, Palm Desert, Rancho Mirage, Indian Wells, La Quinta and Coachella all lie within the Coachella Valley.







#### **PALM SPRINGS OVERVIEW**

Located on the western edge of the Coachella Valley at the base of the San Jacinto Mountains, Palm Springs is world renowned for over 300 days of sunshine and an iconic desert setting. Palm Springs continues a rich history as a fashionable resort destination, though it is also a popular destination for retirees. Palm Springs is a unique desert destination with outstanding outdoor recreation, a growing and eclectic culinary scene, award winning boutique hotels and luxury resorts, extensive retail and outlet stores, multiple casinos, and thriving arts and culture.

Palm Springs benefits from its proximity to Southern California's major markets. Following are some primary keys to the city's success:

Desirable and Proximate Vacation Destination - Just two hours' drive for Southern California's 22-million-person population, Palm Springs is close enough to be a convenient getaway, yet far enough away to provide a sense of escape and feel of a true destination.

- Preference for "Drive-to" Destination With fuel prices and airline travel at all-time highs, and air travel convenience at all-time lows, Palm Springs is the perfect alternative.
- Primary Southern California Visitor Market The Greater Palm Springs region welcomed over 14 million visitors in 2019 who spent close to \$6.0 billion. Since reopening from the pandemic, visitation has increased to record breaking levels and shows continued prospects for growth as the greater economy recovers.
- The Downtown Village has experienced a renaissance with the Downtown Revitalization Project. The newly built plaza is a centerpiece for Downtown and features several desirable retail stores, as well as restaurants, night life and art galleries. The subject property is steps from Palm Canyon Drive, the primary throughway for the Downtown Village.
- The Palm Springs Convention Center features 261,000 total square-feet, with over 129,000 square feet of meeting and event space, including 92,545 square feet of column-free exhibit space, 21 breakout rooms, and a 20,000 square-foot ballroom. Palm Springs is is the preferred venue in Southern California for conventions and trade shows as attendees wish to combine business and leisure experiences.
- Fast Growing Residential Market The median sales price for residential homes in Palm Springs grew substantially following the Covid pandemic. This is due to growing demand for primary and second homes in the market.
- Major destination events like Coachella Valley Music and Arts Festival, Stagecoach Country Music Festival, Modernism Week, BNP Paribas Open, Palm Springs International Film Festival, and American Express PGA golf tournament draw enormous crowds, creating marketwide sellouts.
- Other primary attractions include the numerous casinos, nearby outlet stores, Palm Springs Art Museum, Palm Springs Air Museum, Palm Springs Aerial Tramway, Uptown Design District, and nearby Joshua Tree National Park.



# DOWNTOWN PALM SPRINGS VILLAGE and SURROUNDING DEVELOPMENT

Downtown Palm Springs has benefitted from major public and private investment projects in the past decade, emerging as a hub for art and culture, fashion, and design. Notable projects currently driving Palm Spring's resurgence include:

- Redevelopment of the former Desert Fashion Plaza shopping center features a collection of retail and restaurants anchored by a 10,000 square-foot West Elm, and includes a Starbucks, H&M, Free People, Il Corso, Blaze Pizza, Kiehl's, Sephora, and others.
- The recently built Agua Caliente Cultural Plaza is now open on 5.8 acres at the corner of E. Tahquitz Canyon Way and S. Indian Canyon Drive. The new facility features a 48,000 square-foot Agua Caliente Cultural Museum, 40,000 square-foot Spa at Séc-he that celebrates the sacred Agua Caliente Hot Mineral Spring, a Gathering Plaza, gardens, and an Oasis Trail.
- Palm Springs Surf Club (formerly Wet n' Wild waterpark at 1500 S. Gene Autry Trail) features a three million gallon Surf Loch Technology wave pool in addition a lazy river, spa and restaurant, among other amenities as a result of \$50 million in investment. The 21-acre surf resort opened in January of 2024.
- The Palm Springs International Airport (PSP) experienced record breaking traffic in 2024, with more than 3.2 million passengers. The City announced plans to expand the airport and traffic is expected to double within the next 20 years.
- The privately funded \$250 million Acrisure Arena recently opened just 16 miles southeast of Downtown Palm Springs. Located on 43 acres adjacent to Classic Club Golf Course, the 300,000 square-foot 11,500-seat entertainment and sports arena is home of the Coachella Valley Firebirds (affiliate of the NHL's Seattle Kraken) and hosts numerous major events annually.





