

<u>Needs Analysis Study</u> Proposed 18-unit Multi-Family Project

1950 Grace Avenue Fort Myers, Lee County, Florida 33901

Date of Report: 6 July 2022

File Name: 21126004 - New Hampshire Court, LLC



Prepared For New Hampshire Court, LLC 2536 Third Street Fort Myers, Florida 33901

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6 July 2022

New Hampshire Court, LLC 2536 Third Street Fort Myers, Florida 33901

Attention: Mr. Jerome Miller

Re: Needs Analysis Study of a proposed multi-family project to be located at 1950 Grace Avenue, Fort Myers, Florida 33901

Dear Mr. Miller:

As you requested, attached please find the results of our Needs Analysis Study for the proposed 18-unit, multifamily project to be located at 1950 Grace Avenue, Fort Myers, Florida. The purpose of this analysis is to determine if the project, as proposed, provides a financial return sufficient to entice development of the property. This analysis assumes the property is developed with the proposed apartment/multi-family project with a total of 18 dwelling units. The intended use of the assignment is understood to be to determine if there is a need for additional funding such as Tax Increment Financing (TIF) funding or other subsidies to entice development. The intended users of this report are New Hampshire Court, LLC and the City of Fort Myers CRA.

Based upon our analysis, it is our opinion that the proposed project falls short of meeting investor expectations for a multi-family development in this market area of the City of Fort Myers. The subject is located within the Cleveland Avenue Redevelopment Area. As proposed, based on the proposed budget, a typical developer would not consider the project to be financially feasible. As will be illustrated in the analysis to follow, we have estimated an achievable shortfall or a need of additional funding of \$435,000 to produce a more economically feasible project, assuming an 85% rebate paid out up to 15 years. If you have any questions, please feel free to contact our office.

Respectfully submitted,

Mathe

Gerald A. Hendry, MAI, CCIM State-Certified General Real Estate Appraiser RZ 2245

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OVERVIEW OF PROJECT

Full details on the property and the proposed project can be found in the Property Description section to this report and in the consultant's workfile. The following is a summary of the proposed project:

- Proposed project consists of 20,791 square feet or 0.48 acres of land area.
- The subject of the analysis consists of a proposed 18-unit multifamily project. The project is expected to be completed in 2023.
- The project will consist of a five-story building consisting of 15,244 square feet of building area. The project will offer 18 studio units of approximately 555 square feet each.
- Amenities will be limited to onsite parking and requisite landscaping, utilities, etc.



PROCESS OF NEEDS ANALYSIS

In determining if there is a need for supplemental funding such as Tax Increment Financing rebates, we focused on the cost of the project in comparison to future cash flows of the project over a typical investment holding period. We have considered the internal rate of return (IRR) for the proposed project. In addition, we have also considered the annual return on cost of the annual cash flows. Internal Rate of Return is defined by *The Dictionary of Real Estate Appraisal,* Seventh Edition as:

The annualized yield rate or rate of return on capital that is generated within an investment or portfolio over a period of ownership. Alternatively, the indicated return on capital associated with a projected or pro forma income stream.

Although other metrics can be analyzed, the use of an IRR is a widely recognized and accepted metric for determining feasibility of a project. Moreover, as per the Fort Myers Community Redevelopment Agency (CRA), Tax Increment Financing Guidelines, IRR is a criteria for the CRA to consider:

Criteria for TIF Assistance

All the following financial criteria must be met in order to be considered for TIF assistance.

- Equity Requirement. Projects that exceed 30% equity will be looked upon favorably by the CRA. Equity is defined as cash or un-leveraged value in land or prepaid costs attributable to the project. TIF shall not be used to supplant cash equity.
- TIF Cap. The total amount of TIF assistance should not exceed 10-20% (except for of total project costs. This limitation may be waived upon approval by the BOC.
- Self-Supporting Projects. Each project requesting TIF assistance should generate enough tax increment to cover the requested TIF assistance and a portion of any public infrastructure costs within the district.

 a. No increment from other private development projects within the area may be used to supplement another project's inability to generate enough tax increment to cover project costs.
- 4) Internal Rate of Return. The amount of assistance provided to a developer will be limited to the amount necessary to provide the developer a reasonable rate of return on investment in the project and the subject site. A developer's return on equity, return on cost or internal rate of return will be based on current market conditions as determined by the CRA or CRA's financial advisor.
 5) Commitment from Financial Institution. Provide proof of a commitment by a financial institution, person or entity to provide lending and/or equity for the project sufficient to for financing constructing, equipping, furnishing, and completing the project and the cost related thereto.

5 TaxincrementFinancingGuideline

In the Needs Analysis, we will estimate the IRR of the proposed project based on projected cash flows and projected total project costs. The cash flows will be projected by the analyst based on the developer proforma, as well as market derived rental and expense data. In the cash flow analysis, the total project costs will serve as an initial cash outflow and the net income from the project will serve as cash inflows over the holding period once the project is completed. We have estimated an unlevered IRR (assuming no debt) and a levered IRR (assuming debt on the project). Once the IRR projections were complete, we compared the projected returns to market desired returns to determine if the proposed project will or will not provide a sufficient return to meet the return expectations for this type of project in Fort Myers.



BUDGET – CASH OUTFLOWS

As provided by the developer, the total project cost and construction budget is summarized as follows:

| | \$ PSF Saleable | Total | Per Unit |
|---------------------------------------|-----------------|-------------|-----------|
| Land | \$32 | \$324,000 | \$18,000 |
| Land | \$32 | \$324,000 | \$18,000 |
| Hard Costs | | | |
| Building Cost | \$250 | \$2,497,500 | \$138,750 |
| Parking Cost | <u>\$9</u> | \$88,000 | \$4,000 |
| Total Cost | \$259 | \$2,585,500 | \$143,639 |
| Soft Costs | \$ PSF Saleable | Total | Per Unit |
| Architects, Engineers, Consultants | \$8 | \$80,000 | \$4,444 |
| Legal and Development Costs | \$5 | \$50,000 | \$2,778 |
| Marketing, Sales & Shortfall | \$5 | \$50,000 | \$2,778 |
| Financing & Interest Costs | \$11 | \$110,000 | \$6,111 |
| Permit and Impact Fees | \$15 | \$145,000 | \$8,000 |
| Real Estate Tax, Insurance, and Misc. | \$8 | \$75,000 | \$4,167 |
| Misc. and Contingency | \$5 | \$50,000 | \$2,778 |
| Total Soft Costs | \$56 | \$560,000 | \$31,111 |
| Total Cost | \$347 | \$3,469,500 | \$192,750 |

For purposes of this analysis, we have considered the total project cost based on the developers proposed cost and the developers cost of land. The developer currently owns the land which was acquired on 13 November 2020 for \$195,000. The property was assembled and subsequently combined into one parcel currently known as 1950 Grace Avenue. Although the developer has inputted land value at \$324,000, for purposes of this analysis, we have lowered the land cost to \$250,000 based upon an analysis completed on the property in April 2022.

In analyzing the construction costs, we have considered the actual cost of eight proposed projects located north of the subject. As illustrated below, the subject costs are in line with other projects, albeit at the lower end of the range primarily due to the extensive amenities associated with the other projects.

| | Total | Cost per | |
|---------------------------------|--------------|----------|-----------|
| Cost Comparisons | Cost | # Units | Unit |
| City Walk | \$52,829,652 | 300 | \$176,099 |
| SUBJECT - 1950 Grace Avenue | \$3,469,500 | 18 | \$192,750 |
| Redburn - Hanson Street | \$65,660,353 | 336 | \$195,418 |
| Seaboard/Billy's Creek | \$82,167,139 | 420 | \$195,636 |
| Silver Hills Phase I | \$75,524,386 | 327 | \$230,961 |
| Easton | \$62,392,000 | 270 | \$231,081 |
| Silver Hills Phase II | \$29,610,000 | 126 | \$235,000 |
| SOHO Sight | \$56,596,101 | 221 | \$256,091 |
| Vantage (incl. 4,014 sf retail) | \$60,672,878 | 217 | \$279,599 |



The largest component of the total development costs is the building cost which has been estimated by FIRMO Construction which is broken down as follows:

| PROJECT DETAILS Owner Name Company Name | | TM | Prepared Da Prepare | | 4/27/202 |
|---|--------------------|-------------------|---|----|---------------------------|
| Owner Name | | | | Le | Ryan Orada ad Estimate |
| A REAL PROPERTY OF | | | CONSTRUCTION COST | | |
| Company Name | Jer | ny Miller | Division 00 - General Requirements | \$ | 44,614.7 |
| | SSK Manag | gement of Florida | Division 00 - General Conditions | \$ | 110,078.3 |
| Owner Email | jerry@firmo | construction.com | Division 03 - Concrete | \$ | 221,112.6 |
| Project Name | 14 Unit Ap | artment Building | Division 04 - Masonry | \$ | 352,054.8 |
| Project Address | 1950 | Grace Ave | Division 05 - Metals | \$ | |
| Project City & State | Fort Myers | Florida | Division 06 - Wood, Plastics, and Composites | \$ | 148,500.0 |
| Projected Project SQFT | | 15244 | Division 07 - Thermal And Moisture Protection | \$ | 221,808.0 |
| Projected Acres | | 0.48 | Division 08 - Openings | \$ | 129,500.0 |
| Projected Building Perimeter | | 7056 | Division 09 - Finishes | \$ | 297,418.7 |
| Bedrooms | | 18 | Division 10 - Specialties | \$ | 18,741.4 |
| Bathrooms | | 18.0 | Division 11 - Equipment | \$ | 80,460.0 |
| Garage Bays | | 0 | Division 12 - Furnishings | \$ | 19,800.0 |
| Number of Floors | | 5 | Division 14 - Conveying Equipment | \$ | 150,000.0 |
| Floor Height | | 12 | Division 22 - Plumbing | \$ | 87,920.0 |
| Sitework Complexity | | Light | Division 23 - Mechanical (HVAC) | \$ | 144,000.0 |
| Estimated Project Duration | 10.00 | Months | Division 26 - Electrical | \$ | 109,900.0 |
| | | | Division 27 - Communications | \$ | |
| Rough Budge | et Disclosure | | Division 28 - Electronic Safety & Security | \$ | 6,630.0 |
| | | | Division 31 - Earthwork & Site Work | \$ | 200,000.0 |
| * Based on Schematic Floor Plans | | | Division 32 - Exterior Improvements | \$ | 100,394.6 |
| * Metals has been excluded | | | GL & WC Insurance | \$ | 25,780.6 |
| * Wood, Plastics, and Composites is allo | ocated as an allow | vance | GC Profit | \$ | 119,915.9 |
| * Site Construction is allocated as an all | lowance | | Project Total | \$ | 2,588,629.9 |
| * Exterior Improvements are allocated a | is an allowance | | Cost Per Square Foot | \$ | 169.8 |
| * Communications has beed excluded | | | Cost Per Key | \$ | 143,812.7 |

As a result of the information provided, as well as our "filtering" of this information we have reconstructed and lowered the estimated development costs as follows:

| Project Cost - adjusted | Cost | Per Unit | Per Sq.Ft. |
|-----------------------------------|-------------|-----------|------------|
| Land | \$250,000 | \$13,889 | \$16.40 |
| Hard Construction Costs | \$2,585,500 | \$143,639 | \$169.61 |
| Architectural/Engineering/Geotech | \$80,000 | \$4,444 | \$5.25 |
| Finance Costs/interest | \$110,000 | \$6,111 | \$7.22 |
| Impact Fees/Permit fees | \$145,000 | \$8,056 | \$9.51 |
| Legal/Development Costs | \$50,000 | \$2,778 | \$3.28 |
| Real Estate tax, insurance, misc. | \$75,000 | \$4,167 | \$4.92 |
| Marketing | \$50,000 | \$2,778 | \$3.28 |
| Misc. and Contingency | \$50,000 | \$2,778 | \$3.28 |
| TOTAL PROJECT COST | \$3,395,500 | \$188,639 | \$222.74 |

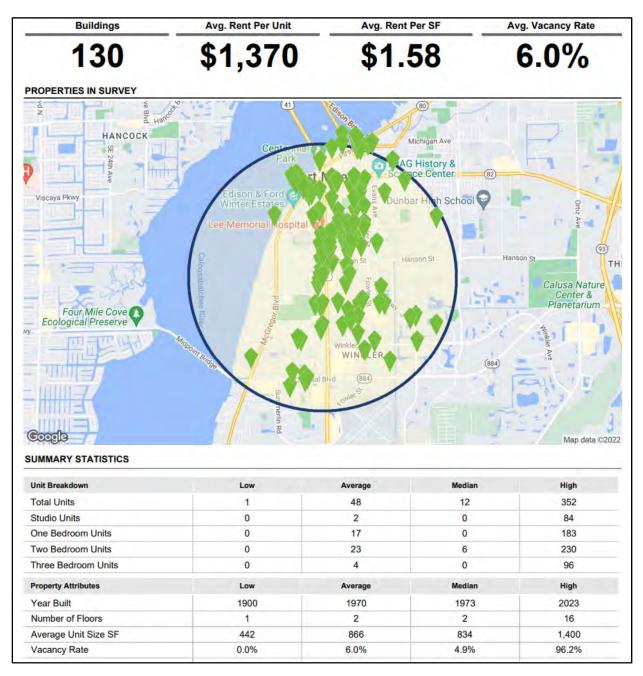
These reconstructed costs will be utilized in the projected cash flow analysis. We will assume that half of these costs will be paid upfront for deposits and as funds from investors to cover expenses. The second half of these costs are assumed to be paid in Year 1 or the construction period projected to occur in 2023.



