WESTMORELAND

BUSINESS CENTER

5510-5520

S Westmoreland Road | Dallas, TX 75237

CBRE



5510-5520

S WESTMORELAND RD

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S WESTMORELAND RD



EXECUTIVE **SUMMARY**



EXECUTIVE SUMMARY

CBRE is pleased to present the opportunity to acquire Westmoreland Business Center, a two-building, 85,033-square-foot flex property located at 5510-5520 S Westmoreland Road in Dallas, Texas. Situated on 5.93 acres, the asset is currently 87% leased to two nationally recognized tenants: American Airlines (64,676 SF) and Concentra (9,342 SF) who have been operating at the property for 29 and 19 years respectively.

Strategically positioned adjacent to Dallas Executive Airport, the property benefits from exceptional connectivity across the Dallas-Fort Worth Metroplex via immediate access to I-20, Highway 67, and Loop 12.

Westmoreland Business Center resides in the Northwest quadrant of the South Dallas submarket, which has demonstrated strong industrial leasing momentum with 1.86 million square feet of net absorption in the first half of 2025. The area is supported by a deep labor pool, further enhancing its appeal to industrial and flex users.

This offering presents investors with a compelling value-add opportunity through the lease-up of two vacant suites totaling 11,015 square feet (5,404 SF and 5,611 SF), allowing for immediate upside potential.





AMERICAN AIRLINES MISSION CRITICAL SITE

American Airlines anchors Westmoreland Business Center with a long-standing operating history spanning nearly 30 years. The facility serves as an FAA-required off-campus backup center, uniquely configured to meet highly specific operational standards. Housing over hundreds of active computer systems, the site plays a vital role in ensuring operational continuity in case of system failures. The infrastructure of this location makes it extremely difficult to replicate, reinforcing its importance and sustainability.

OFFERING OVERVIEW



UNPRICED

Price



MARKET

Cap Rate



\$839,688

Net Operating Income



85,033 SF

Gross Leasable Area



5.93 ACRES

Lot Size



1985

Year Built



87%

Occupancy



4.35 / 1000 SF

Parking



3.78 YEARS

WALT



\$11.89

Average Rent PSF



5510-5520

S WESTMORELAND RD



PROPERTY **OVERVIEW**



INVESTMENT HIGHLIGHTS

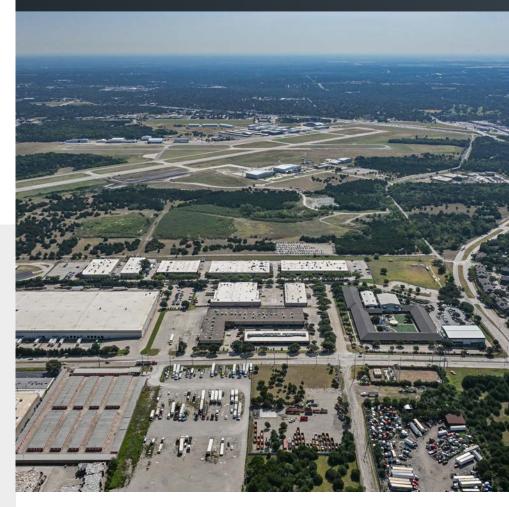
Value-Add Opportunity - Immediate upside potential through the lease-up of the two vacant suites totaling 11,015 SF (5,404 SF & 5,611 SF). These built out spaces offer investors a chance to increase occupancy and drive NOI growth.

FAA-Required, Mission-Critical Tenancy - American Airlines operates a mission-critical control center as required by the FAA. This location meets the highly specific requirements, and utilizes the neighboring air traffic control tower from Dallas Executive Airport. The strategic importance of this location ensures long-term stability and tenant retention.

Corporate Credit Strength - Home to a corporate-guaranteed Concentra location, backed by a robust 2024 revenue of \$1.9 billion and a national footprint of over 500 locations, providing strong credit quality and income reliability.

- + Exceptional Access with Unmatched Connectivity to Major Thoroughfares & Strong Traffic Counts:
- + 1.5 miles North of I-20 (149,712 VPD)
- + 1.5 miles West of Hwy 67 (98,086 VPD)
- + 0.85-miles South of Loop 12 (20,490 VPD)
- + Along S Westmoreland Rd (17,583 VPD)

Strategic Airport Adjacency - Directly adjacent to Dallas Executive Airport, a city-owned general aviation hub with over 1,000 acres, two runways, and 400+ acres of undeveloped land, supporting long-term growth and connectivity.







INVESTMENT HIGHLIGHTS

Great Real Estate Fundamentals - Situated on a 5.93-acre hard corner, the property features five points of ingress/egress and ample parking, enhancing accessibility and future redevelopment flexibility.

Dense Residential Surroundings & Strong Labor Pool - The property is embedded within a densely populated area, with over 473,000 residents within a 7-mile radius, supporting workforce availability and service demand.

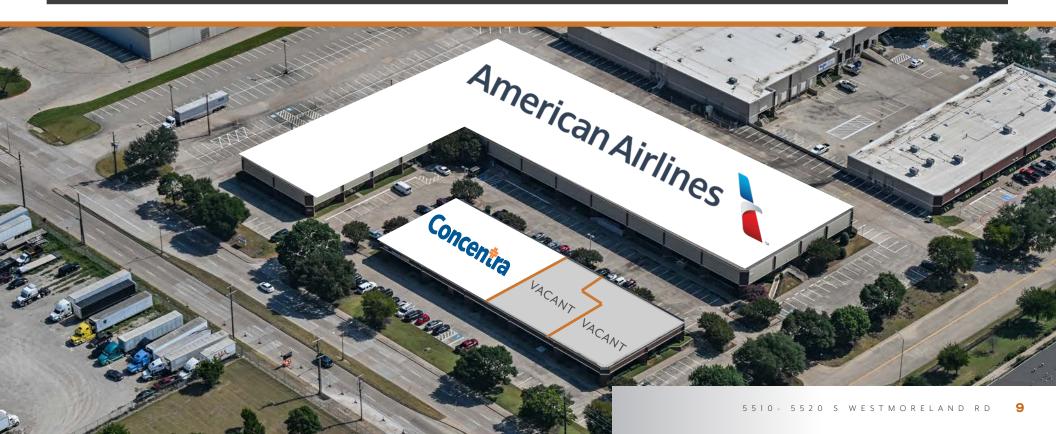
Texas has a Pro Business Environment and NO State Income