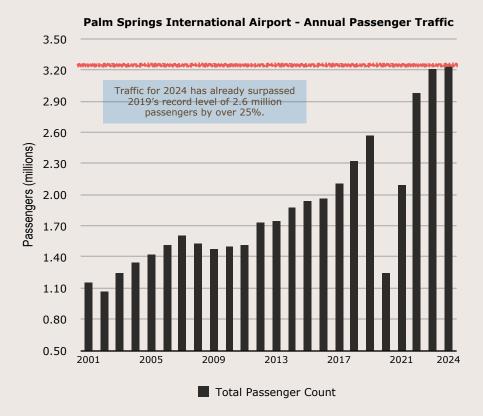
## **AREA / MARKET OVERVIEW**



#### **EXCELLENT AIRLIFT**

In addition to easy access from nearby major population centers, Palm Springs benefits from strong and growing airlift. The Palm Springs International Airport ("PSP") is currently served by 13 airlines, connecting hundreds of cities worldwide. PSP currently welcomes visitors from over 500 cities each year and total passenger traffic surpassed a record 3.2 million passengers in 2024. PSP now offers direct flights to and from major U.S. and Canadian cities including Toronto, Vancouver, New York JFK, Austin, San Jose, Nashville, Indianapolis, Dallas, Portland, San Francisco, Seattle, Bellingham, Chicago, Phoenix, Minneapolis, Salt Lake City, Denver, Houston, Los Angeles, Calgary, Edmonton, and Winnipeg.

Palm Springs International Airport's recording breaking 3.2 million travelers is expected to increase to around 6 million by 2042, making a major expansion a must. As a result of the major increase in travel through PSP, the City is launching a major master plan initiative. Work to update the master plan began in February of 2023 and will take approximately three years to complete. In the meantime, two major upgrades are underway. The first, which has already begun, is a renovation of the gate areas in one of the terminals. The second project will double the airport's dining offerings by replacing three existing vendors and adding three new ones.







#### **COMPETITIVE HOTEL MARKET PERFORMANCE**

Mykonos Desert Suites should be positioned to compete in the Palm Springs' mid- to upper-scale boutique hotel market. A STAR report provided by current ownership shows results for the following hotels, which provides a good sampling of boutique hotel performance in the Palm Springs market.

| PROPERTY                                 | ROOMS | OPEN |
|--|-------|------|
| Desert Riviera Hotel                     | 11    | 1951 |
| Hotel ZOSO                               | 162   | 1987 |
| Villa Royale                             | 35    | 1947 |
| Holiday House                            | 28    | 1951 |
| Autograph Collection Triada Palm Springs | 56    | 1939 |
| Palm Mountain Resort                     | 142   | 1954 |
| Drift Palm Springs                       | 39    | 2023 |
| TOTAL                                    | 473   |      |

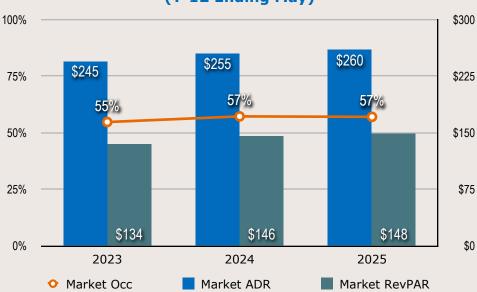
In recent years Mykonos Desert Suites was open, but only for a minimal operation, occasionally selling some units under a short term rental business model in order to offset some carry costs and expenses. As a result it is not useful to compare performance at Mykonos Desert Suites to the above set of boutique hotels in the Palm Springs market. Rather, it is useful to track performance of those hotels as a market indicator. Following a renovation and repositioning, Mykonos Desert Suites should compete with the properties identified in the above table based on size and vintage. Most of the hotels are in excellent condition and Mykonos Desert Suites would require significant renovation in order to compete effectively within this segment.