CASH FLOW INPUTS

In estimating the potential cash flow inflows on the proposed project, we have considered rental data on apartments in the Central Fort Myers market area and newly developed projects in the Lee County market to determine the income potential of the project. Furthermore, we have considered the potential expenses of the project based on comparable apartment data and industry publications.

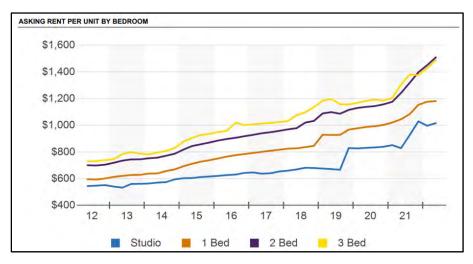
Surrounding the subject property there has been limited new construction of multifamily projects. Within the Central Fort Myers markets, the average year built for multifamily projects is 1975 and even lower within a two mile radius of the subject property with an average year built of 1970. As a result, average rental rates are typically lower than the surrounding Lee County market given the older product. The following are the metrics within a two-mile radius of the subject property:



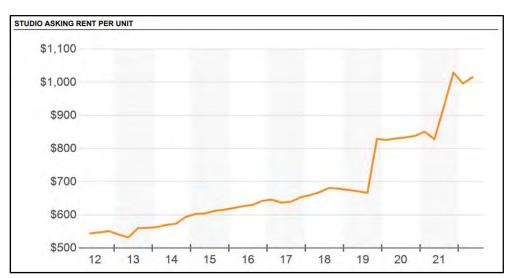














| SUMMARY STATISTICS | | | | | |
|---|--------------------|---------------------|--|-------------------------------|-------------------------|
| Leasing Units | Survey | 5-Year Avg | Inventory in Units | Survey | 5-Year Avg |
| Vacant Units | 336 | 262 | Existing Units | 5,749 | 4,946 |
| Vacancy Rate | 6.0% | 5.3% | 12 Mo. Const. Starts | 0 | 213 |
| 12 Mo. Absorption Units | 662 | 105 | Under Construction | 102 | 511 |
| | | | 12 Mo. Deliveries | 637 | 213 |
| | | | | | |
| Rents | Survey | 5-Year Avg | Sales | Past Year | 5-Year Avg |
| Rents Studio Asking Rent | Survey \$1,015 | 5-Year Avg \$791 | Sales Sale Price Per Unit | Past Year \$199,519 | 5-Year Avg \$150,308 |
| Studio Asking Rent | the second second | | | | |
| Studio Asking Rent 1 Bed Asking Rent | \$1,015 | \$791 | Sale Price Per Unit | \$199,519 | \$150,308 |
| • | \$1,015 \$1,180 | \$791 \$908 | Sale Price Per Unit Asking Price Per Unit | \$199,519 \$134,230 | \$150,308 \$86,881 |

Source: CoStar



As a comparison to Lee County, the following are key metrics for a two mile radius of the subject versus Lee County for the multifamily market:

Two Mile Radius of Subject



The developer of the subject project is proposing a total 18 studio apartment units to consist of 555 square feet of living area. As per the developer proforma, the rents are projected at \$1,293 per month per unit. We have analyzed the multifamily market and have concluded a slightly higher monthly rent of \$1,300. This is estimated based on studio rents in newly constructed projects in the City of Fort Myers, and older projects surrounding the subject property. Within a two-mile radius of the subject property, the average year built for apartment complexes is 1970. This area is relatively built-out and has experienced less new development than the City of Fort Myers or Lee County. The expectation for rental rates on the subject property is higher than the surrounding multifamily projects, but lower than the typical new, amenitized projects. The following is a summary of the rental projects considered in estimating the projected rent for the proposed project:

| | YEAR | BEDROOM/ | UNIT | MONTHLY | MONTHLY |
|---------------------------------------|-------|-----------|------------|---------|-------------|
| PROJECT | BUILT | BATH | SIZES (SF) | RENT | RENT PER SF |
| Newer Projects: | | | | | |
| Edison Grand - 2500 Edwards Dr. | 2018 | studio | 360 | \$1,325 | \$3.68 |
| West End at City Walk - 2250 McGregor | 2021 | studio | 630 | \$1,607 | \$2.55 |
| Vive - 3200 Champion Ring Rd. | 2021 | studio | 623 | \$1,300 | \$2.09 |
| Oasis Grand - 3040 Oasis Grand Blvd. | 2008 | studio | 629 | \$1,700 | \$2.70 |
| Decorum - 9851 Decorum Dr. | 2019 | studio | 638 | \$1,646 | \$2.58 |
| Average | 2017 | studio | 576 | \$1,516 | \$2.72 |
| Low | 2008 | studio | 360 | \$1,300 | \$2.09 |
| High | 2021 | studio | 638 | \$1,700 | \$3.68 |
| Older Projects: | | | | | |
| Hilton House - 3079 Cleveland Ave. | 1972 | studio | 413 | \$900 | \$2.18 |
| Palm Villas - 8372 Beacon Blvd. | 1968 | studio | 575 | \$850 | \$1.48 |
| Boardwalk - 4626 Deleon St. | 1973 | studio | 525 | \$1,273 | \$2.42 |
| Oxford House - 3580 Central Ave. | 1973 | studio | 450 | \$819 | \$1.82 |
| Peppertree - 3027 Broadway | 1995 | small 1/1 | 630 | \$937 | \$1.49 |
| The Lakeside - 2315 Central Ave. | 1978 | small 1/1 | 599 | \$1,196 | \$2.00 |
| Residences at Grand - 2810 Grand Ave. | 1973 | small 1/1 | 679 | \$1,054 | \$1.55 |
| Grand Apartments - 2057 Linhart Ave. | 1959 | small 1/1 | 550 | \$1,054 | \$1.92 |
| Average | 1974 | studio | 553 | \$1,010 | \$1.86 |
| Low | 1959 | studio | 413 | \$819 | \$1.48 |
| High | 1995 | small 1/1 | 679 | \$1,273 | \$2.42 |

The estimated monthly rent of \$1,300 equates to \$2.34 per square foot which is lower than the average of the newer projects (\$2.72 per square foot) and higher than the average of the older projects (\$1.86 per square foot).



Conclusion/Estimate of Potential Rental Income

Based on the estimated pricing, we have considered the following base rental rates for the proposed project and the potential annual rental income as follows:

| BEDROOW | # OF | LIVING | ESTIMATED BASE | ESTIMATED | POTENTIAL |
|---------|-------|--------------|----------------|-------------|-------------|
| BATH | UNITS | AREA(sq.ft.) | MARKET RENT | MKT RENT/SF | ANNUAL RENT |
| Studio | 18 | 555 | \$1,300 | \$2.34 | \$280,800 |

In addition to the rental income, we have estimated other income, vacancy/collection loss, and operating expenses on the proposed project. The developer has provided the following proforma which was considered but reconstructed based on the expenses on other projects and national apartment data. The developer proforma is as follows:

| Allen Park- Stabilized Rental Pro Forma - | | | |
|---|--------------|--------------|----------------|
| Income | SF | Monthly | Total |
| Studios | 555 | \$1,293 | \$279,320 |
| Total Rent | 555 | \$1,293 | \$279,320 |
| Plus Ancillary Income | | \$450 | \$5,400 |
| Less Vacancy & Collection | 5.0% | | \$13,966 |
| Total Income | | | \$270,754 |
| Expenses | | | |
| Administration | 1.00% | \$155 | \$2,793 |
| Advertising/Promotion | 0.75% | \$116 | \$2,095 |
| Utilites | 1.25% | \$194 | \$3,492 |
| Building Maintenance | 1.50% | \$233 | \$4,190 |
| Ground Maintenance | 1.25% | \$194 | \$3,492 |
| Unit Turnover | 1.00% | \$155 | \$2,793 |
| Security | 0.50% | \$78 | \$1,397 |
| Payroll Burden | 4.50% | \$698 | \$12,569 |
| Real Estate Taxes with TIFF Reduction | 8.00% | \$1,241 | \$22,346 |
| Insurance | 3.00% | \$466 | \$8,380 |
| Misc. | 1.00% | \$155 | \$2,793 |
| Management Fee | <u>2.00%</u> | <u>\$310</u> | <u>\$5,586</u> |
| Total Expenses | 25.75% | \$3,996 | \$71,925 |
| PROJECTED NOI | | | \$198,829 |

Other Income

We have also considered income related to view/floor premium, and other ancillary income (late fees, pet fees, etc.). This other income was estimated at \$7,308. As a comparison, the developer proforma considers \$5,400 for other income.

Vacancy and Collection Loss/Effective Gross Income

As the subject property is proposed, it is projected that upon completion there will be a lease up period to reach stabilization. We considered a lease up for the subject as follows:

| | YEAR (2024) | YEAR (2025) | YEAR (2026) | YEAR (2027) | YEAR (2028) | YEAR (2029) | YEAR (2030) |
|------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Vacancy Estimate | 25.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% |

Operating Expenses

In this scenario, the subject property is proposed and no historic operating expenses are obviously available. We have considered operating expenses on other comparable projects in Florida as well as operating expenses from the 2021 National Apartment Association Survey of Operating Income and Expenses in Rental Apartment Communities. Moreover, consideration was given to projections provided by the subject developer. The following is a summary of the National Apartment Operating Income and Expense data:

MAXWELL HENDRY SIMMONS



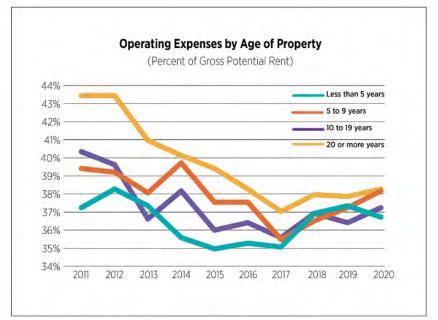
ALL MARKET RENT PROPERTIES OPERATING INCOME & EXPENSE DATA

INDIVIDUAL METERED AND RECOVERY SYSTEM PROPERTIES*

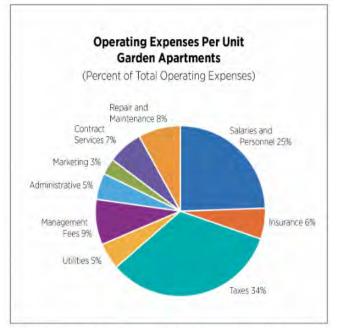
| | | TOTAL | - | GARDEN | | | MID | A HIGH | RISE |
|------------------------------|----------------|------------------|-------------|----------------|-------------------|-------------|----------------|-------------------|-------------|
| Number of Properties | | 2,709 | | | 2,177 | _ | 532 | | |
| Number of Units | 745,109 | | | | 601,632 | | 1 | 143,477 | - |
| Avg. No. of Units/Property | | 275 | | | 276 | | | 270 | |
| Avg. No. of Square Feet/Unit | | 942 | | | 954 | | | 894 | |
| Turnover rate in % | | 476 | | | 46% | | | 33% | |
| Revenues | \$ Per Unit | S Per Sq. Ft. | % of GPR | \$ Per Unit | \$ Per Sq. Ft. | % of GPR | \$ Per Unit | \$ Per Sq. Ft. | % of GPR |
| Gross Potential Rent | 15,658 | 17,68 | 100.0% | 15,242 | 15.98 | 100.0% | 22,593 | 25.27 | 100.0% |
| Reni Revenue Collected | 15,209 | 16,14 | .91.3% | 14,081 | 14.76 | 92.4% | 19,939 | 22.30 | 88.3% |
| Losses to Vacancy | 1.061 | 1.13 | 6.4% | 864 | 0.91 | 5.7% | 1,890 | 211 | 8,470 |
| Collection Losses | 156 | 0.17 | 0.9% | 143 | 0.15 | 0.9% | 210 | 0.24 | 0.9% |
| Losses to Concessions | 231 | 0.25 | 1.4% | 154 | 0.16 | 1.0% | 554 | 0.62 | 2.5% |
| Other Revenue | 991 | 1,05 | 5.9% | 917 | 0.96 | 6.0% | 1,301 | 1.45 | 5,8% |
| Total Revenue | 16,199 | 17,19 | 97,2% | 14,997 | 15.73 | 98,4% | 21,239 | 23.76 | 94.07 |
| Operating Expenses | | | | | | | | | |
| Salaries and Personnel | 7,511 | 1,60 | 9.1% | 1,416 | 1,48 | 9.3% | 1,909 | 2.13 | 8,4% |
| Insurance | 339 | 0.36 | 2.0% | 327 | 0.34 | 2.1% | 390 | 0.44 | 1.7% |
| Taxes | 2,259 | 2,40 | 13.6% | 1,934 | 2.03 | 12.78 | 3,623 | 4.05 | 16.0% |
| Utilities | 302 | 0.32 | 1.8% | 278 | 0.29 | 1.8% | 406 | 0.45 | LEX |
| Management Fées | 528 | 0.56 | 3.2% | 495 | 0.52 | 3.2% | 665 | 0.74 | 2,9% |
| Administrative | 380 | 0,37 | 1.7% | 267 | D.28 | 1,8% | 384 | 0,43 | 1,7% |
| Marketing | .225 | 0.24 | 1.4% | 185 | 0.19 | 1.2% | 394 | 0.44 | 1.78 |
| Contract Services | 422 | 0,45 | 2.5% | 382 | 0.40 | 2.5需 | 587 | 0.66 | 2.6% |
| Repair and Maintenance | 528 | 0,56 | 3,2% | 487 | 0.51 | 3.2% | 699 | 0,78 | 3.18 |
| Total Operating Expenses | 6,403 | 6,80 | 38.4% | 5,771 | 6.05 | 37.9% | 9,057 | 10.13 | 40,1% |
| Net Operating Income | 9,796 | 10.40 | 58.8% | 9,227 | 9.67 | 60.5% | 12,182 | 13.63 | 53.9% |
| Capital Expenditures | 1,753 | 1.86 | 10.5% | 1,726 | 1.81 | 11.3% | 1,871 | 2.09 | 8.3% |

Source: National Apartment Association 2021 Survey of Operating Income & Expenses in Rental Apartment Communities





Source: NAA 2021 Survey of Operating Income & Expenses; market rate, individually metered & recovery system properties



Source: NAA 2021 Survey of Operating income & Expenses; market rate, individually metered & recovery system properties.