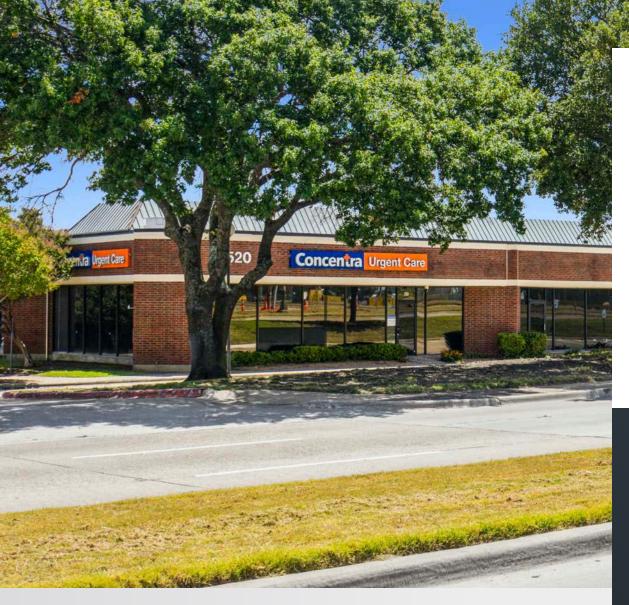
Tax - Texas is the World's 9th Largest Economy, has been the #1 State for Export Trade for 23 consecutive years, and is currently the #1 State for Job Creation, Population Growth, and Corporate Expansions/Relocations.

Premier Infill Location - Located in the Redbird Airport submarket, one of DFW's tightest industrial areas with a vacancy rate of 4.1%, underscoring strong tenant demand and limited supply.

RENT ROLL

TENANT	SF	% OF CENTER	LEASE EXECUTION	LEASE EXPIRATION	ANNUAL RENT	RENT PSF
AMERICAN AIRLINES	64,676	76.06%	Feb-1996	Jan-2029	\$768,794	\$11.89
CONCENTRA HEALTH SERVICES	9,342	10.99%	Jul-2006	Jul-2034	\$110,916	\$11.87
VACANT	5,404	6.36%	-	-	-	-
VACANT	5,611	6.60%	-	-	-	-
TOTAL / AVERAGES	85,033 SF	100%			\$879,710	\$11.89





AMERICAN AIRLINES IS REQUIRED BY THE FAA TO HAVE OFF-CAMPUS CENTERS TO ENSURE OPERATIONAL CONTINUITY IN CASE OF SYSTEM FAILURES. THIS LOCATION HOUSES HUNDREDS OF COMPUTER SYSTEMS AND FITS THE HIGHLY SPECIFIC SITE REQUIREMENTS, PROVEN BY AMERICAN AIRLINES NEARLY 30 YEAR OPERATING HISTORY.

American Airlines

American Airlines Group, Inc. is one of the largest airlines in the world by both fleet size and revenue passenger miles. Founded in 1930 and headquartered in Fort Worth, Texas, the company offers thousands of flights daily to more than 350 destinations in more than 60 countries. American has hubs in Charlotte, Chicago, Dallas-Fort Worth, Los Angeles, Miami, New York, Philadelphia, Phoenix and Washington, D.C.

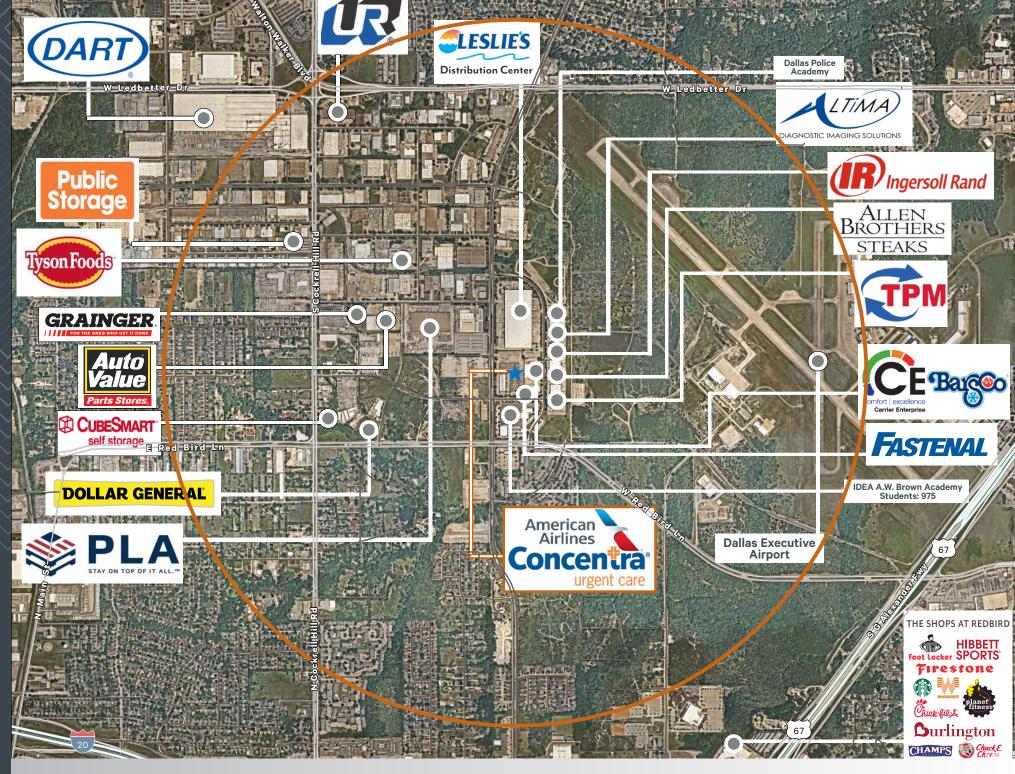
American Airlines business model focuses on a broad route mix, hub-and-spoke operations, and a frequent-flyer program designed to drive customer loyalty. As a legacy carrier, American emphasizes standardized service levels, extensive gate presence, and strong alliances, including a long-standing collaboration with oneworld, which expands its reach to global markets.