#### STAR ANALYSIS

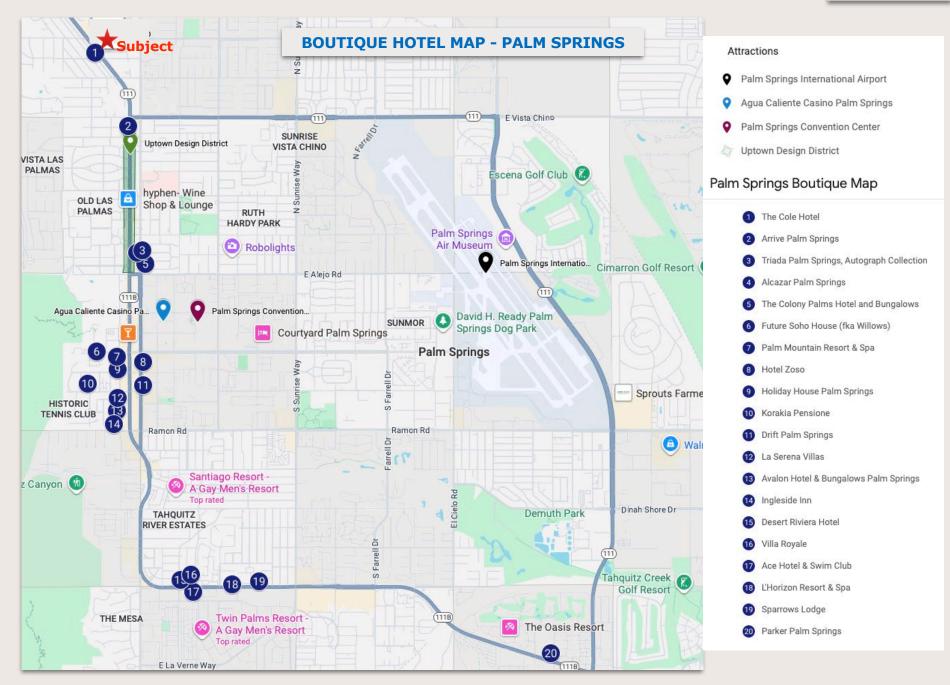
#### Key observations:

- Palm Springs is a strong boutique hotel market. The STAR report for the selected hotels for the period ending May, 2025 shows overall performance of 57.1% occupancy and \$259.69 ADR, resulting in \$148.32 RevPAR for the selected comp set.
- The market has shown strong performance since reopening from the COVID lockdown. RevPAR for trailing-12-months through May, 2025 represents an increase of 1.5% compared to prior year, and has shown continued growth since the surge in performance in 2022 of more than 30% over 2019 pre-COVID levels.
- Palm Springs is a seasonal market, therefore market occupancy stabilizes at a lower level and most of the growth has been in ADR.
   That said, the growing number of special events and increased convention calendar has begun to increase shoulder season demand.

# Selected Hotel Market Performance (T-12 Ending May)









#### FINANCIAL PERFORMANCE

As it currently operates, historical financial performance for Mykonos Desert Suites is not indicative of potential future performance. The property was owner-operated with a minimal operation (occasional AirBnB, some walk-in, etc) meant to offset some carry costs and operating expenses.

Gross Income for 2024 was  $\pm$ \$386,000, and Net Income was  $\pm$ \$152,000. Financial summaries for prior years are available in the Due Diligence Site to download and review.

A new owner will forecast Revenue and Expenses based on a renovation and repositioning plan. Based on operating data for the comp set and using market data for similar operating boutique hotels, below is a table summarizing a reasonable proforma operating statement for each hotel individually, as well as a combined proforma for both hotels on the following page:

| Proforma - Mykonos Desert Suites - 2300 N Palm Canyon |           |             |             |             |  |  |  |  |  |  |  |
|---|-----------|-------------|-------------|-------------|--|--|--|--|--|--|--|
|   | Year 1    | Year 2      | Year 3      | Year 4      |  |  |  |  |  |  |  |
| Occupancy   | 60.0%     | 62.0%       | 63.0%       | 63.0%       |  |  |  |  |  |  |  |
| Average Daily Rate                                    | \$216.67  | \$220.16    | \$223.17    | \$229.86    |  |  |  |  |  |  |  |
| RevPAR  | \$130.00  | \$136.50    | \$140.60    | \$144.81    |  |  |  |  |  |  |  |
| Rooms Revenue   | \$949,000 | \$996,450   | \$1,026,344 | \$1,057,134 |  |  |  |  |  |  |  |
| F&B / Other   | \$15,000  | \$15,000    | \$15,000    | \$15,000    |  |  |  |  |  |  |  |
| Total Revenue   | \$964,000 | \$1,011,450 | \$1,041,344 | \$1,072,134 |  |  |  |  |  |  |  |
| NOI (1)   | \$356,680 | \$374,237   | \$385,297   | \$396,690   |  |  |  |  |  |  |  |