Fixed Expenses

Fixed expenses are those expenses that do not normally vary with occupancy.

Real Estate Taxes: In order to estimate the potential real estate obligation upon completion of the
project, we have considered the tax burden for other multifamily projects in the area. The following is
a summary of the preliminary 2022 Assessed Values for comparable projects in Southwest Florida:



| Projects | | 2022 Preliminary Market Assessed Value | Market Assessed Value Per Unit |
|---------------------------------|-----|--|-----------------------------------|
| The Reef at Winkler | 160 | \$35,021,113 | \$218,882 |
| Vista at Eastwood | 360 | \$73,746,893 | \$204,852 |
| Mosaic at the Forum | 252 | \$50,719,464 | \$201,268 |
| The Edison | 327 | \$65,021,188 | \$198,842 |
| Cypress Legends | 332 | \$53,059,850 | \$159,819 |
| Oasis at Cypress Woods | 298 | \$58,415,722 | \$196,026 |
| Grand Central | 280 | \$55,527,193 | \$198,311 |
| Park at Veneto (built 1987) | 282 | \$35,584,688 | \$126,187 |
| Edison Estates (built 1967) | 12 | \$1,105,580 | \$92,132 |
| Brechin Apartments (built 1979) | 36 | \$3,134,790 | \$87,078 |
| Park Place (built 1973) | 174 | \$22,440,183 | \$128,967 |
| Average | 228 | \$41,252,424 | \$164,760 |

As shown above, the assessed values on a per unit basis range from a low of \$87,078 per unit in a 1979-built project known as Brechin Apartments to a high of \$218,882 per unit in a 2020-built project known as The Reef at Winkler. We have analyzed a mix of older projects in the subject market area and newer projects in the City of Fort Myers. Based on the average year built of 1970 for multifamily projects within a two-mile radius of the subject property, there have been very few new, multifamily projects to compare to the proposed subject development. The older projects considered had a range of market assessed value per unit of \$87,078/unit to \$128,967/unit. The newer projects considered had a range of market assessed value per unit of \$159,819/unit to \$218,882/unit.

The developer has projected ad valorem taxes at \$44,130 per year. In this analysis, we have estimated the subject assessed value at \$140,000 per unit and corresponding projected taxes as follows:

| Estimated Assessed Value per unit | \$140,000 |
|-----------------------------------|------------------|
| x # units | <u>18</u> |
| Projected Market Assessed Value | \$2,520,000 |
| x Millage Rate | <u>0.0183762</u> |
| Projected Ad Valorem Taxes | \$46,308 |
| Rounded | \$46,000 |

Insurance: This item represents the fire and extended coverage, liability coverage, and any flood coverage needed to utilize a property for rental income. We have considered a total of 12 comparable apartment projects in the Lee County market to determine the potential expense for the subject property. The 12 comparable properties have insurance expenses ranging from a low of \$366 per unit to a high of \$757 per unit. We have also considered expense surveys for multifamily projects which indicated national insurance rates from \$327/unit/year to \$390/unit/year. The subject developer has estimated this expense at \$440/unit/year or \$7,912. Considering the overall quality of construction, smaller project size, and recognizing the rising insurance environment in Florida, we estimate an insurance expense for the subject property to be \$450 per unit or \$8,100 per year.

Variable Expenses

Variable expenses are those expenses that do normally vary with occupancy.

• Management: This item represents a typical management fee for overseeing the operations of a project similar to the subject property. Based on comparable projects as well as the National Apartment Association Survey, we estimate this expense at 4.00% of effective gross income given the smaller size of the project which is slightly higher than the survey averages.



- Salaries/Personnel: This item represents onsite leasing and management as well as onsite maintenance personnel. Based on operating expense surveys and other comparable expenses, we estimate this expense at \$1,000 per unit or \$18,000 per year.
- Maintenance/Repairs/Contract Services: Maintenance cost represents any necessary non-capital
 maintenance expenses as well as contract services such as lawn service, pool service, etc. Based on
 comparable expenses as well as the apartment surveys, we estimate this expense at \$800 per unit
 per year or \$14,400 per year.
- Utilities: This reflects the charges for any common utilities, such as exterior lighting, trash pickup and any water/sewer costs not covered in the annual lease amount, etc. This expense is based on comparable apartment expenses as well as the apartment survey, and developer projections. We have estimated the utilities expense to be \$200 per unit or \$3,600 per year.
- Administrative/Marketing: This would include any licensing fees as well as marketing expenses and other general administrative expenses associated with the property. We have estimated this expense based on surveys at \$200 per unit or \$3,600 per year.
- Miscellaneous: Miscellaneous expenses include accounting fees, legal fees, and other fees. We estimate this expense at \$3,000.

Allowance For Replacement

Historically, allowance for this type of property have ranged from approximately \$150 per unit per year to \$400 per unit per year. Based on other comparable projects, we have estimated this expense at \$200 per unit per year or \$3,600 per year.

TOTAL OPERATING EXPENSES

Utilizing the above information, we have estimated total operating expenses for the subject property at 39.65% of effective gross income as stabilized. This expense ratio falls in line with apartment projects in the market and similar to the 2021 National Apartment Association Survey of Operating Income & Expenses.



CONCLUSION OF CASH FLOWS

| | | | | | 2 | | | | | | | | 6 | | |
|------------------|-----------------------------------|-----------|-----------|-----------|------------|----|-----------|----|------------|----|------------|-----------|------------|----|------------|
| | | YE | AR (2024) | Y | EAR (2025) | YE | AR (2026) | YE | EAR (2027) | Y | EAR (2028) | Y | EAR (2029) | Y | EAR (2030) |
| INCOME | | | | | | | | | | | | | | | |
| Rental Income | | \$ | 280,800 | \$ | 290,628 | \$ | 300,800 | \$ | 311,328 | \$ | 322,224 | \$ | 333,502 | \$ | 345,175 |
| View Premiums | | \$ | 4,500 | \$ | 4,658 | \$ | 4,821 | \$ | 4,989 | \$ | 5,164 | \$ | 5,345 | \$ | 5,532 |
| Garage income | | | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Other Income | | | 2,808 | \$ | 2,906 | \$ | 3,008 | \$ | 3,113 | \$ | 3,222 | \$ | 3,335 | \$ | 3,452 |
| Total PGI | | \$ | 288,108 | \$ | 298,192 | \$ | 308,628 | \$ | 319,430 | \$ | 330,611 | \$ | 342,182 | \$ | 354,158 |
| VACANCY | YR 1=25%,YR 2-7=5% | | 72,027 | | 14,910 | | 15,431 | | 15,972 | | 16,531 | | 17,109 | | 17,708 |
| EFFECTIVE INCOME | | \$ | 216,081 | \$ | 283,282 | \$ | 293,197 | \$ | 303,459 | \$ | 314,080 | \$ | 325,073 | \$ | 336,450 |
| LESS EXPENSES | | | | | | | | | | | | | | | |
| Fixed: | | | | | | | | | | | | | | | |
| | Real Estate Taxes | \$ | 46,000 | \$ | 47,610 | \$ | 49,276 | \$ | 51,001 | \$ | 52,786 | \$ | 54,634 | \$ | 56,546 |
| | Insurance | | 8,100 | \$ | 8,384 | \$ | 8,677 | \$ | 8,981 | \$ | 9,295 | \$ | 9,620 | \$ | 9,957 |
| | Total | \$ | 54,100 | \$ | 55,994 | \$ | 57,953 | \$ | 59,982 | \$ | 62,081 | \$ | 64,254 | \$ | 66,503 |
| Variable: | | | | | | | | | | | | | | | |
| | Management Fees | \$ | 8,643 | \$ | 11,331 | \$ | 11,728 | \$ | 12,138 | \$ | 12,563 | \$ | 13,003 | \$ | 13,458 |
| | Salaries and Personnel | | 18,000 | \$ | 18,630 | \$ | 19,282 | \$ | 19,957 | \$ | 20,655 | \$ | 21,378 | \$ | 22,127 |
| | Maintenance/Repairs/Contract Svcs | | 14,400 | \$ | 14,904 | \$ | 15,426 | \$ | 15,966 | \$ | 16,524 | \$ | 17,103 | \$ | 17,701 |
| | Utilities | | 3,600 | \$ | 3,726 | \$ | 3,856 | \$ | 3,991 | \$ | 4,131 | \$ | 4,276 | \$ | 4,425 |
| | Administrative/Marketing | | 3,600 | \$ | 3,726 | \$ | 3,856 | \$ | 3,991 | \$ | 4,131 | \$ | 4,276 | \$ | 4,425 |
| | Miscellaneous expenses | | 3,000 | \$ | 3,105 | \$ | 3,214 | \$ | 3,326 | \$ | 3,443 | \$ | 3,563 | \$ | 3,688 |
| | Total | \$ | 51,243 | \$ | 55,422 | \$ | 57,362 | \$ | 59,370 | \$ | 61,448 | \$ | 63,598 | \$ | 65,824 |
| Reserves: | | <u>\$</u> | 3,600 | <u>\$</u> | 3,726 | \$ | 3,856 | \$ | 3,991 | \$ | 4,131 | <u>\$</u> | 4,276 | \$ | 4,425 |
| Total Expenses: | | \$ | 108,943 | \$ | 115,142 | \$ | 119,172 | \$ | 123,343 | \$ | 127,660 | \$ | 132,128 | \$ | 136,752 |
| | Expense Ratio(%) | | 50.42% | | 40.65% | | 40.65% | | 40.65% | | 40.65% | | 40.65% | | 40.65% |
| NOI | | \$ | 107,138 | \$ | 168,140 | \$ | 174,025 | \$ | 180,116 | \$ | 186,420 | \$ | 192,945 | \$ | 199,698 |

UNLEVERED IRR (NO DEBT)

In our analysis, we will consider an unlevered IRR considering the project cost (adjusted) estimate of \$3,395,500 less financing cost which equates to \$3,285,500. These cost outflows are estimated to occur over time and, as such, we considered one half (\$1,642,750) of the outflow to occur upfront or in Year 0 and one half (\$1,642,750) of the outflow to occur in Year 1 or during construction in 2023. These outflows will be considered along with the previously estimated cash flows over an eight-year period with the first year representing the construction period in which no rental income is received. We will also recognize the future sale of the property at the end of the period. This hypothetical sale at the end of the holding period or reversionary value has been estimated based on a projected Year 9 net operating income capitalized at a terminal capitalization rate of 4.75% (greater than current going in capitalization rates to reflect uncertainty in future dates). In addition, we have deducted a 5% cost of sale to derive the net sales proceed of the reversionary value at the end of Year 8. The following is a summary of the projected unlevered IRR for the proposed project:

| | Year 0 | Ye | ar 1 - 2023 | Ye | ar 2 - 2024 | Ye | ar 3 - 2025 | Y | ear 4 -2026 | Ye | ar 5 - 2027 | Ye | ar 6 - 2028 | Ye | ar 7 -2029 | Ye | ar 8 - 2030 |
|--------------------------------------|-------------------|----|---------------|----|-------------|----|-------------|----|-------------|----|-------------|----|-------------|----|------------|----|-------------|
| Total Project Cost | (\$1,642,750) | | (\$1,642,750) | | | | | | | | | | | | | | |
| Projected Net Operating Income (NOI) | | \$ | - | \$ | 107,138 | \$ | 168,140 | \$ | 174,025 | \$ | 180,116 | \$ | 186,420 | \$ | 192,945 | \$ | 199,698 |
| Reversionary Value: | | | | | | | | | | | | | | | | | |
| Year 8 NOI | | | | | | | | | | | | | | | | \$ | 206,687 |
| Terminal Capitalization Rate | | | | | | | | | | | | | | | | | 4.75% |
| Gross Sales Proceeds (end of Year 8) | | | | | | | | | | | | | | | | \$ | 4,351,316 |
| Less: Cost of Sale (5%) | | | | | | | | | | | | | | | | \$ | 217,566 |
| Net Sale Proceeds | | | | | | | | | | | | | | | | \$ | 4,133,750 |
| | | | | | | _ | | _ | | | | | | | | | |
| NET CASH FLOWS | \$ (1,642,750) | \$ | (1,642,750) | \$ | 107,138 | \$ | 168,140 | \$ | 174,025 | \$ | 180,116 | \$ | 186,420 | \$ | 192,945 | \$ | 4,333,448 |
| Yield on Cost | | | 0.00% | | 3.26% | | 5.12% | | 5.30% | | 5.48% | | 5.67% | | 5.87% | | 6.08% |
| Unlevered IRR | 7.40% | | | | | | | | | | | | | | | | |



As illustrated above, based on the project cost and the projected cash flows, we have estimated an unlevered IRR of 7.40%. Further, as stabilized, the return or yield on cost ranges from 3.26% to 6.00%.