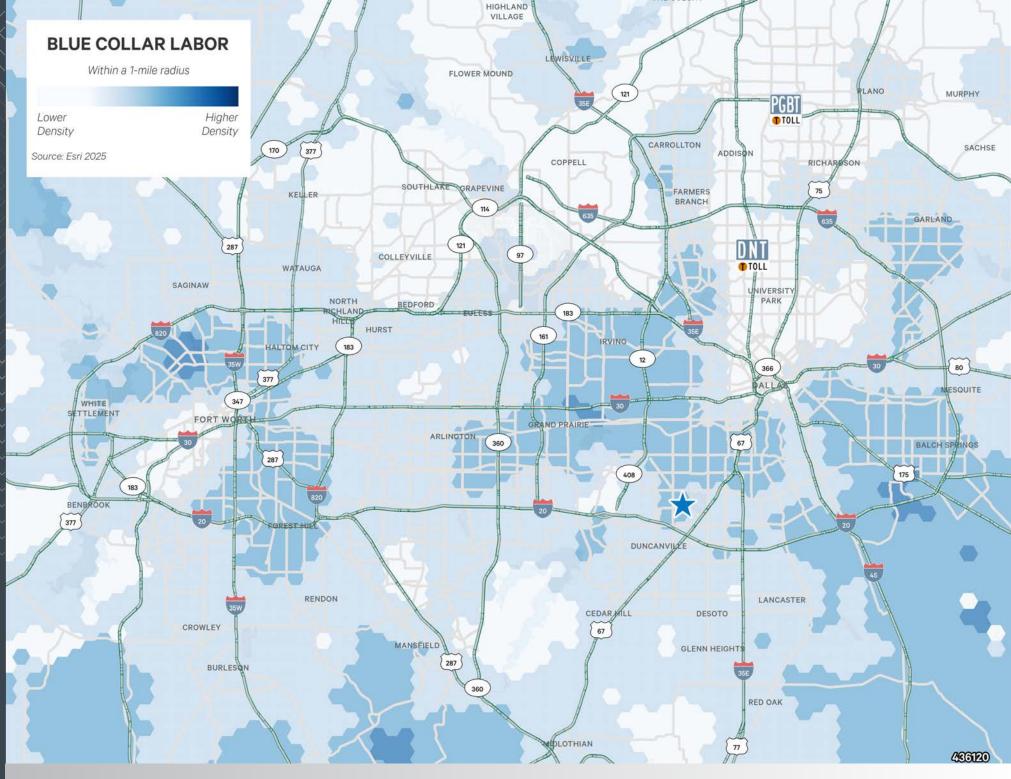
Concentra

- + Founded in 1979, Concentra Health is a nationwide primary care and occupational health provider focused on delivering accessible, convenient, and comprehensive clinical services. With a network of service centers, mobile clinics, and occupational health programs, Concentra aims to support employers and individuals through preventive care, urgent care, physical exams, and wellness services.
- In addition to medical services, Concentra Health emphasizes a business model centered on efficiency and scalability for employers. Their offerings often include on-site and near-site health solutions, drug testing, physical therapy referrals, and health management programs designed to reduce downtime and improve workforce productivity.









THE COLONY

5510-5520

S WESTMORELAND RD



FINANCIAL ANALYSIS



SUMMARY OF FINANCIAL ASSUMPTIONS

(GLOBAL		VACANT SPACE	LEASING
Analysis Period			Occupancy and Absorption	
Commencement Date		January 1, 2026	Vacant as of 1/1/26	11,015 SF
End Date		December 31, 2035	Percentage Vacant at 1/1/26	12.95%
Term		10 Years	Absorption Period	18 Month(s)
			Absorption Period Start Date	January 1, 2026
Area Measures (NRSF)			First Absorption Occurs On	January 1, 2027
Rentable Square Feet		85,033 SF	Last Absorption Occurs On	July 1, 2027
Growth Rates			Financial Terms & Tenanting Costs	Concentra Bldg
Consumer Price Index (CPI)	3.00%	2026 Annual Market Rent	\$12.00 PSF
Other Revenue	,	3.00%	Rent Adjustment	\$0.50 PSF Annually
Operating Expenses		3.00%	Lease Term	5 Years
Real Estate Taxes		3.00%	Expense Recovery Type	NNN
Market Rent			Tenant Improvements (\$/NRSF)	\$0.00-\$8.00
CY 2027 -	3.00%		Commissions	6.75%
CY 2028 -	3.00%			
CY 2029 -	3.00%			
CY 2030 -	3.00%		EXPENSES	[2]
CY 2031 -	3.00%			
CY 2032 -	3.00%		Operating Expense Source	2025 Budget grown 3.00%
CY 2033 -	3.00%			
CY 2034 -	3.00%		Management Fee (% of EGR)	3.00%
CY 2035 -	3.00%			
CY 2036+ -	3.00%		Real Estate Taxes Reassessed	No
General Vacancy Loss		5.00% [1]		
Capital Reserves (CY 202	6 Value)	\$0.15 PSF		

SECOND G	ENERATION LEASING	
_	American Bldg	Concentra Bldg
Retention Ratio	75%	75%
Financial Terms		
2026 Annual Market Rent	\$12.00 PSF	\$12.00 PSF
Rent Adjustment	\$0.50 PSF Annually	\$0.50 PSF Annually
Lease Term	5 Years	5 Years
Expense Recovery Type	NNN	NNN
Tenanting Costs		
Free Rent (BR+Reimb; Full Term I	Duration)	
New	5.0 Month(s)	5.0 Month(s)
Renewal	3.0 Month(s)	3.0 Month(s)
Weighted Average	3.50 Month(s)	3.50 Month(s)
Tenant Improvements (\$/NRSF)		
New	\$20.00 PSF	\$0.00-\$8.00
Renewal	\$10.00 PSF	\$0.00-\$4.00
Weighted Average	\$12.50 PSF	Varies
Leasing Commissions (BR+Reimb	o)	
New	6.75%	6.75%
Renewal	6.75%	6.75%
Weighted Average	6.75%	6.75%
Downtime		
New	9 Month(s)	9 Month(s)
Weighted Average	2 Month(s)	2 Month(s)

Notes:

All market rates are stated on a calendar-year basis.

[1] General Vacancy Loss factor includes losses attributable to projected lease-up or rollover downtime.

The following tenants are excluded from this loss factor for the lease terms modeled: American Airlines (space for the entire term).

[2] Operating Expenses:

- a) Operating expenses for CY2026 based on the 2025 Budget grown 3.00%.
- b) Real estate taxes for CY2026 based on 2025 assessment of \$6,284,790 with a tax rate of 2.23503% growing 3% annually on a calendar basis beginning in CY2027.
- c) Analysis does not factor in the Texas Margin Tax and assumes a buyer will consult with their tax advisor to evaluate their exposure to this expense.
- d) Analysis assumes that American Airlines will pay a 34.18% share of Utilities, and the remaining tenants will pay a net share of the remaining 65.82% of Utilities.
- e) Expense reimbursement calculations are based on the CY2024 operating expense reconciliation.