<sup>(1)</sup> NOI reflects deductions for management fees (3%) and reserves for replacement costs (4%), based on total revenue, and stabilized NOI percentage of 37% of Total Revenue.

#### **Proforma Highlights**

- 2300 N Palm Canyon is forecast to start with RevPAR of \$130 and grow at 5 percent after the first year, and 3 percent thereafter. 2330 N Palm Canyon is slightly higher, starting at \$140 RevPAR due to larger units and F&B programming.
- 2300 N Palm Canyon stabilized NOI percentage is 37 percent, in line with other boutique operations in Palm Springs with similar RevPAR.
   2330 N Palm Canyon stabilized NOI percentage is 30 percent, slightly lower due to the F&B programming.
- This proforma was created by Maxim Hotel Brokerage based on STAR data, market knowledge and general hospitality statistics in order to provide a viable scenario in support of the pricing guidance.

  Prospects should build their own operating proforma

| Proforma - Mykonos Desert Suites - 2330 N Palm Canyon |             |             |             |             |  |  |  |  |  |  |  |
|---|-------------|-------------|-------------|-------------|--|--|--|--|--|--|--|
|   | Year 1      | Year 2      | Year 3      | Year 4      |  |  |  |  |  |  |  |
| Occupancy   | 60.0%       | 62.0%       | 63.0%       | 63.0%       |  |  |  |  |  |  |  |
| Average Daily Rate                                    | \$233.33    | \$237.10    | \$240.33    | \$247.54    |  |  |  |  |  |  |  |
| RevPAR  | \$140.00    | \$147.00    | \$151.41    | \$155.95    |  |  |  |  |  |  |  |
| Rooms Revenue   | \$1,277,500 | \$1,341,375 | \$1,381,616 | \$1,423,065 |  |  |  |  |  |  |  |
| F&B / Other   | \$400,000   | \$412,000   | \$424,360   | \$437,091   |  |  |  |  |  |  |  |
| Total Revenue   | \$1,677,500 | \$1,753,375 | \$1,805,976 | \$1,860,156 |  |  |  |  |  |  |  |
| NOI (1)   | \$503,250   | \$526,013   | \$541,793   | \$558,047   |  |  |  |  |  |  |  |

<sup>(1)</sup> NOI reflects deductions for management fees (3%) and reserves for replacement costs (4%), based on total revenue, and stabilized NOI percentage of 30% of Total Revenue.



### **FINANCIAL PERFORMANCE (continued)**

The properties, if bought and operated together, would offer synergies and operating efficiencies. A sample proforma is shown on the following page and summarized in the table below for all 45 rooms. Proforma Highlights

- Year 2 stabilized RevPAR (\$154) is only 4% above T-12 RevPAR for the selected comp set of \$148. This should be achievable, particularly following renovation, repositioning and opening of the restaurant and lounge.
- Year 2 stabilized NOI percentage is 26 percent, in line with other boutique operations in Palm Springs with similar RevPAR.
- This proforma was created by Maxim Hotel Brokerage based on STAR data, market knowledge and general hospitality statistics in order to provide a viable scenario in support of the pricing guidance.