LEVERED IRR (WITH DEBT)

In our analysis, we also considered a levered IRR considering the projected equity and debt components of the subject property. For purposes of this analysis, we have surveyed banks and reviewed other debt terms for small projects such as the subject. These projects typically fall below the threshold of institutional investors and would most likely be financed using traditional sources such as a federally related financial institution. The consensus from debt sources would be an interest only construction loan for approximately 12 to 18 months. After construction, the loan would convert to a permanent loan with rates currently ranging from 5.50% to 6.00% for this size loan and property type. For this analysis, we considered the following terms for the levered IRR:

| Estimated Financing Terms: | |
|----------------------------------|----------------|
| LTV | 70.00% |
| Debt | \$2,376,850 |
| Equity | \$1,018,650 |
| Proposed Loan Interest Rate | 5.50% |
| Proposed Amortization Term | 30 |
| Estimated Loan Payment (monthly) | (\$13,495.49) |
| Estimated Annual Payment | (\$161,945.91) |

Similar to our estimated financing terms, the developers proforma considers a loan-to-value (LTV) of 70%, a 30year amortization, and a 5.50% interest rate. The following is a summary of the estimated levered IRR for the proposed project:

| | Year 0 | Year 1 - 2023 | Year 2 -2024 | Year 3 - 2025 | Year 4 -2026 | Year 5 - 2027 | Year 6 - 2028 | Year 7 -2029 | Year 8 - 2030 |
|--------------------------------------|----------------|----------------|--------------|---------------|--------------|---------------|---------------|--------------|----------------|
| Equity Investment | (\$509,325.00) | (\$509,325.00) | | | | | | | |
| Projected Net Operating Income (NOI) | | \$- | \$ 107,138 | \$ 168,140 | \$ 174,025 | \$ 180,116 | \$ 186,420 | \$ 192,945 | \$ 199,698 |
| Annual Debt Service | | \$- | \$ (161,946) | \$ (161,946) | \$ (161,946) | \$ (161,946) | \$ (161,946) | \$ (161,946) | \$ (161,946) |
| Net Income After Debt Service | | \$ (509,325) | \$ (54,808) | \$ 6,194 | \$ 12,079 | \$ 18,170 | \$ 24,474 | \$ 30,999 | \$ 37,752 |
| Reversionary Value: | | | | | | | | | |
| Year 6 NOI | | | | | | | | | \$ 206,687 |
| Terminal Capitalization Rate | | | | | | | | | 4.75% |
| Gross Sales Proceeds (end of Year 8) | | | | | | | | | \$ 4,351,316 |
| Less: Cost of Sale (5%) | | | | | | | | | \$ (217,566) |
| Less: Remaining Loan Balance | | | | | | | | | \$ (2,111,020) |
| Net Sale Proceeds | | | | | | | | | \$ 2,022,729 |
| NET CASH FLOWS | \$ (509,325) | (\$509,325) | (\$54,808) | \$6,194 | \$12,079 | \$ 18,170 | \$ 24,474 | \$30,999 | \$2,060,481 |
| Yield on Cost | | 0.00% | -5.38% | 0.61% | 1.19% | 1.78% | 2.40% | 3.04% | 3.71% |
| Levered IRR Return on Equity | 9.96% | | | | | | | | |

As illustrated above, based on the project cost and the projected cash flows, we have estimated a levered IRR of 9.96%. Further, as stabilized, the return or yield on cost ranges from 0.61% to 3.71%.



MARKET DESIRED IRR AND RETURN ON COST

In order to determine if the subject IRR and return on cost estimations are sufficient to meet market demands, we have considered several resources. It should be noted the majority of these resources include returns for similar multi-family projects. However, these represent *stabilized* projects as opposed to the subject which will be newly constructed and *unstabilized*. For the subject property, we are considering a project which is land only to be developed into a multi-family project which would typically be a greater risk to an investor than a stabilized project in the market.

The following is a sampling of the resources considered in determining market acceptable returns:

According to the PwC Real Estate Investor Survey, Second Quarter 2022, expected discount rates or internal rates of return (unlevered) for stabilized multifamily properties is shown below:

| Second Quarter 2022 | | | | | |
|-------------------------|----------------|----------------|-----------------|--------------------|-----------------|
| | CURRENT | LAST QUARTER | 1 YEAR AGO | 3 YEARS AGO | 5 YEARS AGO |
| DISCOUNT RATE (IRR)® | | | | | |
| Range | 4.75% - 10.00% | 5.00% - 10.00% | 5.00% - 10.00% | 5.25% - 10.00% | 5.50% - 10.00% |
| Average | 6.72% | 6.62% | 6.69% | 7.11% | 7.28% |
| Change (Basis Points) | | + 10 | + 3 | - 39 | - 56 |
| OVERALL CAP RATE (OAR)" | | | | | |
| Range | 3.00% - 7.00% | 3.00% - 7.00% | 3.50% - 7.00% | 3.50% - 7.00% | 3.50% - 8.00% |
| Average | 4.45% | 4.40% | 4.96% | 5.14% | 5.40% |
| Change (Basis Points) | | + 5 | - 51 | - 69 | - 95 |
| RESIDUAL CAP RATE | | | | | |
| Range | 3.50% - 7.00% | 3.50% - 7.00% | 4.00% - 7.00% | 4.00% - 7.00% | 4.50% - 8.00% |
| Average | 4.76% | 4.81% | 5.31% | 5.47% | 5.82% |
| Change (Basis Points) | | - 5 | - 55 | - 71 | - 106 |
| MARKET RENT CHANGE® | | | | | |
| Range | 0.00% - 15.00% | 0.00% - 15.00% | (5.00%) - 5.00% | 0.00% - 5.00% | (1.00%) - 5.00% |
| Average | 4.10% | 3.84% | 1.28% | 2.48% | 2.64% |
| Change (Basis Points) | | + 26 | + 282 | + 162 | + 146 |
| EXPENSE CHANGE® | | | | | |
| Range | 0.00% - 8.00% | 0.00% - 6.00% | 0.00% - 8.00% | 0.00% - 3.00% | 2.00% - 3.00% |
| Average | 3.20% | 3.00% | 3.03% | 2.59% | 2.69% |
| Change (Basis Points) | | + 20 | + 17 | + 61 | + 51 |
| MARKETING TIME | | | | | |
| Range | 1 - 12 | 1 - 12 | 1 - 12 | 1-9 | 1-9 |
| Average | 4.3 | 4.3 | 4.4 | 3.6 | 3.8 |
| Change (▼, ▲, =) | | - | T | | A |



REGIONAL APARTMENT MARKETS

| | PACIFIC REGION | <i>i</i> | | | | SOUTHEAST RE | GION | | | |
|---------------------------|------------------------|----------------|-----------------|----------------|-----------------------|---------------|---------------|-------------------|---------------|----------------|
| | CURRENT | LAST QUARTER | 1 YEAR AGO | 3 YEARS AGO | 5 YEARS AGO | CURRENT | LAST QUARTER | 1 YEAR AGO | 3 YEARS AGO | 5 YEARS AGO |
| DISCOUNT | | | | | and the second second | | | | | |
| RATE (IRR)* | | | | | | | | | | |
| Range | 5.50% - 9.00% | 5.00% - 7.00% | 5.00% - 9.75% | 5.00% - 10.00% | 5.25% - 10.00% | 5.00% - 7.00% | 5.25% - 7.00% | 6.00% - 8.00% | 5.25% - 9.50% | 5.75% - 10.00% |
| Average | 6,67% | 6.00% | 6.85% | 6.60% | 6.75% | 5.78% | 6.10% | 6.53% | 6.93% | 7.50% |
| Change (Basis Points) | | + 67 | - 18 | + 7 | -8 | | - 32 | - 75 | - 115 | - 172 |
| OVERALL | | | | | | | | | | |
| CAP RATE (OAR)" | | | | | | | | | | |
| Range | 3.25% - 5.00% | 3.00% - 4.50% | 3.25% - 5.50% | 3.65% - 6.00% | 3.50% - 6.00% | 2.50% - 4.50% | 3.25% - 5.00% | 4.00% - 5.00% | 3.75% - 6.50% | 3.50% - 6.50% |
| Average | 4.06% | 3.85% | 4.28% | 4.54% | 4.49% | 3.85% | 4.25% | 4.58% | 4.98% | 5.10% |
| Change (Basis Points) | | + 21 | - 22 | - 48 | - 43 | | - 40 | - 73 | - 113 | - 125 |
| RESIDUAL | | | | | | | | | | |
| CAP RATE | | | | | | | | | | |
| Range | 4.00% - 5.50% | 4.00% - 5.00% | 4.00% - 6.00% | 4.00% - 6.00% | 4.25% - 6.00% | 3.50% - 5.00% | 4.00% - 6.00% | 4.25% - 6.00% | 4.25% - 7.00% | 4.50% - 7.00% |
| Average | 4.65% | 4.50% | 4.80% | 5.00% | 5.00% | 4.53% | 4.73% | 5.03% | 5.50% | 5.75% |
| Change (Basis Points) | | + 15 | - 15 | - 35 | - 35 | | -20 | - 50 | - 97 | - 122 |
| MARKET RENT | | | | | | | | | | |
| CHANGE | | 1 | | Server server | in the | Since See | Gran Lines | a second a second | | Same Same |
| Range | 2.00% - 5.00% | 1.00% - 5.00% | (2.50%) - 5.00% | 0.00% - 5.00% | 0.00% - 5.00% | 0.00% - 5.00% | 0.00% - 5.00% | 0.00% - 3.00% | 0.00% - 4.00% | 1.00% - 4.00% |
| Average | 3.92% | 3.50% | 1.75% | 2.35% | 2.85% | 3.10% | 2.20% | 1.60% | 2.50% | 3.05% |
| Change (Basis Points) | | + 42 | + 217 | + 157 | + 107 | | + 90 | + 150 | + 60 | +5 |
| EXPENSE | | | | | | | | | | |
| CHANGE | Sector Adams | and the second | 1000 1000 | Second Second | | Gine Sint | 3000 1000 | 2000 - 2000 | and have | 1000 (Dec. 10 |
| Range | 2.00% - 4.00% | 2.00% - 3.00% | 2.00% - 3.50% | 0.00% - 3.00% | 0.00% - 3.00% | 2.00% - 4.00% | 2.00% - 4.00% | 2.00% - 4.00% | 2.00% - 4.00% | 2.00% - 3.00% |
| Average | 2.83% | 2.70% | 2.90% | 2.23% | 2.23% | 3.00% | 3.00% | 3.00% | 2.90% | 2.80% |
| Change (Basis Points) | | + 13 | -7 | + 60 | + 60 | | 0 | 0 | + 10 | + 20 |
| MARKETING | | | | | | | | | | |
| TIME | | | | | S. 54 | | | | | |
| Range | 1-9 | 1-9 | 1-9 | 1-9 | 1-9 | 1-6 | 1-6 | 1-6 | 1-6 | 1-6 |
| Average | 4.2 | 4.5 | 3.9 | 3.6 | 4.1 | 3.4 | 4.2 | 4.2 | 3.8 | 3.3 |
| Change (▼, ▲, =) | | • | | | | | • | • | • | |
| a. Rate on unleveraged, | all-cash transactione | | | | | | | | | |
| b. Initial rate of change | un ouori a dilodotiono | | | | | | | | | |
| c. In months | | | | | | | | | | |