CASH FLOW PROJECTIONS

Calendar Year

Physical Occupancy		87.05%	96.70%	100.00%	100.00%	100.00%	100.00%	97.84%	100.00%	98.17%	100.00%	100.00%
Overall Economic Occupancy [1]		89.63%	91.63%	97.39%	98.73%	98.73%	98.73%	94.24%	98.75%	95.62%	98.28%	98.74%
Operating Expense Reimbursement %		86.18%	89.90%	100.00%	100.00%	100.00%	100.00%	93.09%	100.00%	94.73%	99.44%	100.00%
Weighted Average Market Rent		\$12.00	\$12.36	\$12.73	\$13.11	\$13.51	\$13.91	\$14.33	\$14.76	\$15.20	\$15.66	\$16.13
Weighted Average In Place Rent [2]		\$11.91	\$11.51	\$12.28	\$12.88	\$13.27	\$13.66	\$13.46	\$14.40	\$14.44	\$15.29	\$16.04
Total Operating Expenses PSF Per Year		\$3.56	\$3.72	\$3.87	\$4.00	\$4.12	\$4.24	\$4.33	\$4.49	\$4.60	\$4.77	\$4.92
Lease SF Expiring (Initial Term Only)		0	0	0	64,676	0	0	0	0	9,342	0	0
Lease SF Expiring (Cumulative %)		0.00%	0.00%	0.00%	76.06%	76.06%	76.06%	76.06%	76.06%	87.05%	87.05%	87.05%
Lease 3r Expiring (Comordine %)		0.00%	0.00%	0.00%	70.00%	70.00%	70.00%	70.00%	70.00%	67.03%	67.03%	67.03%
	[3] CY 2026											
REVENUES	\$/SF/YR											
Scheduled Base Rent	₩/01/1K											
Anchor Potential Base Rent	9.04	\$768,794	\$786,413	\$806,073	\$830,010	\$854,918	\$880,566	\$906,983	\$934,192	\$962,218	\$991,085	\$1,038,902
Shop Potential Base Rent	2.88	244,944	251,165	257,570	265,424	273,325	281,274	284,909	290,547	302,585	315,209	325,388
Anchor Absorption & Turnover	0.00	0	0	0	0	0	0	0	0	0	0	0
Shop Absorption & Turnover	(1.55)	(132,180)	(34,676)	0	0	0	0	(26,305)	0	(23,668)	0	0
Anchor Free Rent	0.00	0	0	0	0	0	0	0	0	0	0	0
Shop Free Rent	0.00	0	(56,727)	(19,617)	0	0	0	(46,034)	0	(35,502)	(5,917)	0
Total Scheduled Base Rent	10.37	881,559	946,174	1,044,026	1,095,434	1,128,243	1,161,839	1,119,553	1,224,740	1,205,633	1,300,377	1,364,290
CAM Reimbursement	0.36	30,753	35,188	37,481	38,605	39,763	40,956	41,274	43,450	43,934	46,096	47,479
UTIL Reimbursement	0.30	25,705	37,391	42,354	43,625	44,934	46,282	44,841	49,100	48,027	52,090	53,653
MGT Reimbursement	0.39	33,289	36,715	40,698	42,509	43,782	45,088	43,664	47,604	47,113	50,467	52,809
INS Reimbursement	0.58	49,024	56,095	59,749	61,541	63,388	65,289	65,796	69,265	70,037	73,484	75,688
RET Reimbursement	1.44	122,271	139,908	149,021	153,492	158,097	162,840	164,104	172,757	174,681	183,278	188,776
Free Recovery	0.00	0	(21,028)	0	0	0	0	(17,081)	0	(13,106)	(2,256)	0
TOTAL GROSS REVENUE	13.44	1,142,600	1,230,442	1,373,329	1,435,206	1,478,207	1,522,294	1,462,150	1,606,916	1,576,319	1,703,536	1,782,695
General Vacancy Loss	0.00	0	0	(16,726)	(18,252)	(18,796)	(19,347)	0	(20,130)	0	(21,295)	(22,401
EFFECTIVE GROSS REVENUE	13.44	1,142,600	1,230,442	1,356,602	1,416,954	1,459,410	1,502,947	1,462,150	1,586,786	1,576,319	1,682,241	1,760,294
OPERATING EXPENSES												
Common Area Maintenance	(0.42)	(35,329)	(36,389)	(37,481)	(38,605)	(39,763)	(40,956)	(42,185)	(43,450)	(44,754)	(46,096)	(47,479
Utilities	(0.43)	(36,519)	(40,228)	(42,354)	(43,625)	(44,934)	(46,282)	(46,993)	(49,100)	(49,964)	(52,090)	(53,653
Management Fee	(0.40)	(34,278)	(36,913)	(40,698)	(42,509)	(43,782)	(45,088)	(43,864)	(47,604)	(47,290)	(50,467)	(52,809
Insurance Real Estate Taxes	(0.66) (1.65)	(56,319) (140,467)	(58,009) (144,681)	(59,749) (149,021)	(61,541) (153,492)	(63,388) (158,097)	(65,289) (162,840)	(67,248) (167,725)	(69,265) (172,757)	(71,343) (177,939)	(73,484) (183,278)	(75,688 (188,776
TOTAL OPERATING EXPENSES	(3.56)	(302,912)	(316,219)	(329,303)	(339,772)	(349,963)	(360,455)	(368,015)	(382,176)	(391,290)	(405,415)	(418,405
NET OPERATING INCOME	\$9.87	\$839,688	\$914,223	\$1,027,299	\$1,077,183	\$1,109,447	\$1,142,492	\$1,094,135	\$1,204,610	\$1,185,030	\$1,276,826	\$1,341,889
CAPITAL COSTS	0.00	0	(44 005)	•	0	•	0	(22.400)	•	(EQ 171)	0	0
Tenant Improvements	0.00 0.00	0	(46,235) (62,742)	0	0	0	0	(33,499) (74,075)	0	(59,171)	0	0
Leasing Commissions Capital Reserves	(0.15)	(12,755)	(62,742)	(13,532)	(13,938)	(14,356)	(14,786)	(74,075)	(15,687)	(66,661) (16,158)	(16,642)	(17,142
TOTAL CAPITAL COSTS	(0.15)	(12,755)	(122,114)	(13,532)	(13,938)			(122,804)	(15,687)		(16,642)	(17,142
						(14,356)	(14,786)			(141,989)	,	
OPERATING CASH FLOW	\$9.72	\$826,933	\$792,108	\$1,013,768	\$1,063,245	\$1,095,091	\$1,127,705	\$971,331	\$1,188,923	\$1,043,041	\$1,260,183	\$1,324,747

^[1] This figure takes into account vacancy/credit loss, absorption vacancy, turnover vacancy, and rent abatements.

^[2] This figure does not include any amount related to expense reimbursements. Only Scheduled Base Rent and Fixed/CPI Increases are included in this calculation, which is based on the weighted-average physical occupancy during each fiscal year.