  Prospects should build their own operating proforma.

| Proforma - Mykonos Desert Suites |             |             |             |             |  |  |  |  |  |  |  |  |
|----------------------------------|-------------|-------------|-------------|-------------|--|--|--|--|--|--|--|--|
|                                  | Year 1      | Year 2      | Year 3      | Year 4      |  |  |  |  |  |  |  |  |
| Occupancy                        | 60.0%       | 63.0%       | 63.0%       | 63.0%       |  |  |  |  |  |  |  |  |
| Average Daily Rate               | \$226.59    | \$245.08    | \$252.42    | \$259.96    |  |  |  |  |  |  |  |  |
| RevPAR                           | \$135.95    | \$154.40    | \$159.03    | \$163.77    |  |  |  |  |  |  |  |  |
| Rooms Revenue                    | \$2,233,000 | \$2,536,000 | \$2,612,000 | \$2,690,000 |  |  |  |  |  |  |  |  |
| F&B / Other                      | \$1,397,000 | \$1,548,000 | \$1,594,000 | \$1,642,000 |  |  |  |  |  |  |  |  |
| Total Revenue                    | \$3,630,000 | \$4,084,000 | \$4,206,000 | \$4,332,000 |  |  |  |  |  |  |  |  |
| NOI (1)                          | \$882,000   | \$1,074,000 | \$1,106,000 | \$1,140,000 |  |  |  |  |  |  |  |  |
|                                  |             |             |             |             |  |  |  |  |  |  |  |  |

<sup>(1)</sup> NOI reflects deductions for management fees (3%) and reserves for replacement costs (4%), based on total revenue.