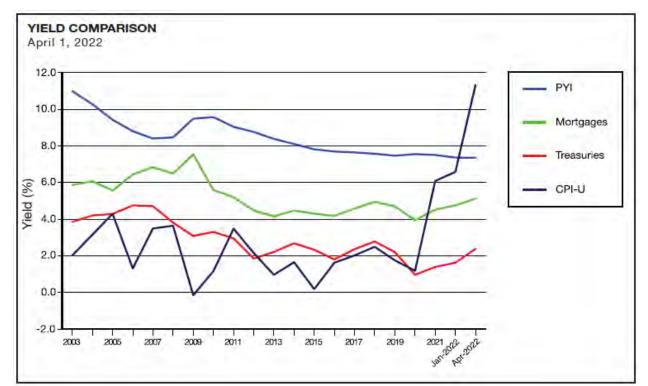


| | Off | fice | | Industrial | | | Retail | | Apt | Student Housing | Hotel |
|---------------------------|-----------------------------|------------------|------------|------------|------------|--------------|-----------------|----------------|------------|--------------------|-------------|
| | CBD | SUB | WHSE | R&D | FLEX | RGNL MALL | POWER CENTER | NEIGH/ COMM | | | |
| FIRST TIEF Pre-Tax Yie | INVESTMEN Id Rate (IRR) | NT PROPER (%) | IES' | | | | | | | | |
| Range | 7.0 - 10.0 | 7.0 - 10.3 | 6.0 - 10.0 | 7.8 - 9.0 | 6.0 - 10.5 | 7.0 - 10.5 | 7.8 - 10.5 | 7.0 - 10.0 | 5.0-8.5 | 5.8-8.0 | 9.0 - 10.5 |
| Average | 8.7 | 8.8 | 7.8 | 8.4 | 8.4 | 9.4 | 8.7 | 8.4 | 6.7 | 6.9 | 9.7 |
| Going-In C | ap Rate (%) | | | | | | | | | | |
| Range | 5.5 - 8.0 | 6.0 - 8.0 | 4.0 - 7.5 | 6.0 - 8.0 | 5.0 - 9.0 | 5.5 - 9.5 | 6.0 - 8.0 | 5.5 - 8.0 | 3.8-6.5 | 4.3-6.5 | 7.0 - 9.0 |
| Average | 7.1 | 7.2 | 6.0 | 7.0 | 6.8 | 8.1 | 7.4 | 7.1 | 5.1 | 5.4 | 8.1 |
| Terminal Ca | op Rote (%) | _ | | | - | | | _ | | - | |
| Range | 6.0 - 9.5 | 6.3 - 10.0 | 4.5 - 9.0 | 6.7 - 8.8 | 5.2-10.0 | 5.8 - 10.0 | 6.5 - 8.5 | 6.0 - 9.0 | 4.2-7.0 | 4.8 - 7.5 | 7.5 - 9.5 |
| Average | 7.6 | 7.9 | 6.6 | 7.5 | 7.5 | 8.5 | 7.8 | 7.6 | 5,5 | 6.3 | 8,7 |
| SECOND Pre-Tax Vie | IER INVEST Id Rate (IRR) | MENT PROP | ERHES | | | | | | | | |
| Range | 8.0 - 12.5 | 8.5 - 12.5 | 7.0 -12.5 | 8.4 - 12.0 | 8.0 - 13.0 | 9.0 - 13.0 | 8.5-15.8 | 8.0 - 12.8 | 6.3 12.8 | 6.8-8.5 | 10.0 - 13.0 |
| Average | 9.7 | 9.7 | 8.8 | 9.5 | 9.4 | 10.8 | 10.0 | 9.6 | 8.0 | 7.9 | 10.8 |
| | ap Rate (%) | | | | | | | | | | |
| Range | 6.5 - 10.0 | 7.0 - 10.0 | 5.0 - 10.0 | 7.0 - 10.5 | 5.2 - 10.5 | 7.0 - 10,8 | 6.9 - 10.0 | 6,5 - 10,0 | 4.2-8.5 | 5.3 - 7.0 | 8.0 - 10.0 |
| Average | 8.0 | 8.2 | 7.0 | 8.2 | 7.9 | 9.3 | 8.3 | 8.1 | 6.2 | 6.3 | 9.0 |
| lerminal Ca | ap Rate (%) | | | | | | | _ | | | |
| Range | 7.0 - 10.8 | 7.3 - 10.8 | 5.4 - 10.8 | 7.4 - 11.5 | 5.4 - 11.5 | 7.5 - 12.8 | 7.2 - 11.8 | 7.0 - 11.3 | 4.3-9.8 | 5.8 - 8.3 | 8.5 10.5 |
| Average | 8.6 | 8.7 | 7.6 | 8,8 | 8.5 | 10.0 | 8.9 | 8.7 | 6.7 | 7.3 | 9.6 |
| THIRD TIE Pre (a) Yie | R INVESTME Id Rate (IRR) | NT PHOPER (%) | nes. | | | | | | | | |
| Range | 8.8 - 12.5 | 9.0 - 12.8 | 7.5 - 11.5 | 8.8 - 16.5 | 8.5 - 15.5 | 10.3 - 15.5 | 8.8 - 16.5 | 9.0 - 15.0 | 6.8 13.0 | 7.3 - 10.0 | 10.3 - 14.0 |
| Average | 10.4 | 10.5 | 9,3 | 10.7 | 10.3 | 11.8 | 11.0 | 10.5 | 8.6 | 8.8 | 11.9 |
| Going In C | ap Rate (%) | | | | | | | | | | |
| Range | 7.3 - 11.0 | 7.3 - 11.0 | 5.5 - 10.5 | 7.5 - 13.0 | 5.5 - 13.0 | 8.5 - 13.0 | 7.3 - 12.5 | 7.3 - 12.5 | 4.5 - 9.0 | 7.0 - 8.5 | 8.8 - 11.0 |
| Average | 8,7 | 8.9 | 7.7 | 9.2 | 8,8 | 10,3 | 9.2 | 8.9 | 6.8 | 7.7 | 10.0 |
| terminal Ca | op Rate (%) | - | | | | - | - | | _ | | _ |
| Range | 7.5 - 12.0 | 7.6 - 12.0 | 5.7 - 11.0 | 7.8 - 13.8 | 5.7 - 13.8 | 9.0 - 13.8 | 7.5 - 13,3 | 7.5 - 13.3 | 4.7 - 10.5 | 6.3 - 9.0 | 9,3 - 11.5 |
| Average | 9.4 | 9.4 | 8.2 | 9.8 | 9.4 | 11.0 | 9.9 | 9.6 | 7.3 | 8.1 | 10.6 |

As illustrated, discount rates (IRR) for stabilized apartment projects range from 5.00% to 10.00%. However, it should be noted this range represents stabilized projects that have been developed and units have been absorbed/leased up. The subject of this analysis is a land development project which is not developed and has the risk of entitlements, construction and lease up of units. It is expected a project predevelopment would have a range of discount rates (IRR) greater than these stabilized projects.

In addition, the PWC Real Estate Investor Survey illustrates various yields for mortgages, treasuries, and a composite (PYI) of all of the stabilized IRR properties. Once again, we recognize that these represent properties which have been constructed and are stabilized as opposed to the subject property which is being developed and inherently will have more risk from development to stabilization.





PYI = PwC Yield Indicator which is a composite of IRR average of the surveyed markets excluding lodging and development land.

| | INSTITUTIONAL-GRADE HATES | SRADE NATES | | | | NOMINSTITUTION | MONINSTITUTIONAL-ORADE RATES | | | DIFFERENCE IN BASIS POINTS | POINTS |
|--------------------------------------|-------------------------------|-----------------|------------------|-------------------------|----------|-------------------------------|------------------------------|--------------------------|---------|------------------------------|---------------------------|
| NATIONAL | OVERALL CAP RATES Range Av | VTES Average | DIBIOUN | DIBUDUNI NAFES Range | Avininge | OVENALL CAP RATES Runge Av | ATE9 Averinge | DIBUXDUNT RATES Ringe | Average | OVERALL CAP RATES Average | OIBCOUNT RATES Average |
| Bitrip thropping Lenter Investor | 6.0096 - 2.6096 | 6.25% | 8.00.00 | 11 1010 | o site | 2000/0 ~ 2000/1 | 46424 | 8.(0)96 - 12.0096 | 10.00% | 200 | 111 |
| Bacondary Office Investig | 6.00% = 0.00% | 7,20% | 6.719% | 0.00164 | 2.6356 | 7,00% - 0,00% | 8-00-9 | 8.()()9)) - 10.()096 | 9600.6 | 74 | (0) |
| flaoondary Office Invantia | 0.00% = 0.00% | 7.26% | 6.00% | Vol. 1014 | 0,015 | 7,0554 - 8,0594 | 2.2696 | 9.(0)90 - 10.0096 | 9-5094 | 80 | - 11- |
| Becondary Office Investig | MOD.Y = 210040 | 6.75% | | | | 7,00% - 6,00% | 7,00% | | | zb | |
| lleoondary Office Investor | 0,00% - 7.00% | 0.00% | | | | 7,00% - 11,00% | 0,00% | | | 260 | |
| Warehouse Investor (Southwest) | 4:00% - 0.00% | 6,50% | 6,00% - 7,00% | | 6,50% | 9\09'/ ~ 9\00'0 | 0.75% | 7.00% - 8.50% | 7.75% | 135 | 904 |
| Warehouse Investor (Matumal) | 0,75% - 5,25% | 4,50% | 5,00% - 2,00% | | 0,00% | 6,25% - 9,00% | P.1 (396) | 7.00% - 10.00% | 8.50% | 203 | |
| Warehouse Investor (Mahinal) | 4,7596 - 5,7596 | 6.85% | | | | 0.00% ~ 7.00% | 6,50% | | | 125 | |
| Warehouse Investor (Balk (Soast) | 0.05% - 6.25% | 4,8096 | 8,000 - 2,000.8 | | 6.00% | A, 7696 - 6.0096 | 5.0096 | 6.(10)91 7.00)96 | 6.50% | 108 | 50 |
| Apartment Inventor (Neturial) | 96007 = 9600% | 9,0094 | APPEND - 2010/1 | | A-HITM | 6.00% ~ 0.00% | 160017 | 9.00% - 11.00% | 10.00% | 100 | 900 |
| Apartment Investor (Bouthwest) | A.00% B.00% | A.50% | | | | A.8096 - 8.5094 | 0.00% | | | 00 | |
| Madinal Offine Buildings Investor | 4.00% 6.78% | 6.38% | 0.00% H.00% | | 7.00% | 8.0046 -1 7.5094 | 6.7896 | 6.00% - 8.50% | 7.259% | 1 3.H | 90 |
| Medical Office Buildings Hivestor | 4,7098 - 6.0094 | 0.20194 | | | | 6.00% ± 8.00% | X.00% | | | 163 | |
| INDIVIDUAL OFFICE MARKETS | | | | | | | | | | | |
| Atlanta Officia Investor | A.00% - 7,00% | 0,00% | | | | 7,00% - 10,00% | 0.00% | | | 090 | |
| Austin Office Investor | h.00% - 6.00% | h.70% | 8,00% | 1101 | 1400 | 6.20% - 8.00% | 7.1396 | 7.((0)) - 9.00)% | 8.0094 | 8 | 12 |
| Charlotte Office Investig | B.2014 - 7.00% | 94.00.0 | ////// | 10000 | 0.75% | 7,00% ~ 10,00% | 940070 | 10,00% - 20,00% | 15.00% | 260 | 101 |
| Chicago Office Investor | 5,00% - 10,00% | P.50% | 1,00% | 110011 | N-DD-W | 9500111 - 950010 | 10,00% | 10, 50% = 10, 00% | 11.75% | 2150 | 649 |
| Datias Office Investor | P.00% = 0.00% | 7.50% | 1,00% | 11000 | W 14 M | 0,00% - 0,00% | 0,75% | 10,0006 - 11,0096 | 10.50% | 120 | AVA . |
| ton Argeles Office Invelling | 5,75% - 0.00% | 1,30% | | | | 6,75% ~ 0,50% | 7.0014 | | | 25 | |
| Northam Virginia (Jiffioa III) estor | 9609 2 - 9609/9 | ¥600'/ | | | | 9609'8 ~ 9609'A | 960018 | | | 100 | |
| Phoenix Office Investor | 9609/9 = 9600/9 | 1.259% | | | | 3600/0 ~ 3600/7 | 960019 | | | 16 | |
| Printland Officie Investor | 6.00% - 7.75% | 6.88% | | | | 6.00% - 8.00% | 7.00% | | | 10 | |
| Nan Fransison Office InVillator | A.00% - 0.00% | 6.50% | 0.00101 10.000.0 | | 2,1000 | 6.0095 - 10.0095 | 6.2594 | 6.00%% - 12.00% | 9600.6 | 170 | 5 |
| Seartle Office Investor | 4,00% = 0.50% | 6.2014 | | | | 0.00% - 7.50% | 0.75% | | | 150 | |
| Overali Data Average | 6,44% = 7,24% | 0.47% | 0.69/00.00/% | | 7.40% | 0.64% - 0.67% | 7,6444 | 7.04% - 10.02% | 9.44% | 107 | 3 |



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We have also considered the PwC Real Estate Investor Survey, Second Quarter 2022, National Development Market. This recognizes internal rates of returns (unlevered) for projects from land development through stabilization. These would include subdivision projects as well as other development projects such as retail, industrial, and apartment projects. The following is a summary of the discount rates or internal rates of return for the National Land Development markets:

| DISCOUNT RATES Second Quarter 20 | | |
|-------------------------------------|-----------------|---------------------|
| Geoond quarter 20 | CURRENT QUARTER | FOURTH QUARTER 2021 |
| FREE & CLEAR | | |
| Range | 10.00% - 30.00% | 10.00% - 30.00% |
| Average | 17.20% | 16.80% |
| Change | | + 40 |



| Second Querter 2022 | | I SURVET RESPONDES | MARS | | | | | | |
|--|---|-------------------------|----------------------|---|----------------------|----------------------------------|--|---|------------------|
| | PROPERTY | PREFERRED ABSORPTION | CHANGE RATES | | MARKET CONDITIONS | DINGOUNT RATIL | | FORECAST VALUE CHANGE NEXT 12 MONTHS | MARKETING |
| | | VEARS | LOT PRICES | DEVELOPMENT CONTS (1) | FAVOR | MEE & | DEVELOPER | RANGE | MONTHS |
| DEVELOPER Primary method of prioring is comparable submit, analysis is prepared subject to financing project site angees from 300 to 2000 areas value of final currently under development ranges from \$400.0 million 0.80 0 fullowi development is promaritated in filawas. Patiforna, Mexico, Montana, New York, Nevaula, foxus, and fourneases. | literajden Garvele bywwerje | 1 1 | 1000 1000 1000 | 10 10 10 10 10 10 10 10 10 10 10 10 10 1 | Seilers | 11.50% 20.00% | Probabilied Dr. Phri Research 2010 | 0,0.0% 0,0.0% | -20 |
| PRIVATE INVESTMENT COMPANY Primary method of proting is DOF: analysis is prepared free and down of Imanong; protect size ranges from one to 15 agres; yake of tard accredity under development ranges from 16,0 to \$10,0 million; prefers fream markets, | 1 | - 9 | 2 | N N N N N N N N N N N N N N N N N N N | Sellers | Ē | | (\$,096) 101 102 | |
| DEVELOPER Primary method of prioring is comparable sales; analysis is prepared free and ofter of transmit, proper as a major from 50.200 acres; value of land currently under development totals between 315.0 and 320.0 millioni; development is opercentiated in the Midweet, | Induatrial 1994 Martingurcial | Quer 20 | 449 B | en laxwin Nixwin | Sellers | 10.00% 20.00% | bukulini brita branini pata | Did Not Misclose | × 3 ⁰ |
| DEVELOPIER Primary method of prioring in DCP's analysis in prepared free and clear of transiting, project use singee from 1 to 400 mone, growed primart is concentrated in Analons, California, and Washington, yalve of land currently rander development ranges from 1955 0 to 1950 ft million. | Offline Mutavisa: 11.6.0 Mutavis | - 20 | a the | h division states | Seller s | a na tana | huhalad Di Pia dionami Nite | 960'01 161 161 | -22 |
| DEVELOPER Primary method of prising is comparable salved, analysis is prepared free and dear of financing, value of fand currently under development is between \$1.0 and \$200.0 million; development is concentrated in Pacial. | | - 8 | 40% 10% | 19 19 19 19 19 19 19 19 19 19 19 19 19 1 | Sellers | 12 (00%) 10 (00%) 10 (00%) | irrotoutiool In Vina Un Vina Vina Vina | 0,096 0,096 0,096 | -54 |
| discusses flurvey complexitied by PwC during April 2022; (1) If a 96 is given; [110] | given wflects the | nune brunoqmoi). | a thread of growth a | lects the slompound annual tails of growth applied to a specific dollar amount. | io dollar amount. | | - | | |

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Furthermore, we have considered targeted returns for multi-family projects being offered in the multifamily market.