^[3] Based on 85,033 square feet.

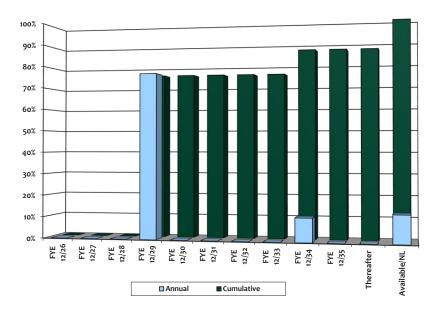
VACANT SPACE ASSUMPTIONS

Suite	Tenant	Square Feet	Starts on Month	Lease Start	Initial Coupon Market Rent [1]	Rent Adjustment	Lease Term	Tenant Improvements	Leasing Commissions
Vacant Space									
2150	To Be Leased	5,404	Mo. 13	Jan-27	\$12.00 PSF NNN	\$0.50 PSF Annually	5 Years	\$0.00 PSF	6.75%
2100B	To Be Leased	5,611	Mo. 19	Jul-27	\$12.00 PSF NNN	\$0.50 PSF Annually	5 Years	\$8.00 PSF	6.75%
Total Vacant Space	е	11,015	<u> </u>						

^[1] Calendar year 2026 value. Actual starting contract rent depends on the year in which vacant lease-up tenant begins.

EXISTING LEASE EXPIRATIONS

Suite	Tenant	Lease Expiration W		FYE 2/26	FYE 12/27	FYE 12/28	FYE 12/29	FYE 12/30	FYE 12/31	FYE 12/32	FYE 12/33	FYE 12/34	FYE 12/35	Thereafter	To Be Leased
1100 2200	American Airlines Concentra		.08 .58				64,676					9,342			
	Existing Lease WALT Total Available	3.	.78												11,015
		Fiscal Year To	otals:	0	0	0	64,676	0	0	0	0	9,342	0	0	11,015
		Pero	cent:	0%	0%	0%	76%	0%	0%	0%	0%	11%	0%	0%	13%
		Co	ount:	0	0	0	1	0	0	0	0	1	0	0	2
		Cumulative	e SF:	0	0	0	64,676	64,676	64,676	64,676	64,676	74,018	74,018	74,018	85,033
		Cumulativ	∕e %:	0%	0%	0%	76%	76%	76%	76%	76%	87%	87%	87%	100%



Summary o	f Lease Ex	pirations			
Year	Suites	SF	Percent	Cumulative SF	Cumulative Percent
FYE 12/26	0	0	0%	0	0%
FYE 12/27	0	0	0%	0	0%
FYE 12/28	0	0	0%	0	0%
FYE 12/29		64,676	76%	64,676	76%
FYE 12/30	0	0	0%	64,676	76%
FYE 12/31	0	0	0%	64,676	76%
FYE 12/32	0	0	0%	64,676	76%
FYE 12/33	0	0	0%	64,676	76%
FYE 12/34	1	9,342	11%	74,018	87%
FYE 12/35	0	0	0%	74,018	87%
Thereafter	0	0	0%	74,018	87%
Available/NL	2	11,015	13%	85,033	100%

You are solely responsible for independently verifying the information in this Memorandum. ANY RELIANCE ON IT IS SOLELY AT YOUR OWN RISK.

RENT ROLL

		Square	% of		Term			Rental Rates			Free Rer		Recovery	Tenant	Leasing	Market Assumption /
Suite	Tenant Name	Feet	Property	Begin	End	Begin	Monthly	Annually	PSF		Date	% Free	Туре	Improvements	Commissions	Market Rent
1100	American Airlines	64,676	76.06%	Feb-1996	Jan-2029	Current	\$64,066	\$768,794	\$11.89				NNN, 100%GU (American)			Option
						Feb-2027	\$65,668	\$788,014	\$12.18	2.50%			,			\$12.00 NNN (American Bldg)
						Feb-2028	\$67,310	\$807,715	\$12.49	2.50%					-	
	lotes: Rent as of 02/26. newal Option: One 7 year re	enewal option @ \$12.86	/sf/yr with 3.00% o	annual increase	s. Analysis take	s option. Analys	is assumes an ac	lditional 5 year ren	ewal using the	AE Option f	eature @ 100% of A	Aarket for :	5 years with no leasing costs as of 02	/36.		
2200	Concentra	9,342	10.99%	Jul-2006	Jul-2034	Current	\$9,243	\$110,916	\$11.87		Mar-2028 2	2 Months	NNN, 5%C, 100%GU (Concentra)	-	-	Market - 75.00%
						Mar-2026	\$9,428	\$113,134	\$12.11	2.00%				-	-	\$12.00 NNN (Concentra)
						Mar-2027	\$9,616	\$115,397	\$12.35	2.00%					-	
						Mar-2028	\$9,809	\$117,705	\$12.60	2.00%						
						Mar-2029	\$10,005	\$120,059	\$12.85	2.00%						
						Mar-2030	\$10,205	\$122,460	\$13.11	2.00%						
						Mar-2031	\$10,409	\$124,909	\$13.37	2.00%						
						Mar-2032	\$10,617	\$127,407	\$13.64	2.00%						
						Mar-2033 Mar-2034	\$10,830 \$11,046	\$129,955 \$132,555	\$13.91 \$14.19	2.00% 2.00%						
2150	To Be Leased	5,404	6.36%	Jan-2027	Dec-2031	Jan-2027 Jan-2028 Jan-2029 Jan-2030 Jan-2031	\$5,566 \$5,791 \$6,016 \$6,242 \$6,467	\$66,793 \$69,495 \$72,197 \$74,899 \$77,601	\$12.36 \$12.86 \$13.36 \$13.86 \$14.36	4.05% 3.89% 3.74% 3.61%	Jan-2027 5	5 Months	NNN, 100%GU (Con Bldg-MKT)	-	\$5.68 \$30,713 6.75%	Market - 75.00% \$12.00 NNN (Suite 150)
100B	To Be Leased	5,611	6.60%	Jul-2027	Jun-2032	Jul-2027 Jul-2028 Jul-2029	\$5,779 \$6,013 \$6,247	\$69,352 \$72,157 \$74,963	\$12.36 \$12.86 \$13.36	- 4.05% 3.89%	Jul-2027 5	5 Months	NNN, 100%GU (Con Bldg-MKT)	\$8.24 \$46,235	\$5.71 \$32,029 6.75%	Market - 75.00% \$12.00 NNN (Suite 100)
						Jul-2030 Jul-2031	\$6,481 \$6,714	\$77,768 \$80,574	\$13.86 \$14.36	3.74% 3.61%						
OTALS /	AVERAGES	85,033					\$73,309	\$879,710	\$11.89							
ACANT : TOTAL	SqFt	74,018 11,015 85,033	87.0% 13.0% 100.0%	<u>.</u>												
	WEIGHTED-AVERAGE LEASI WEIGHTED-AVERAGE LEASI WEIGHTED-AVERAGE LEASI	E TERM LAPSED:	3.78 Years 28.53 Years 32.31 Years	-												