### Mykonos Desert Suites - Palm Springs, CA Revenue and Expense Projections

|                                  | 2026           |               | 2027           |       | 2028           |       | 2029           |       | 2030           |       | 2031           |               | 2032           |       | 2033           |               | 2034           |                | 2035           |               |
|----------------------------------|----------------|---------------|----------------|-------|----------------|-------|----------------|-------|----------------|-------|----------------|---------------|----------------|-------|----------------|---------------|----------------|----------------|----------------|---------------|
| Northwester                      | 45             |               | 45             |       | 45             |       | 45             |       | 45             |       | 45             |               | 45             |       | 45             |               | 45             |                | 45             |               |
| Number of rooms                  | 45<br>60%      |               | 45<br>63%      |       | 45<br>63%      |       | 45<br>63%      |       | 45<br>63%      |       | 45<br>63%      |               | 45<br>63%      |       | 45<br>63%      |               | 45<br>63%      |                | 45<br>63%      |               |
| Occupancy                        | 9,855          |               | 10,348         | '     | 10,348         |       | 10,348         |       | 10,348         |       | 10,348         |               | 10,348         |       | 10,348         |               | 10,348         |                | 10,348         |               |
| Occupied Rooms                   | \$227          |               | \$245          |       | \$252          |       | \$260          |       | \$268          |       | \$276          |               | \$284          |       | \$293          |               | \$301          |                | \$310          |               |
| Average Daily Room Rate          | \$227<br>\$136 | % of          | \$245<br>\$154 | % of  | \$252<br>\$159 | % of  | \$260<br>\$164 | % of  | \$268<br>\$169 | % of  | \$276<br>\$174 | % of          | \$284<br>\$179 | % of  | \$293<br>\$184 | % of          | \$301<br>\$190 | % of           | \$310<br>\$196 | % of          |
| Revenue Per Available Room       | (\$000)        | % 01<br>Gross | (\$000)        | Gross | (\$000)        | Gross | (\$000)        | Gross | (\$000)        | Gross | (\$000)        | % OI<br>Gross | (\$000)        | Gross | (\$000)        | % 01<br>Gross | (\$000)        | 76 OI<br>Gross | (\$000)        | % 01<br>Gross |
| REVENUE                          | (\$000)        | GIUSS         | (\$000)        | GIUSS | (\$000)        | GIUSS | (\$000)        | GIUSS | (\$000)        | GIUSS | (\$000)        | GIUSS         | (\$000)        | GIUSS | (\$000)        | 01055         | (\$000)        | GIUSS          | (\$000)        | GIUSS         |
| Rooms                            | 2,233          | 61.5%         | 2,536          | 62.1% | 2.612          | 62.1% | 2.690          | 62.1% | 2,771          | 62.1% | 2,854          | 62.1%         | 2.940          | 62.1% | 3.028          | 62.1%         | 3,119          | 62.1%          | 3,212          | 62.1%         |
| Food                             | 1,139          | 31.4          | 1.268          | 31.0  | 1.306          | 31.0  | 1.345          | 31.0  | 1.386          | 31.0  | 1,427          | 31.0          | 1,470          | 31.0  | 1.514          | 31.0          | 1,559          | 31.0           | 1.606          | 31.0          |
| Beverage                         | 173            | 4.8           | 190            | 4.7   | 196            | 4.7   | 202            | 4.7   | 208            | 4.7   | 214            | 4.7           | 220            | 4.7   | 227            | 4.7           | 234            | 4.7            | 241            | 4.7           |
| Telecommunications               | 2              | 0.0           | 2              | 0.0   | 2              | 0.0   | 2              | 0.0   | 2              | 0.0   | 2              | 0.0           | 2              | 0.0   | 2              | 0.0           | 2              | 0.0            | 2              | 0.0           |
| Other Operated Departments       | 52             | 1.4           | 55             | 1.3   | 57             | 1.3   | 58             | 1.3   | 60             | 1.3   | 62             | 1.3           | 64             | 1.3   | 66             | 1.3           | 68             | 1.3            | 70             | 1.3           |
| Rentals & Other Income (net)     | 31             | 0.9           | 33             | 0.8   | 34             | 0.8   | 35             | 0.8   | 36             | 0.8   | 37             | 0.8           | 38             | 0.8   | 39             | 0.8           | 41             | 0.8            | 42             | 0.8           |
| Total                            | 3.630          | 100.0         | 4.084          | 100.0 | 4.206          | 100.0 | 4.332          | 100.0 | 4.462          | 100.0 | 4.596          | 100.0         | 4.734          | 100.0 | 4.876          | 100.0         | 5.022          | 100.0          | 5.173          | 100.0         |
|                                  | .,             |               | ,              |       | ,              |       | ,              |       | , -            |       | ,              |               | , -            |       | ,-             |               | -,-            |                | -,             |               |
| DEPARTMENTAL EXPENSES            |                |               |                |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |
| Rooms                            | 528            | 23.6          | 583            | 23.0  | 601            | 23.0  | 619            | 23.0  | 637            | 23.0  | 656            | 23.0          | 676            | 23.0  | 696            | 23.0          | 717            | 23.0           | 739            | 23.0          |
| Food & Beverage                  | 1,063          | 81.0          | 1,167          | 80.0  | 1,202          | 80.0  | 1,238          | 80.0  | 1,275          | 80.0  | 1,313          | 80.0          | 1,352          | 80.0  | 1,393          | 80.0          | 1,435          | 80.0           | 1,478          | 80.0          |
| Telecommunications               | 2              | 102.2         | 2              | 100.0 | 2              | 100.0 | 2              | 100.0 | 2              | 100.0 | 2              | 100.0         | 2              | 100.0 | 2              | 100.0         | 2              | 100.0          | 2              | 100.0         |
| Other Operated Departments       | 47             | 91.1          | 49             | 90.0  | 51             | 90.0  | 52             | 90.0  | 54             | 90.0  | 56             | 90.0          | 57             | 90.0  | 59             | 90.0          | 61             | 90.0           | 63             | 90.0          |