Based on this information as well as expectations from previous development clients, we have estimated a desired unlevered IRR to range from 10% to 15% for a land development multi-family project. As a comparison, we have estimated the unlevered IRR on the subject property at 7.40% which falls well below industry standards for desired returns based on the risk associated with development of a multi-family project. Moreover, there is considerable risk in the market given rising construction costs, an increase in multi-family supply in Southwest Florida, and relatively strict lending standards which are currently in effect. In addition, consideration was given to levered IRR expectations which would typically be greater than unlevered returns. Given the size of the project, an IRR of 12% up to 18% would be a level of return which would possibly entice development of the proposed project.

Considering an expected market IRR range, the projected IRRs for the subject would fall below expected levels and additional incentive would be needed to typically bring a project such as the subject to the market.



CONCLUSION OF PROJECT WITHOUT TIF ASSISTANCE

Based upon our analysis, it is our opinion the proposed project falls short of meeting investor expectations for a multi-family project in this market. As proposed, based on the proposed budget, a typical developer would not consider the project to be financially feasible with unlevered returns projected at 7.40% and levered returns projected at 9.96%. Although this asset class is highly desirable in the market, given the uncertain in the global and domestic markets, this level of return would be less than acceptable.

ESTIMATION OF PROJECTED RETURNS WITH TIF REBATE

In analyzing the proposed project with a potential TIF rebate, we have first considered the source of the rebate which is the ad valorem taxes from the City of Fort Myers and Lee County. A project such as the subject property is considered to provide a return which is less than acceptable and additional assistance will be necessary. Although the TIF rebate is a tool to assist, the source (ad valorem taxes) may improve the feasibility but may not ultimately be enough to incentivize a developer/investor to develop. Given these parameters, we will start with an estimation of the potential ad valorem taxes that may be produced and available for rebate by the CRA. Once the potential ad valorem taxes are estimated, we will then illustrate potential options for a TIF rebate to the developer. The potential TIF rebate will then be included in the IRR model to illustrate the estimated returns with a TIF rebate.

On Page 12 of this report, we have estimated total ad valorem taxes based on an estimated assessed value of \$140,000 per unit:

| EST | ΙΜΑΤ | Έ | D AD | VALOREM TAXES | |
|-----|------|---|------|---------------|--|
| | | | | | |

| Estimated Assessed Value per unit | \$140,000 |
|-----------------------------------|-------------|
| x # units | <u>18</u> |
| Projected Market Assessed Value | \$2,520,000 |
| x Millage Rate | 0.0183762 |
| Projected Ad Valorem Taxes | \$46,308 |
| Rounded | \$46,000 |

The total ad valorem taxes, as estimated upon development, are broken down as follows. In addition, the funds available to the CRA are derived from the Lee County General Revenue and City of Fort Myers as highlighted in red.

| Ad Valorem Tax Breakdown | | Estimated Taxes at Assessment of |
|---------------------------------------|--------------|----------------------------------|
| Taxing Authority | Millage Rate | \$2,520,000 |
| Lee County General Revenue | 3.8623 | \$9,733.00 |
| Public School - By Local Board | 2.2480 | \$5,664.96 |
| Public School - By State Law | 3.6430 | \$9,180.36 |
| City of Fort Myers | 7.5875 | \$19,120.50 |
| Lee County Library Fund | 0.4714 | \$1,187.93 |
| SFL Water Mgmt - District Levy | 0.1061 | \$267.37 |
| SFL Water Mgmt - Everglade Const | 0.0365 | \$91.98 |
| SFL Water Mgmt - Okeechobee Levy | 0.1146 | \$288.79 |
| Lee County Hyacinth Control | 0.0235 | \$59.22 |
| Lee County Mosquito Control | 0.2439 | \$614.63 |
| West Coast Inland Navigation District | 0.0394 | \$99.29 |
| TOTAL AD VALOREM | 18.3762 | \$46,308.02 |



Upon development and once the project, as proposed and developed, is included on the Lee County Tax Roll, the Cleveland Avenue CRA will receive 95% of the taxes from the Lee County General Review and City of Fort Myers taxes. This tax or increment will be calculated based on the difference between the new assessed value upon development less the 1998 base assessment for the property. The 1998 assessed value was \$98,800 and will be utilized in the calculation. The calculation of the amount paid to the Cleveland Avenue CRA and potential rebate options to the developer paid out at 75%, 85%, and 95% are illustrated below:

ESTIMATED TAXES TO CRA AND POTENTIAL REBATE

| Projected Assessed Value upon development | \$2,520,000 |
|---|-------------|
| 1998 Base Assessed Value | \$98,800 |
| Projected Increase in Assessed Value upon development | \$2,421,200 |
| x Lee County and City of Fort Myers Millage Rate | 11.4498 |
| Amount to CRA less 5% administrative | \$26,336 |
| Rebate to Developer assuming 75.0% rebate | \$19,752 |
| Rebate to Developer assuming 85.0% rebate | \$22,386 |
| Rebate to Developer assuming 95.0% rebate | \$25,019 |

NOTE: A 5% administrative fee is retained by Lee County and City of Fort Myers with 95% going to the Cleveland Avenue CRA.

Historically, the various City of Fort Myers CRA districts have paid TIF rebates ranging from 84% to 95% as follows:

| | TIF | Project | TIF | Ratio |
|--------------------------------------|------------------------|-----------------------|--------------|----------|
| Project | Payout | Cost | Approved | TIF/Cost |
| Marriott AC | 95% | \$28,822,671 | \$5,570,000 | 19.33% |
| | | | | |
| Vantage | 95% | \$60,672,878 | \$11,400,000 | 18.79% |
| Silver Hills Phase I | 95% | \$75,524,000 | \$12,960,000 | 17.16% |
| | | \$10,0 <u>2</u> 1,000 | ¢12,000,000 | |
| Soho Sight Fort Myers | 95% | \$56,346,101 | \$9,535,000 | 16.92% |
| | | . | | |
| Silver Hills Phase II | 95% | \$29,610,000 | \$4,965,000 | 16.77% |
| Seaboard/Billys Creek Phase I | 85%(developer lowered) | \$42,100,000 | \$7,000,000 | 16.63% |
| Montage at Midtown | 84% (phased) | \$72,044,075 | \$11,508,000 | 15.97% |
| The Irving | 85% | \$25,232,871 | \$4,000,000 | 15.85% |
| Holiday Inn | 95%-5 years/75% after | \$22,773,296 | \$3,300,000 | 14.49% |
| Redburn - Hanson Street | 85% | \$65,660,353 | \$8,200,000 | 12.49% |
| West End/City Walk | 95% | \$52,829,652 | \$5,500,000 | 10.41% |
| Seaboard/Billys Creek Phase II | 85%(developer lowered) | \$42,100,000 | \$4,330,000 | 10.29% |
| Framework/Easton (project cancelled) | 95% | \$62,392,000 | \$6,000,000 | 9.62% |

For purposes of this analysis, we have utilized a TIF rebate of 85% which would have a project payment of \$22,386 to the developer and \$3,950 to the Cleveland Avenue CRA for the first year on the Lee County Tax Rolls as developed. The CRA is projected to "sunset" in 2040 and, therefore, assuming the project, as

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developed is include on the tax roll in 2024, there will potentially 17 tax years to pay out a TIF rebate. In this analysis, we are assuming an 85% TIF rebate which incentivizes the developer and provides for a benefit to the CRA. In considering a rebate payout time frame, we have considered several iterations with the highest rebate being paid over the life of the CRA of 17 years, and a scenario of 15-year payout that allows for greater payment to the CRA and still provides for a minimum level of feasibility. Obviously, the higher the rebate percentage, and the greater the number of years of payout, the higher return to the developer. As will be illustrated, we have estimated a developer need, percentage rebate, and payout period that leads to the minimum level of feasibility for this project. The total rebate assuming a 3.5% increase in assessed value would be estimated as follows:

| TIF REE | TIF REBATE AT 85% FOR 15 years | | | | | | | | | | | | |
|----------------|--------------------------------|-----------|--|--|--|--|--|--|--|--|--|--|--|
| Payment # | Tax Year | Rebate | | | | | | | | | | | |
| 1 | 2024 | \$22,386 | | | | | | | | | | | |
| 2 | 2025 | \$23,201 | | | | | | | | | | | |
| 3 | 2026 | \$24,045 | | | | | | | | | | | |
| 4 | 2027 | \$24,919 | | | | | | | | | | | |
| 5 | 2028 | \$25,823 | | | | | | | | | | | |
| 6 | 2029 | \$26,759 | | | | | | | | | | | |
| 7 | 2030 | \$27,727 | | | | | | | | | | | |
| 8 | 2031 | \$28,730 | | | | | | | | | | | |
| 9 | 2032 | \$29,767 | | | | | | | | | | | |
| 10 | 2033 | \$30,841 | | | | | | | | | | | |
| 11 | 2034 | \$31,952 | | | | | | | | | | | |
| 12 | 2035 | \$33,103 | | | | | | | | | | | |
| 13 | 2036 | \$34,293 | | | | | | | | | | | |
| 14 | 2037 | \$35,525 | | | | | | | | | | | |
| 15 | 2038 | \$36,801 | | | | | | | | | | | |
| 16 | 2039 | \$0 | | | | | | | | | | | |
| 17 | 2040 | \$0 | | | | | | | | | | | |
| TOTAL ESTIMATE | ED TIF PAYOUT | \$435,872 | | | | | | | | | | | |

The final step of the study is to apply the estimated TIF rebate to the IRR cash flow calculations as follows:

| NET CASH FLOWS | \$ (1,642,75 | 0) \$ (1,642,75 | 0) \$ 129,52 | 3 \$ 191,34 | 2 \$ 198.071 | \$ 205.035 | \$ 212,243 | \$ 219.704 | \$ 4,361,1 | 5 \$ 28. | 730 \$ | 29.767 | \$ 30.841 | \$ 31,95 | 2 \$ 33.10 | 3 \$ 34,293 | \$ 35.525 | \$ 36.80 |
|--------------------------------------|----------------|-----------------|---------------|--------------|----------------|---------------|---------------|--------------|--------------|--------------|----------|-----------|----------------|----------------|---------------|------------------|----------------|--------------|
| Net Sale Proceeds | | | | | | | | | \$ 4,133,7 | i0 | | | | | | | | |
| Less: Cost of Sale (5%) | | | | | | | | | \$ 217,5 | i6 | | | | | | | | |
| Gross Sales Proceeds (end of Year 8) | | | | | | | | | \$ 4,351,3 | 6 | | | | | | | | |
| Terminal Capitalization Rate | | | | | | | | | 4.7 | i% | | | | | | | | |
| Year 8 NOI | | | | | | | | | \$ 206,6 | 17 | | | | | | | | |
| Reversionary Value: | | | | | | | | | | | | | | | | | | |
| TIF Rebate at 85% | | \$ | - \$ 22,3 | 6 \$ 23,20 | 1 \$ 24,04 | \$ 24,919 | \$ 25,823 | \$ 26,759 | \$ 27,7 | 27 \$ 28, | 730 \$ | 29,767 | \$ 30,841 | \$ 31,95 | 2 \$ 33,10 | 3 \$ 34,293 | \$ 35,525 | \$ 36,80 |
| Projected Net Operating Income (NOI) | | \$ | - \$ 107,13 | 8 \$ 168,14 | 0 \$ 174,025 | \$ 180,116 | \$ 186,420 | \$ 192,945 | \$ 199,6 | 18 \$ | - \$ | | ş - | \$ | - \$ | - \$ - | \$- | \$ |
| Total Project Cost | (\$1,642,750.0 | 0) (\$1,642,75 | 0) | | | | | | | | | | | | | | | |
| INLEVERED | Year 0 | Year 1 -2023 | Year 2 - 2024 | Year 3 - 202 | 5 Year 4 -2026 | Year 5 - 2027 | Year 6 - 2028 | Year 7 -2029 | Year 8 - 203 |) Year 9 - 2 | 031 Year | 10 - 2032 | Year 11 - 2033 | Year 12 - 2034 | Year 13 - 203 | 5 Year 14 - 2036 | Year 15 - 2037 | Year 16 -203 |