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PROFORMA - SUMMARY OF FINANCIAL ASSUMPTIONS

GLOBAL		VACANT SPACE	LEASING	SECOND GENERATION LEASING					
			_		American Bldg.	Concentra Bldg.			
Analysis Period		Occupancy and Absorption		Retention Ratio	75%	75%			
Commencement Date	January 1, 2026	Vacant as of 1/1/26	0 SF						
End Date	December 31, 2035	Percentage Vacant at 1/1/26	0.00%	Financial Terms					
Term	10 Years	Absorption Period	-	2026 Annual Market Rent	\$12.00 PSF	\$12.00 PSF			
		Absorption Period Start Date	-	Rent Adjustment	\$0.50 PSF Annually	\$0.50 PSF Annually			
Area Measures (NRSF)		First Absorption Occurs On	-	Lease Term	5 Years	5 Years			
Rentable Square Feet	85,033 SF	Last Absorption Occurs On	-	Expense Recovery Type	NNN	NNN			
				Tenanting Costs					
Growth Rates		Financial Terms & Tenanting Costs		•					
Consumer Price Index (CPI)	3.00%	2026 Annual Market Rent		Free Rent (BR+Reimb; 5YR Du	ration)				
Other Revenue	3.00%	Rent Adjustment	-	New	5.0 Month(s)	5.0 Month(s			
Operating Expenses	3.00%	Lease Term	-	Renewal	3.0 Month(s)	3.0 Month(s)			
Real Estate Taxes	3.00%	Expense Recovery Type	-	Weighted Average	3.50 Month(s)	3.50 Month(s)			
Market Rent		Tenant Improvements (\$/NRSF)							
CY 2027 - 3.00%		Commissions		Tenant Improvements (\$/NRS					
CY 2028 - 3.00%				New	\$20.00 PSF	\$4.00 PSF			
CY 2029 - 3.00%				Renewal	\$10.00 PSF	\$2.00 PSF			
CY 2030 - 3.00%		EXPENSES	[2]	Weighted Average	\$12.50 PSF	\$2.50 PSF			
CY 2031 - 3.00%									
CY 2032 - 3.00%		Operating Expense Source	2025 Budget grown 3.00%	Leasing Commissions (BR+Re	,				
CY 2033 - 3.00%				New	6.75%	6.75%			
CY 2034 - 3.00%		Management Fee (% of EGR)	3.00%	Renewal	6.75%	6.75%			
CY 2035 - 3.00%				Weighted Average	6.75%	6.75%			
CY 2036+ - 3.00%		Real Estate Taxes Reassessed	No						
				Downtime [3]					
General Vacancy Loss	5.00% [1]			New	9 Month(s)	9 Month(s			
				Weighted Average	2 Month(s)	2 Month(s)			
Capital Reserves (CY 2026 Value)	\$0.15 PSF								

Notes:

All market rates are stated on a calendar-year basis.

[1] General Vacancy Loss factor includes losses attributable to projected lease-up or rollover downtime.

The following tenants are excluded from this loss factor for the lease terms modeled: American Airlines (space for the entire term).

[2] Operating Expenses:

- a) Operating expenses for CY2026 based on the 2025 Budget grown 3.00%.
- b) Real estate taxes for CY2026 based on 2025 assessment of \$6,284,790 with a tax rate of 2.23503% growing 3% annually on a calendar basis beginning in CY2027.
- c) Analysis does not factor in the Texas Margin Tax and assumes a buyer will consult with their tax advisor to evaluate their exposure to this expense.
- d) Analysis assumes that American Airlines will pay a 34.18% share of Utilities, and the remaining tenants will pay a net share of the remaining 65.82% of Utilities.
- e) Expense reimbursement calculations are based on the CY2024 operating expense reconciliation.
- [3] Analysis assumes no downtime during the residual year to stabilize residual net operating income.

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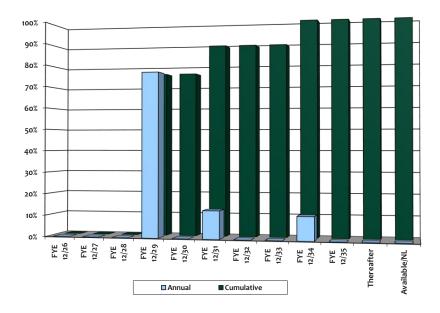
PROFORMA - CASH FLOW PROJECTIONS