| Total                            | 1,640          | 45.2          | 1,801          | 44.1  | 1,855          | 44.1  | 1,911          | 44.1  | 1,968          | 44.1  | 2,027          | 44.1          | 2,088          | 44.1  | 2,151          | 44.1          | 2,215          | 44.1           | 2,282          | 44.1          |
|                                  |                |               |                |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |
| DEPARTMENTAL PROFIT              | 1,991          | 54.8          | 2,283          | 55.9  | 2,351          | 55.9  | 2,422          | 55.9  | 2,494          | 55.9  | 2,569          | 55.9          | 2,646          | 55.9  | 2,726          | 55.9          | 2,807          | 55.9           | 2,892          | 55.9          |
| _                                |                |               |                |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |
| UNDISTRIBUTED OPERATING EXPENSES |                |               |                |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |
| Administrative & General         | 262            | 7.2           | 286            | 7.0   | 294            | 7.0   | 303            | 7.0   | 312            | 7.0   | 322            | 7.0           | 331            | 7.0   | 341            | 7.0           | 352            | 7.0            | 362            | 7.0           |
| Marketing                        | 150            | 4.1           | 163            | 4.0   | 168            | 4.0   | 173            | 4.0   | 178            | 4.0   | 184            | 4.0           | 189            | 4.0   | 195            | 4.0           | 201            | 4.0            | 207            | 4.0           |
| Franchise Fees                   | 0              | 0.0           | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0           | 0              | 0.0   | 0              | 0.0           | 0              | 0.0            | 0              | 0.0           |
| Property Operation & Maintenance | 130            | 3.6           | 143            | 3.5   | 147            | 3.5   | 152            | 3.5   | 156            | 3.5   | 161            | 3.5           | 166            | 3.5   | 171            | 3.5           | 176            | 3.5            | 181            | 3.5           |
| Utility Costs                    | 151            | 4.1           | 163            | 4.0   | 168            | 4.0   | 173            | 4.0   | 178            | 4.0   | 184            | 4.0           | 189            | 4.0   | 195            | 4.0           | 201            | 4.0            | 207            | 4.0           |
| Other UOE                        | 0              | 0.0           | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0           | 0              | 0.0   | 0              | 0.0           | 0              | 0.0            | 0              | 0.0           |
| Total                            | 693            | 19.1          | 755            | 18.5  | 778            | 18.5  | 802            | 18.5  | 826            | 18.5  | 850            | 18.5          | 876            | 18.5  | 902            | 18.5          | 929            | 18.5           | 957            | 18.5          |
|                                  |                |               |                |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |
| GROSS OPERATING PROFIT           | 1,298          | 35.8          | 1,527          | 37.4  | 1,573          | 37.4  | 1,620          | 37.4  | 1,669          | 37.4  | 1,719          | 37.4          | 1,770          | 37.4  | 1,824          | 37.4          | 1,878          | 37.4           | 1,935          | 37.4          |
| FIVED EVERYORS                   |                |               |                |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |
| FIXED EXPENSES                   | 400            | 0.0           | 400            | 0.0   | 400            | 0.0   | 400            | 0.0   | 404            | 0.0   | 400            | 0.0           | 440            | 0.0   | 440            | 0.0           | 454            | 0.0            | 455            | 0.0           |
| Management Fees                  | 109            | 3.0           | 123            | 3.0   | 126            | 3.0   | 130            | 3.0   | 134            | 3.0   | 138            | 3.0           | 142            | 3.0   | 146            | 3.0           | 151            | 3.0            | 155            | 3.0           |
| Property Taxes                   | 93             | 2.6           | 95             | 2.3   | 98             | 2.3   | 101            | 2.3   | 104            | 2.3   | 107            | 2.3           | 111            | 2.3   | 114            | 2.3           | 117            | 2.3            | 121            | 2.3           |
| Insurance                        | 70             | 1.9           | 72             | 1.8   | 74             | 1.8   | 76             | 1.8   | 78             | 1.8   | 81             | 1.8           | 83             | 1.8   | 86             | 1.8           | 88             | 1.8            | 91             | 1.8           |
| Leases and Rentals               | 0              | 0.0           | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0           | 0              | 0.0   | 0              | 0.0           | 0              | 0.0            | 0              | 0.0           |
| Other                            | 0              | 0.0           | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0   | 0              | 0.0           | 0              | 0.0   | 0              | 0.0           | 0              | 0.0            | 0              | 0.0           |
| Reserve for Replacement          | 145            | 4.0           | 163            | 4.0   | 168            | 4.0   | 173            | 4.0   | 178            | 4.0   | 184            | 4.0           | 189            | 4.0   | 195            | 4.0           | 201            | 4.0            | 207            | 4.0           |
| Total                            | 416            | 11.5          | 453            | 11.1  | 467            | 11.1  | 481            | 11.1  | 495            | 11.1  | 510            | 11.1          | 525            | 11.1  | 541            | 11.1          | 557            | 11.1           | 574            | 11.1          |
|                                  |                |               |                |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |
| NET OPERATING INCOME             | 882            | 24.3%         | 1.074          | 26.3% | 1.106          | 26.3% | 1.140          | 26.3% | 1.174          | 26.3% | 1,209          | 26.3%         | 1.245          | 26.3% | 1.283          | 26.3%         | 1.321          | 26.3%          | 1,361          | 26.3%         |
| =                                |                |               | ,              |       |                |       |                |       |                |       |                |               |                |       |                |               |                |                |                |               |

Departmental expense ratios are expressed as a percentage of departmental revenue