| Levered IRR Return on Equity | 12.56% | | | | | | | | | | | | | | | | |
|--------------------------------------|----------------|----------------|--------------|----------------|--------------|---------------|---------------|--------------|------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Yield on Cost | | -100.00% | -6.37% | 5.77% | 7.09% | 8.46% | 9.88% | 11.34% | 7.41% | 5.64% | | | | | | | |
| NET CASH FLOWS | \$ (509,325) | (\$509,325) | (\$32,422) | \$29,396 | \$36,125 | \$43,089 | \$50,297 | \$57,758 | \$2,088,209 | \$ 28,730 | \$ 29,767 | \$ 30,841 | \$ 31,952 | \$ 33,103 | \$ 34,293 | \$ 35,525 | \$ 36,801 |
| | | | | | | | | | ÷ 1,022,720 | | | | | | | | |
| Net Sale Proceeds | | | | | | | | | \$ 2,022,729 | 1 | | | | | | | |
| Less: Remaining Loan Balance | | | | | | | | | (\$2,111,020.40) | | | | | | | | |
| Less: Cost of Sale (5%) | | | | | | | | | \$ 217,566 | | | | | | | | |
| Gross Sales Proceeds (end of Year 8) | | | | | | | | | \$ 4,351,316 | | | | | | | | |
| Terminal Capitalization Rate | | | | | | | | | 4.75% | | | | | | | | |
| Year 6 NOI | | | | | | | | | \$ 206,687 | | | | | | | | |
| Reversionary Value: | | | | | | | | | | | | | | | | | |
| NET INCOME AFTER TIF REBATE | | \$- | \$ (32,422 |) \$ 29,396 | \$ 36,125 | \$ 43,089 | \$ 50,297 | \$ 57,758 | \$ 65,479 | | | | | | | | |
| Plus: TIF Rebate at 85% | | | \$ 22,386 | | | | | | | | \$ 29,767 | \$ 30,841 | \$ 31,952 | \$ 33,103 | \$ 34,293 | \$ 35,525 | \$ 36,801 |
| Net Income After Debt Service | | \$- | \$ (54,808 |) \$ 6,194 | \$ 12,079 | \$ 18,170 | \$24,474 | \$30,999 | | 1 | | | | | | | |
| Annual Debt Service | | ş - | \$ (161,946 |) \$ (161,946) | | | | | | | | | | | | | |
| Projected Net Operating Income (NOI) | | ş - | \$ 107,138 | \$ 168,140 | \$ 174,025 | \$ 180,116 | \$ 186,420 | \$ 192,945 | \$ 199,698 | | | | | | | | |
| Equity Investment | (\$509,325.00) | (\$509,325.00) | | | | | | | | | | | | | | | |
| LEVERED | Year 0 | Year 1 -2023 | Year 2 -2024 | Year 3 - 2025 | Year 4 -2026 | Year 5 - 2027 | Year 6 - 2028 | Year 7 -2029 | Year 8 - 2030 | Year 9 - 2031 | Year 10 - 2032 | Year 11 - 2033 | Year 12 - 2034 | Year 13 - 2035 | Year 14 - 2036 | Year 15 - 2037 | Year 16 -2038 |

As illustrated above, in both the levered and unlevered scenarios, we have assumed a TIF rebate is paid out to the developer over 15 years and the property is sold after seven years from completion. Whether the developer continues to the receive the TIF rebate payment after a sale or the new hypothetical owner assumes these payments, the model assumes the developer would be compensated with continued TIF rebates or would be paid a lump sum or present value of these future cash flows.

The following is a comparison of the projected IRR with and without a TIF rebate:

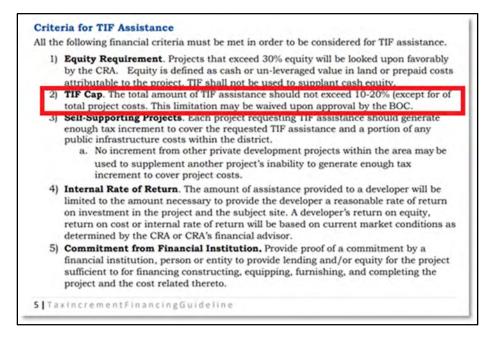
| | IRR w/out TIF Rebate | IRR with TIF Rebate |
|-----------|----------------------|---------------------|
| Unlevered | 7.40% | 8.51% |
| Levered | 9.96% | 12.56% |

CONCLUSION OF PROJECT WITH TIF ASSISTANCE

The project with a project TIF rebate paid out at 85% over 15 years would obviously have an improvement in the potential feasibility of the project. The unlevered IRR increases from 7.40% to 8.51% while the levered returns increase from 9.96% to 12.45%. Although this need may not be acceptable to all developers, the TIF rebate would provide incentivize to some investors given the uncertainty associated with the financial markets at the current time and lack of alternative investments. Given the source of funds for a TIF rebate being a portion of the ad valorem taxes, there is a finite amount that will be generated from the project which will be available to be rebated. **Based on these calculations, we have estimated an need of \$435,872 which is achievable with a tax rebate, rounded to \$435,000 for the proposed project**.

This TIF rebate considered represents a ratio of rebate to total development cost of 12.81% (\$435,000/\$3,395,500). The Fort Myers Community Redevelopment Agency (CRA), Tax Increment Financing Guidelines, call for a criterion of a TIF ratio not to exceed 10-20%. At 12.81%, the TIF Rebate considered meets this guideline. The CRA guideline is highlighted below:







TAX ANALYSIS WITH TIF INCENTIVE

Based on the shortfall of cash flows it has been estimated the subject does not meet minimum standards for development feasibility. We have estimated a need of \$435,000 which is achievable with a tax rebate. As a potential means of fulfilling this need, we have calculated a TIF rebate solution which would compensate the developer in this amount. This \$435,000 would be over a 15-year period paid out at 85% of eligible ad valorem taxes.

In order to correlate the need with an achievable rebate, we have developed the following chart which estimates the projected taxes and incentives divided between the CRA (15%) and the developer (85%) of the subject property. Further, the increment projections follow F.S. 163 Part III and deduct 5% from City/County figures. The tax analysis is illustrated through 2040 which is the deadline for CRA incentives. As illustrated below, an incentive of \$435,000 is possible within an estimated 15-year period assuming an 85% rebate which would enhance the feasibility potential of the proposed project. These tax increment benefits to the City/County, CRA, and to the developer are summarized in the following chart and fully detailed on the following page:

| Ad Valorem taxes projected through 2040 w/development | \$1,058,531 |
|---|-------------|
| Ad Valorem taxes projected through 2040 w/out development | \$90,606 |
| Potential Loss in Ad Valorem taxes w/out development | -\$967,925 |
| | |
| Projected Net Increment to CRA w/development | \$170,279 |
| Projected CRA increment through 2040 w/out development | \$23,106 |
| Potential Loss in CRA increment w/out development | -\$147,173 |

On the following page is a breakdown of the developer's request of an 85% rebate for 15 years with cash flows illustrated until 2040 at which time the Cleveland Avenue CRA will sunset:



| | Estimated | Assessed Value | Assessed Value | Current | Total Ad Valorem | City of Fort Myers | City of Fort Myers | Lee County | Lee County | Total City/County | TIF Increment | Rebate @ | Net Increment |
|-------|----------------|----------------|--------------------|---------------------|-----------------------|--------------------|--------------------|--------------|------------------|-------------------|---------------|-----------|---------------|
| YEAR | Assessed Value | TIF Basis | adj. for TIF Basis | Millage Rate(total) | Tax Est.(adj for TIF) | Millage Rate | Ad Valorem Tax | Millage Rate | Ad Valorem Taxes | Ad Valorem Taxes | to CRA (95%) | 85.00% | to CRA |
| 2022 | \$193,359 | \$98,800 | \$94,559 | 0.0183762 | \$1,738 | 0.0075875 | \$717 | 0.0038623 | \$365 | \$1,083 | \$1,029 | \$0 | \$1,029 |
| 2023 | \$193,359 | \$98,800 | \$94,559 | 0.0183762 | \$1,738 | 0.0075875 | \$717 | 0.0038623 | \$365 | \$1,083 | \$1,029 | \$0 | \$1,029 |
| 2024* | \$2,520,000 | \$98,800 | \$2,421,200 | 0.0183762 | \$44,492 | 0.0075875 | \$18,371 | 0.0038623 | \$9,351 | \$27,722 | \$26,336 | \$22,386 | \$3,950 |
| 2025 | \$2,608,200 | \$98,800 | \$2,509,400 | 0.0183762 | \$46,113 | 0.0075875 | \$19,040 | 0.0038623 | \$9,692 | \$28,732 | \$27,296 | \$23,201 | \$4,094 |
| 2026 | \$2,699,487 | \$98,800 | \$2,600,687 | 0.0183762 | \$47,791 | 0.0075875 | \$19,733 | 0.0038623 | \$10,045 | \$29,777 | \$28,288 | \$24,045 | \$4,243 |
| 2027 | \$2,793,969 | \$98,800 | \$2,695,169 | 0.0183762 | \$49,527 | 0.0075875 | \$20,450 | 0.0038623 | \$10,410 | \$30,859 | \$29,316 | \$24,919 | \$4,397 |
| 2028 | \$2,891,758 | \$98,800 | \$2,792,958 | 0.0183762 | \$51,324 | 0.0075875 | \$21,192 | 0.0038623 | \$10,787 | \$31,979 | \$30,380 | \$25,823 | \$4,557 |
| 2029 | \$2,992,969 | \$98,800 | \$2,894,169 | 0.0183762 | \$53,184 | 0.0075875 | \$21,960 | 0.0038623 | \$11,178 | \$33,138 | \$31,481 | \$26,759 | \$4,722 |
| 2030 | \$3,097,723 | \$98,800 | \$2,998,923 | 0.0183762 | \$55,109 | 0.0075875 | \$22,754 | 0.0038623 | \$11,583 | \$34,337 | \$32,620 | \$27,727 | \$4,893 |
| 2031 | \$3,206,144 | \$98,800 | \$3,107,344 | 0.0183762 | \$57,101 | 0.0075875 | \$23,577 | 0.0038623 | \$12,001 | \$35,578 | \$33,800 | \$28,730 | \$5,070 |
| 2032 | \$3,318,359 | \$98,800 | \$3,219,559 | 0.0183762 | \$59,163 | 0.0075875 | \$24,428 | 0.0038623 | \$12,435 | \$36,863 | \$35,020 | \$29,767 | \$5,253 |
| 2033 | \$3,434,501 | \$98,800 | \$3,335,701 | 0.0183762 | \$61,298 | 0.0075875 | \$25,310 | 0.0038623 | \$12,883 | \$38,193 | \$36,283 | \$30,841 | \$5,443 |
| 2034 | \$3,554,709 | \$98,800 | \$3,455,909 | 0.0183762 | \$63,506 | 0.0075875 | \$26,222 | 0.0038623 | \$13,348 | \$39,569 | \$37,591 | \$31,952 | \$5,639 |
| 2035 | \$3,679,124 | \$98,800 | \$3,580,324 | 0.0183762 | \$65,793 | 0.0075875 | \$27,166 | 0.0038623 | \$13,828 | \$40,994 | \$38,944 | \$33,103 | \$5,842 |
| 2036 | \$3,807,893 | \$98,800 | \$3,709,093 | 0.0183762 | \$68,159 | 0.0075875 | \$28,143 | 0.0038623 | \$14,326 | \$42,468 | \$40,345 | \$34,293 | \$6,052 |
| 2037 | \$3,941,169 | \$98,800 | \$3,842,369 | 0.0183762 | \$70,608 | 0.0075875 | \$29,154 | 0.0038623 | \$14,840 | \$43,994 | \$41,795 | \$35,525 | \$6,269 |
| 2038 | \$4,079,110 | \$98,800 | \$3,980,310 | 0.0183762 | \$73,143 | 0.0075875 | \$30,201 | 0.0038623 | \$15,373 | \$45,574 | \$43,295 | \$36,801 | \$6,494 |
| 2039 | \$4,221,879 | \$98,800 | \$4,123,079 | 0.0183762 | \$75,767 | 0.0075875 | \$31,284 | 0.0038623 | \$15,925 | \$47,208 | \$44,848 | \$0 | \$44,848 |
| 2040 | \$4,369,645 | \$98,800 | \$4,270,845 | 0.0183762 | \$78,482 | 0.0075875 | \$32,405 | 0.0038623 | \$16,495 | \$48,900 | \$46,455 | \$0 | \$46,455 |
| | | | | TOTALS | \$1,024,035 | | \$422,822 | | \$215,231 | \$638,053 | \$606,151 | \$435,872 | \$170,279 |

*Assessed Value starting in Year 2024 assuming project complete and on the Lee County tax roll. Completion will be 2023 with tax on project starting in 2024.