Calendar Year		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Physical Occupancy		100.00%	100.00%	100.00%	100.00%	100.00%	97.84%	100.00%	100.00%	98.17%	100.00%	100.00%
Overall Economic Occupancy [1]		98.73%	98.73%	97.39%	98.73%	98.72%	98.31%	98.75%	98.75%	98.57%	98.73%	98.75%
Operating Expense Reimbursement %		100.00%	100.00%	100.00%	100.00%	100.00%	97.75%	100.00%	100.00%	98.09%	100.00%	100.00%
Weighted Average Market Rent		\$12.00	\$12.36	\$12.73	\$13.11	\$13.51	\$13.91	\$14.33	\$14.76	\$15.20	\$15.66	\$16.13
Weighted Average In Place Rent [2]		\$11.92	\$12.20	\$12.29	\$12.89	\$13.28	\$13.62	\$13.99	\$14.41	\$14.87	\$15.37	\$16.03
Total Operating Expenses PSF Per Year		\$3.66	\$3.77	\$3.87	\$4.00	\$4.12	\$4.22	\$4.36	\$4.49	\$4.62	\$4.77	\$4.92
Lease SF Expiring (Initial Term Only)		0	0	0	64,676	0	11,015	0	0	9,342	0	0
						76.06%				•		ŭ
Lease SF Expiring (Cumulative %)		0.00%	0.00%	0.00%	76.06%	76.06%	89.01%	89.01%	89.01%	100.00%	100.00%	100.00%
	[3]											
REVENUES	CY 2026											
Scheduled Base Rent	\$/SF/YR											
Anchor Potential Base Rent	9.04	\$768,794	\$786,413	\$806,073	\$830,010	\$854,918	\$880,566	\$906,983	\$934,192	\$962,218	\$991,085	\$1,038,902
Shop Potential Base Rent	2.88	244,944	250,724	258,453	266,445	274,709	278,200	282,977	291,025	303,063	315,687	324,300
Anchor Absorption & Turnover	0.00	. 0	. 0	0	0	. 0	0	0	. 0	0	0	. 0
Shop Absorption & Turnover	0.00	0	0	0	0	0	(25,539)	0	0	(23,668)	0	0
Shop Free Rent	0.00	0	0	(19,617)	0	0	0	0	0	0	0	0
Total Scheduled Base Rent	11.92	1,013,739	1,037,137	1,044,908	1,096,455	1,129,628	1,133,227	1,189,960	1,225,217	1,241,613	1,306,772	1,363,201
CAM Reimbursement	0.42	35,329	36,389	37,481	38,605	39,763	40,072	42,185	43,450	43,934	46,096	47,479
UTIL Reimbursement	0.47	39,923	41,121	42,354	43,625	44,934	43,535	47,670	49,100	48,027	52,090	53,653
MGT Reimbursement	0.46	39,246	40,209	40,724	42,539	43,823	44,350	46,243	47,618	48,630	50,721	52,777
INS Reimbursement	0.66	56,319	58,009	59,749	61,541	63,388	63,880	67,248	69,265	70,037	73,484	75,688
RET Reimbursement	1.65	140,467	144,681	149,021	153,492	158,097	159,324	167,725	172,757	174,681	183,278	188,776
TOTAL GROSS REVENUE	15.58	1,325,023	1,357,545	1,374,238	1,436,257	1,479,632	1,484,387	1,561,031	1,607,407	1,626,922	1,712,441	1,781,575
General Vacancy Loss	(0.20)	(16,809)	(17,233)	(16,771)	(18,303)	(18,866)	0	(19,589)	(20,154)	0	(21,731)	(22,346)
EFFECTIVE GROSS REVENUE	15.38	1,308,214	1,340,313	1,357,467	1,417,954	1,460,766	1,484,387	1,541,442	1,587,253	1,626,922	1,690,710	1,759,228
OPERATING EXPENSES												
Common Area Maintenance	(0.42)	(35,329)	(36,389)	(37,481)	(38,605)	(39,763)	(40,956)	(42,185)	(43,450)	(44,754)	(46,096)	(47,479)
Utilities	(0.47)	(39,923)	(41,121)	(42,354)	(43,625)	(44,934)	(45,624)	(47,670)	(49,100)	(49,964)	(52,090)	(53,653)
Management Fee	(0.46)	(39,246)	(40,209)	(40,724)	(42,539)	(43,823)	(44,532)	(46,243)	(47,618)	(48,808)	(50,721)	(52,777)
Insurance	(0.66)	(56,319)	(58,009)	(59,749)	(61,541)	(63,388)	(65,289)	(67,248)	(69,265)	(71,343)	(73,484)	(75,688)
Real Estate Taxes	(1.65)	(140,467)	(144,681)	(149,021)	(153,492)	(158,097)	(162,840)	(167,725)	(172,757)	(177,939)	(183,278)	(188,776)
TOTAL OPERATING EXPENSES	(3.66)	(311,284)	(320,408)	(329,329)	(339,802)	(350,004)	(359,241)	(371,071)	(382,190)	(392,808)	(405,669)	(418,373)
NET OPERATING INCOME	\$11.72	\$996,929	\$1,019,904	\$1,028,138	\$1,078,152	\$1,110,762	\$1,125,147	\$1,170,372	\$1,205,063	\$1,234,114	\$1,285,041	\$1,340,855
CAPITAL COSTS												
Tenant Improvements	0.00	0	0	0	0	0	(31,924)	0	0	(29,585)	0	(37,008)
Leasing Commissions	0.00	0	0	0	0	0	(76,235)	0	0	(70,516)	0	(87,797)
Capital Reserves	(0.15)	(12,755)	(13,138)	(13,532)	(13,938)	(14,356)	(14,786)	(15,230)	(15,687)	(16,158)	(16,642)	(17,142)
TOTAL CAPITAL COSTS	(0.15)	(12,755)	(13,138)	(13,532)	(13,938)	(14,356)	(122,945)	(15,230)	(15,687)	(116,259)	(16,642)	(141,947)
OPERATING CASH FLOW	\$11.57	\$984,174	\$1,006,767	\$1,014,606	\$1,064,214	\$1,096,406	\$1,002,202	\$1,155,142	\$1,189,376	\$1,117,855	\$1,268,398	\$1,198,908

^[1] This figure takes into account vacancy/credit loss, absorption vacancy, turnover vacancy, and rent abatements.
[2] This figure does not include any amount related to expense reimbursements. Only Scheduled Base Rent and Fixed/CPI Increases are included in this calculation, which is based on the weighted-average physical occupancy during each fiscal year.
[3] Based on 85,033 square feet.

PROFORMA - EXISTING LEASE EXPIRATIONS

Suite	Tenant	Lease Expiration	WALT	FYE 12/26	FYE 12/27	FYE 12/28	FYE 12/29	FYE 12/30	FYE 12/31	FYE 12/32	FYE 12/33	FYE 12/34	FYE 12/35	Thereafter	To Be Leased
1100	American Airlines	Jan-29	3.08				64,676								
2100B	SPEC TENANT	Apr-31	5.33						5,611						
2150	SPEC TENANT	Apr-31	5.33						5,404						
2200	Concentra	Jul-34	8.58									9,342			
	Existing Lease WALT		3.98												
		Fiscal Yea	r Totals:	0	0	0	64,676	0	11,015	0	0	9,342	0	0	0
			Percent:	0%	0%	0%	76%	0%	13%	0%	0%	11%	0%	0%	0%
			Count:	0	0	0	1	0	2	0	0	1	0	0	0
		Cumulo	ative SF:	0	0	0	64,676	64,676	75,691	75,691	75,691	85,033	85,033	85,033	85,033
		Cumul	lative %:	0%	0%	0%	76%	76%	89%	89%	89%	100%	100%	100%	100%



Summary o	f Lease Ex	cpirations			
Year	Suites	SF	Percent	Cumulative SF	Cumulative Percent
FYE 12/26	0	0	0%	0	0%
FYE 12/27	0	0	0%	0	0%
FYE 12/28	0	0	0%	0	0%
FYE 12/29		64,676	76%	64,676	76%
FYE 12/30	0	0	0%	64,676	76%
FYE 12/31	2	11,015	13%	75,691	89%
FYE 12/32	0	0	0%	75,691	89%
FYE 12/33	0	0	0%	75,691	89%
FYE 12/34	1	9,342	11%	85,033	100%
FYE 12/35	0	0	0%	85,033	100%
Thereafter	0	0	0%	85,033	100%
Available/NL	0	0	0%	85,033	100%

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PROFORMA - RENT ROLL

		Square	% of	Lease Term		Rental Rates			Free Rent	Recovery	Market Assumption /		
iuite	Tenant Name	Feet	Property	Begin	End	Begin	Monthly	Annually	PSF		Date % Free	Туре	Market Rent
100	American Airlines	64,676	76.06%	Feb-1996	Jan-2029	Current	\$64,066	\$768,794	\$11.89	-		NNN, 100%GU (American)	Option
	7	01,070		100 1770	5411 2027	Feb-2027	\$65,668	\$788,014	\$12.18	2.50%		,	\$12.00 NNN (American Bldg
						Feb-2028	\$67,310	\$807,715	\$12.49	2.50%			,
	otes: Rent as of 02/26. wal Option: One 7 year rene	wal option @ \$12.86	/sf/yr with 3.00% o	innual increases	. Analysis take	s option. Analysis	s assumes an add	itional 5 year rene	wal using the	AE Option fee	ture @ 100% of Market for	5 years with no leasing costs as of 02	/36.
200	Concentra	9,342	10.99%	Jul-2006	Jul-2034	Current	\$9,243	\$110,916	\$11.87	-	Mar-2028 2 Months	NNN, 5%C, 100%GU (Concentra)	Market - 75.00%
						Mar-2026	\$9,428	\$113,134	\$12.11	2.00%			\$12.00 NNN (Concentra Bld
						Mar-2027	\$9,616	\$115,397	\$12.35	2.00%			
						Mar-2028	\$9,809	\$117,705	\$12.60	2.00%			
						Mar-2029	\$10,005	\$120,059	\$12.85	2.00%			
						Mar-2030	\$10,205	\$122,460	\$13.11	2.00%			
						Mar-2031	\$10,409	\$124,909	\$13.37	2.00%			
						Mar-2032	\$10,617	\$127,407	\$13.64	2.00%			
						Mar-2033	\$10,830	\$129,955	\$13.91	2.00%			
						Mar-2034	\$11,046	\$132,555	\$14.19	2.00%			
100B	SPEC TENANT	5,611		Jan-2026		Current May-2027 May-2028	\$5,611 \$5,835 \$6,069	\$67,332 \$70,025 \$72,826	\$12.00 \$12.48 \$12.98	4.00% 4.00%		, ,	Market - 75.00% \$12.00 NNN (Concentra Bl
						May-2029 May-2030	\$6,312 \$6,564	\$75,739 \$78,769	\$13.50 \$14.04	4.00% 4.00%			
	C TENANT - Analysis assumes	s tenant will lease this	space from 01/26-	04/31 at the inc	dicated terms v	•							
50	SPEC TENANT	5,404	6.36%	Jan-2026	Apr-2031	Current	\$5,404	\$64,848	\$12.00	•		NNN, 100%GU (Con Bldg-MKT)	Market - 75.00%
						May-2027	\$5,620	\$67,442	\$12.48	4.00%			\$12.00 NNN (Concentra Bla
						May-2028	\$5,845	\$70,140	\$12.98	4.00%			
						May-2029	\$6,079	\$72,945	\$13.50	4.00%			
						May-2030	\$6,322	\$75,863	\$14.04	4.00%			
tes: SPE	C TENANT - Analysis assume	s tenant will lease this	space from 01/26-	04/31 at the inc	dicated terms v	with the seller pay	ying all leasing co	sts and crediting a	ny abatement	or downtime.			
TALS / A	AVERAGES	85,033					\$84,324	\$1,011,890	\$11.90				
CCUPIED) SaFt	85,033	100.0%										
CANT S	qFt [*]	0 85,033	0.0%	-									
	•			=									
	'EIGHTED-AVERAGE LEASE TE 'EIGHTED-AVERAGE LEASE TE		3.98 Years 24.83 Years										

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5510-5520

S WESTMORELAND RD



LOCAL MARKET

OVERVIEW

04

WESTMORELAND BUSINESS CENTER

AREA DEMOGRAPHICS

DEMOGRAPHIC COMPREHENSIVE	1 MILE	3 MILES	5 MILES	7 MILES
POPULATION				
2024 Population - Current Year Estimate	6,511	99,906	269,963	473,085
2029 Population - Five Year Projection	6,667	99,435	267,431	475,315
HOUSEHOLDS				
2024 Households - Current Year Estimate	2,577	35,809	90,194	162,366
2029 Households - Five Year Projection	2,667	35,922	90,131	164,944
HOUSEHOLD INCOME				
2024 Average Household Income	\$56,667	\$72,653	\$78,920	\$86,301
2029 Average Household Income	\$62,142	\$80,436	\$88,208	\$95,932
TRAFFIC COUNTS (VPD)				
I-20	149,712			
Hwy 67	98,086			
Loop 12	20,490			
S Westmoreland Rd	17,583			

DALLAS - FORT WORTH OVERVIEW

Dallas-Fort Worth, the fourth-largest metropolitan area in the United States, offers unparalleled business advantages and an exceptional quality of life. Centrally located within the U.S., residents and businesses alike benefit from the great connectivity and easy accessibility to anywhere in the country. With a lower cost of living than most other major metros, the region has experienced population growth over 25% since 2010. The booming population, businesses, and real estate market in DFW sees no signs of slowing anytime soon.

Dallas-Fort Worth is one of the top regions in the nation for business, thanks to a low cost of living, no state corporate or income taxes, strong base of well educated and skilled employees, and robust access to both U.S. and international markets through its transportation network. The strength and diversity of the DFW economy is represented by the host of North American headquarters located in the area, including 24 Fortune 500 Companies and 49 Fortune 1000 Companies. Revenues earned by Fortune 500 companies located in DFW total \$1.4 trillion, second only to the New York metro area. Dallas Fort Worth has been an attractive destination for companies looking to relocate or expand and was the first among large metros to recover pandemic job losses, adding more jobs in the past 5 years than the next two metros combined. Over the past 10 years, DFW has gained a significant number of international investments as well, creating nearly 42,000 new jobs and a total capital expenditure of \$13.68 billion. In 2023, Financial Times ranked three DFW cities—Plano, Irving, and Dallas— among the top five best U.S. cities for foreign multinationals to do business.

4th

LARGEST MSA
IN THE UNITED
STATES

#1

METRO FOR POPULATION GROWTH OVER PAST DECADE 3rd

BUSIEST AIRPORT IN THE WORLD (DFW)



According to CBRE's 2024 U.S. Investor
Intentions Survey, DFW was the most preferred
real estate investment market for the third
consecutive year, as well as the top market for
total property returns.

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