ADDITIONAL BENEFITS ASSOCIATED WITH THE PROJECT:

• Ad Valorem taxes not included in the CRA estimated \$17,455/year paid to public schools, library, SFL Water Management, hyacinth control, mosquito control, West Coast Inland Navigation District:

| Ad Valorem Tax Breakdown | | Estimated Taxes at Assessment of | |
|---|--------------|----------------------------------|--|
| Taxing Authority | Millage Rate | \$2,520,000 | |
| Lee County General Revenue | 3.8623 | \$9,733.00 | |
| Public School - By Local Board | 2.2480 | \$5,664.96 | |
| Public School - By State Law | 3.6430 | \$9,180.36 | |
| City of Fort Myers | 7.5875 | \$19,120.50 | |
| Lee County Library Fund | 0.4714 | \$1,187.93 | |
| SFL Water Mgmt - District Levy | 0.1061 | \$267.37 | |
| SFL Water Mgmt - Everglade Const | 0.0365 | \$91.98 | |
| SFL Water Mgmt - Okeechobee Levy | 0.1146 | \$288.79 | |
| Lee County Hyacinth Control | 0.0235 | \$59.22 | |
| Lee County Mosquito Control | 0.2439 | \$614.63 | |
| West Coast Inland Navigation District | 0.0394 | \$99.29 | |
| TOTAL AD VALOREM | 18.3762 | \$46,308.02 | |
| Ad Valorem Taxes Excluding Lee/City of FM | 6.9264 | \$17,454.53 | |

- Impact Fees to School District estimated by the developer at \$20,062 (\$1,114.58 per unit x 18 units).
- Monthly water and sewer fees (i.e. est. at \$60/month x 18 units =\$1,080/month or \$12,960/year)
- Providing new housing options in the Cleveland Avenue CRA
- Economic impact with direct, indirect, and induced jobs. In addition, there will be a significant economic impact during construction and upon completion with the operations of the project.



PROPERTY DESCRIPTION

GIS MAP



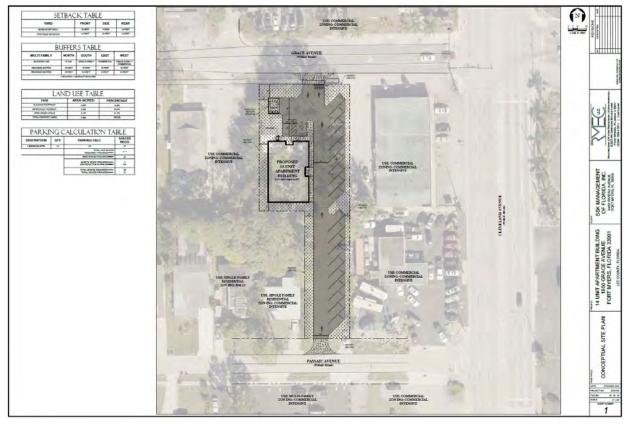


<u>AERIAL MAP</u>





SITE PLAN





ELEVATIONS









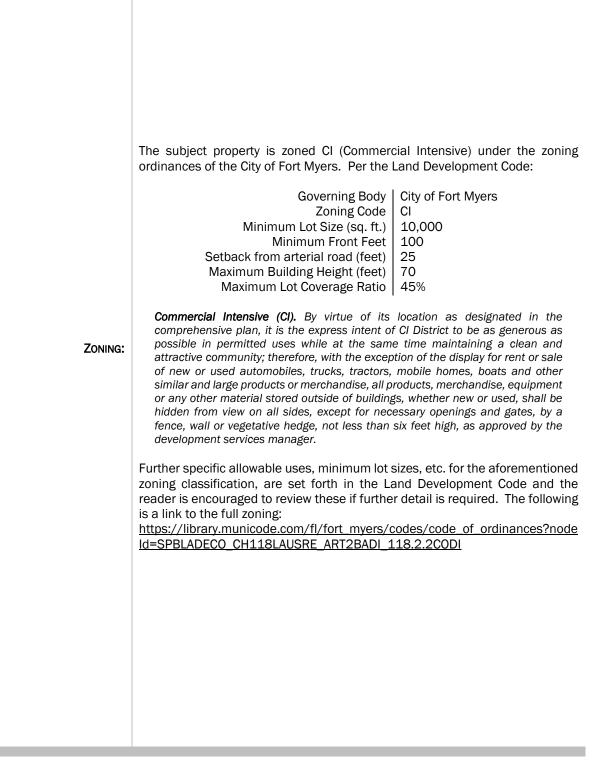
SITE CHARACTERISTICS

| Address: | 1950 Grace Avenue, Fort Myers, Florida 33901 | |
|--|--|--|
| TAX ID: | 26-44-24-P3-01304.0040 | |
| Location/Access/ Exposure: | The subject property is located along the south side of Grace Avenue (two lane, local roadway), and the north side of Passaic Avenue (two lane, local roadway) just west of Cleveland Avenue (U.S. 41) within the incorporated limits of the City of Fort Myers. Although the property does not have frontage along Cleveland Avenue, the property is just west of this primary north/south commercial arterial roadway. Cleveland Avenue is a six lane roadway with a continuous center turn lane. There is a lighted intersection at Cleveland Avenue and Grace Avenue providing access to Grace Avenue and to the subject property. The subject property can be accessed via Grace Avenue or Passaic Avenue. | |
| Size (Site Area)/Shape: | The subject property is "flag" in shape containing 20,791 square feet / 0.48 acres as per Lee County public records. | |
| Physical Features (Topography, Elevation, Etc.): | The subject property is partially cleared with some wooded area and appears to be at or near the crown of surrounding roadways. Drainage on the subject property, as well as in other areas, appears to be adequate and is primarily serviced by underground storm sewer. It should be noted that the City of Fort Myers implemented a Stormwater Management Program which potentially allows property owners to move portions or all stormwater retention off site. The property owner could acquire stormwater credits, the cost of which will vary from property to property. This could be a potential benefit to the subject site upon redevelopment. There are no known detrimental environmental conditions associated with the subject property. | |



| | The subject property is served by the following utilities: | | | | |
|------------------------------------|---|---|--------------------------------|-----------------|--|
| Utilities: | Telephone: Electricity: Water: Sewer: Multimedia: | CenturyLink and C Florida Power & L City of Fort Myers City of Fort Myers CenturyLink and C | ight Utilities Utilities | | |
| Flood Zone: | The subject property is located within Flood Zone X as found on Flood Ma Panel ID #12071C0426G, dated 7 December 2018. Properties located withi this area are typically not required to have flood insurance under most financin situations. This property is not located within a FEMA FIRM Floodway. | | | | |
| EASEMENTS, ENCROACHMENTS, ETC.: | There are no known adverse easements, encroachments, restrictions encumbrances, leases, reservations, covenants, contracts, declarations special assessments, ordinances or other items of a similar nature. No surve was provided. | | | | |
| | | | | | |
| | Tax Year | Market Assessed Value | Taxable Value | Taxes & Assess. | |
| | 2021 | \$148,543 | \$148,543 | \$3,182.52 | |
| | 2022 (preliminary) | \$197,519 | \$197,519 | n/a | |
| | Taxing Authority Millage Rate | | | | |
| | Lee County General Revenue | | | 3.8623 | |
| Assessed Value, Taxes, | Public School - By Local Board | | | 2.2480 | |
| AND ASSESSMENTS: | Public School - By State Law | | | 3.6430 | |
| | City of Fort Myers | | | 7.5875 | |
| | Lee County Library Fund | | | 0.4714 | |
| | SFL Water Mgmt - District Levy | | | 0.1061 | |
| | SFL Water Mgmt - Everglade Const | | | 0.0365 | |
| | SFL Water Mgmt - Okeechobee Levy | | | 0.1146 | |
| | Lee County Hyacinth Control | | | 0.0235 | |
| | Lee County Mosquito Control | | | 0.2439 | |
| | West Coast Inland Navigation District TOTAL AD VALOREM | | | 0.0394 | |
| | TOTAL AD VALORENI | | | 18.3762 | |







| | The subject property is designated CC (Corridor Commercial) under the City of Fort Myers Comprehensive Land Use Plan. Per the Comprehensive Plan: Policy 1.6) Corridor Commercial (C/C) contains areas located along, or in close proximity, to existing commercial centers and corridors. Many of these areas are included in redevelopment districts, as described in Action 3.2.3, and may have additional requirements. This district is intended to accommodate more intensive development; therefore, mixed use development incorporating neo-traditional and transit oriented development principles is encouraged. A maximum standard density established in the Land Development Regulations, not to exceed twenty-five dwelling units per acre (25 du/acre), with a maximum bonus density of up to sixty dwelling units per acre (60 du/acre) may be permitted through a process outlined in the City's Land Development Regulations. Criteria for bonus densities include, but are not limited to, incorporating Leadership in Energy Efficient Design (LEED) standards, neo-traditional and transit oriented design principles, pedestrian connectivity, exceptional architectural design, and other considerations. No new single-family development shall be permitted. A Floor Area Ratio no higher than three (3 FAR) shall be used as an index of intensity for non-residential development in this land use category. |
|------------------|---|
| FUTURE LAND USE: | Action 1.6.1) The Land Development Regulations shall provide design standards to facilitate Transit Oriented Development (TOD) designs. Once incorporated into the Land Development Regulations, this shall be a requirement for future developments located within TOD areas, to achieve bonus densities. |
| | Standard 1.6.1.1) Single-family residential uses or platted lots existing or permitted as of October 26, 2010, shall be grandfathered and considered legal non-conforming uses. New single-family residential lots, other than bona fide caretaker residences, may be permitted through the Planned Unit Development process as detailed in Policy 1.14. |
| | Action 1.6.2) All new developments in this category must connect to a potable water and sanitary sewer system. |
| | Further details for the aforementioned future land use classifications are set forth in the Comprehensive Plan and the reader is encouraged to review these if further detail is required. |
| | |
| | |
| | |



QUALIFICATIONS OF GERALD A. HENDRY, MAI, CCIM EDUCATIONAL BACKGROUND AND TRAINING:

Master of Arts in Business Administration, with a major in Real Estate and Urban Analysis, University of Florida, 1995, Gainesville, Florida.

Bachelor of Science in Business Administration, with a major in Finance, 1991, University of Florida, Gainesville, Florida.

Principles and Practices of Real Estate, Brokers Course, Florida Real Estate Academy, 1995, Fort Myers, Florida.

Case Studies in Valuation and Report Writing, University of Florida, 1994.

Real Estate Market Analysis, University of Florida, 1993.

Preview of Urban Planning and Regional Planning, University of Florida, 1993.

Seminar in Real Estate Valuation, University of Florida, 1994.

Seminar in Real Estate Financial Analysis, University of Florida, 1995.

Land Use Economics, University of Florida, 1995.

Principles and Practices of Real Estate, Salesman Course, Florida Real Estate Academy, 1990, Fort Myers, Florida.

Demonstration Report Writing, seminar sponsored by the Appraisal Institute, Dallas, Texas, May 1999.

Comprehensive Appraisal Workshop, Dallas, Texas, August 2000.

"Appraising and Analysis of Proposed Subdivisions and Condominiums", seminar sponsored by The Appraisal Institute, Boca Raton, Florida, August 2002.

CCIM CI 101 - Financial Analysis for Commercial Investment Real Estate, CCIM Institute, Naples, Florida, October 2002.

The Valuation of Wetlands, seminar sponsored by The Appraisal Institute, Fort Myers, Florida, September 2004.

Case Studies in Commercial Highest and Best Use, Appraisal Institute, September 2005.

CCIM CI 102 - Market Analysis for Commercial Investment Real Estate, May 2006.

CCIM CI 103 - User Decision Analysis for Commercial Real Estate, September 2006.

CCIM CI 104 - Investment Analysis for Commercial Real Estate, August 2006.



Appraisal of Local Retail Properties, Appraisal Institute, May 2009.

Subdivision Valuation, Appraisal Institute, September 2009.

Fundamentals of Separating Real Property, Personal Property, and Intangible Business Assets, Appraisal Institute, Bradenton, Florida March 2012

EXPERIENCE:

Currently an owner/partner with Maxwell, Hendry & Simmons, LLC, Fort Myers, Florida.

Owner/partner with Maxwell & Hendry Valuation Services, Inc., Fort Myers, Florida, 2004-2013.

Associate Appraiser with W. Michael Maxwell & Associates, Inc., Fort Myers, Florida, 1995-2003.

Commercial Credit Analyst with Barnett Bank of Lee County/First Florida Bank, Fort Myers, Florida, 1991-1993.

PROFESSIONAL AFFILIATIONS:

Appraisal Institute - MAI

CCIM Institute - CCIM

State-Certified General Real Estate Appraiser, RZ 2245

State-Licensed Real Estate Broker, BK #0567939

Southwest Florida CCIM District - Board of Directors 2014 - 2019, 2017 President

Real Estate Investment Society - Board of Governors 2002 - 2008, President 2007

Appraisal Institute - West Coast Florida Chapter Board of Directors 2003 - 2008

Appraisal Institute - West Coast Florida Chapter President 2008

Commercial Investment Professionals (CIP) Member

OTHER:

Qualified as an expert witness in the 20th Judicial Circuit Court of Florida and United States Bankruptcy Court Middle District of Florida.

Special Magistrate - Lee County Value Adjustment Board 2012-2014

Guest Lecturer at Florida Gulf Coast University, College of Business Administration 2007-2016